



DATE:

27 June 2024

TRANSMITTAL TO:

Ms. Susan Kunz, Administrator
Housing and Community Development
County of Hawaii
1990 Kinoole Street, Suite 102
Hilo, Hawaii 96720

VIA EMAIL TO:

ohcd@hawaiiicounty.com

SUBJECT:

**OH.4) CONSTRUCTION MANAGEMENT/INSPECTOR
Fiscal Year 2022-2023**

TRANSMITTAL:

Statement of Qualifications (pdf copy)

MESSAGE:

Dear Members of the Selection Committee:

In response to the 1 June 2024 “Notice to Providers of Professional Services” announcement posted on the State of Hawaii Procurement website, SSFM International, Inc. (SSFM) is very pleased to present this letter of interest and our *Statement of Qualifications* for construction management and inspector services.

Your consideration of SSFM with our carefully selected Project Team for your Fiscal Year 2023-2024 projects will be greatly appreciated.

SSFM INTERNATIONAL, INC.

Michael P. Matsumoto, P.E., FACEC
President / CEO

SSFM INTERNATIONAL, INC.

Austen Drake, P.E.
Manager, Hilo Office

STATEMENT OF QUALIFICATIONS

Housing and Community Development Fiscal Year 2024-2025

OH.4) Construction Management / Inspector

29 June 2024

SUBMITTED TO:

Ms. Susan Kunz, Administrator
Housing and Community Development
County of Hawaii
1990 Kinoole Street, Suite 102
Hilo, Hawaii 96720

VIA EMAIL:

ohcd@hawaiicounty.com



SUBMITTED BY:

SSFM International, Inc.
99 Aupuni Street, Suite 220
Hilo, Hawaii 96720
(808) 933-2727
www.ssfm.com

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County of Hawaii
Housing and Community Development
STATEMENT OF QUALIFICATIONS
Fiscal Year 2024-2025

#1: Expression of Interest Letter



OH.4) CONSTRUCTION MANAGER /
INSPECTOR



LETTER OF INTEREST

27 June 2024

Ms. Susan Kunz, Administrator
Housing and Community Development
County of Hawaii
1990 Kinoole Street, Suite 102
Hilo, Hawaii 96720

Subject: **OH.4) CONSTRUCTION MANAGEMENT/INSPECTOR**
Fiscal Year 2024-2025

In response to the 16 June 20223 “Notice to Providers of Professional Services” announcement posted on the State of Hawaii Procurement website, SSFM International, Inc. (SSFM) is very pleased to present this letter of interest and our *Statement of Qualifications* for construction management and inspector services.

SSFM has a demonstrated track record of successful projects with the County of Hawaii and we view our relationship as a long term partnership. We wish to continue to be a part of the programs and projects of your Department. We have extensive experience with construction management assignments in Hawaii. In addition, our experience with CM and inspection services will be a proven asset to assignment within your Department.

Your consideration of SSFM for your Fiscal Year 2024-2025 projects will be greatly appreciated.

With warmest regards,

SSFM INTERNATIONAL, INC.

Hugh Y. Ono, P.E.
Vice President
email: hono@ssfm.com

SSFM INTERNATIONAL, INC.

Austen Drake, P.E.
Manager, Hilo Office
email: adrake@ssfm.com

County of Hawaii
Housing and Community Development
STATEMENT OF QUALIFICATIONS
Fiscal Year 2024-2025

#2:

**Name of Firm, Principal Place of
Business, & Location of All Offices**



OH.4) CONSTRUCTION MANAGER /
INSPECTOR

Name of Firm **SSFM International, Inc.**

Main Office

Iwilei Business Center
501 Sumner Street, Suite 620
Honolulu, Hawaii 96817
Phone: (808) 531-1308
Fax: (808) 521-7348
Email: mmatsumoto@ssfm.com

Offices

Maui Office
82 Pulehu Place, Suite 201
Kahului, Maui, Hawaii 96732
Phone: (808) 244-7630
Fax: (855) 329-7736
Email: ematsuda@ssfm.com

Manila Office
Robinsons Cybergate 3, 8th Floor
Pioneer Street, Mandaluyong City
Metro Manila 1554, Philippines
Phone: +63 (2) 439-2988
Email: jmorales@ssfm.com

Kauai Office
3-3215 Kuhio Highway, Unit 106
Lihue, Kauai, Hawaii 96766
Phone: (808) 245-3075
Fax: (855) 329-7736
Email: ggokan@ssfm.com

Okinawa Office
Sunflower Bldg. #201
2-19-9 Chatan, Chatan-cho,
Nakagami-gun
Okinawa 904-0116, Japan
Phone: +81 (98) 923-4471 O
Email: mmatsumoto@ssfm.com

Hilo Office
99 Aupuni Street, Suite 220
Hilo, Hawaii 96720
Phone: (808) 933-2727
Fax: (855) 329-7736
Email: adrake@ssfm.com

Guam Office
Ixora Industrial Park
215 Rojas Street, Suite 213
Harmon, Guam 96913
Phone: (671) 646-7736
Fax: (671) 300-7738
Email: jduenas@ssfm.com

SSFM's Core Services

- | | |
|--|----------------------------------|
| ✓ Program Management | ✓ Construction Management |
| ✓ Project Management | ✓ Civil Engineering |
| ✓ Community Planning | ✓ Traffic Engineering |
| ✓ Master Planning | ✓ Structural Engineering |
| ✓ Special Area Studies for Complete Streets | ✓ Special Inspections |
| ✓ Environmental Assessments & Impact Statements | ✓ GIS Programming |

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County of Hawaii
Housing and Community Development
STATEMENT OF QUALIFICATIONS
Fiscal Year 2024-2025

#3:
**Age of Firm & Average Number of
Employees Over the Past 5 Years**



OH.4) CONSTRUCTION MANAGER /
INSPECTOR

AGE OF FIRM

We have been in business in the State of Hawaii for over 65 years.

SSFM International, Inc. is a 100% employee-owned company founded in 1959 currently providing professional project management, planning, civil engineering, structural engineering, and construction management services in the State of Hawaii and the Pacific Region.

AVERAGE NUMBER OF EMPLOYEES FOR THE LAST 5 YEARS

<u>YEAR</u>	<u>NUMBER OF EMPLOYEES</u>		
2023	205		
2022	197		
2021	204		
2020	206		
<u>2019</u>	<u>190</u>		
Total	1,002		
Average	1,002/5	=	200 employees per year

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County of Hawaii
Housing and Community Development
STATEMENT OF QUALIFICATIONS
Fiscal Year 2024-2025

#4: Education, Training, & Qualifications of Key Members of the Firm



OH.4) CONSTRUCTION MANAGER /
INSPECTOR



SSFM International

EDUCATION

B.S., Civil Engineering,
University of Hawaii,
1967

M.S., Civil Engineering
(Structures Specialty),
University of Illinois,
1968

REGISTRATION

Hawaii, Structural
Engineering #2974-S

CNMI, Structural
Engineering #209

Guam, Civil Engineering
#843

CNMI, Civil Engineering
#196

Michael P. Matsumoto, P.E., FACEC

President/CEO

Mr. Matsumoto is currently a principal and President/CEO of the firm. He is responsible for firm-wide management and oversees the firm's technology strategy and operations. He is a trained organizational and technical peer reviewer and has conducted numerous peer reviews of engineering firms for the American Council of Engineering Companies, the Council of American Structural Engineers, and the Structural Engineers Risk Management Council.

REPRESENTATIVE PROJECT EXPERIENCE

Interstate H-1 Keehi Interchange Viaduct Structure and the Mauka and Makai Frontage Roads from Puuloa Road to Moanalua Stream, Honolulu, Hawaii

Interstate H-1 Pearl Harbor Interchange, Structures 1 thru 6, Honolulu, Hawaii

The Queen Emma Tower for the Queen's Medical Center, Honolulu, Hawaii

The Kaiser Honolulu Clinic for the Kaiser Permanente Health Systems, Honolulu, Hawaii

The Hafadai Beach Hotel 18-Story Tower, Saipan, Commonwealth of the Northern Mariana Islands

The Four Seasons Resort, Wailea, Maui, Hawaii

The Trellis Towers Condominium, Singapore

Honolulu Resource Recovery Facility (HPower) at Campbell Industrial Park, Oahu, Hawaii

Kakaako Elderly Housing Project (28 story parking, office, and apartment building), Oahu, Hawaii

Interstate H-2 Waiawa Interchange (Structures #13 through #16), Oahu, Hawaii

Engine Generator Repairs for Subic Bay Power Plant, Republic of the Philippines

Ten Story Hotel Addition & Renovation to the Saipan Grand Hotel, Saipan, CNMI

First Hawaiian Bank and Office Building, Guam

PROFESSIONAL AFFILIATIONS

Lambda Alpha International

Design Professionals Risk Control Group

American Council of Engineering Companies

Chi Epsilon (National Civil Engineering Honor Society)

Council of American Structural Engineers

Design-Build Institute of America

Prestressed Concrete Institute

Society of American Military Engineers

Structural Engineers Association of Hawaii

Structural Engineering Institute, Board of Directors (1997-2004)



Hugh Y. Ono, P.E.

Vice President | Associate

Mr. Ono is the Vice President in charge of SSFM's Hawaii Island Office. In this role, he serves as the principal point-of-contact for SSFM's Hawaii Island clients, and provides project management services on specific projects. He maintains a close relationship with all government agencies on the Island of Hawaii and serves as a member of SSFM's government affairs group.

PRIOR WORK EXPERIENCE

SSFM International

EDUCATION

B.S., Civil Engineering,
University of Hawaii
(1965)

REGISTRATION

Hawaii, Civil
Engineering #2652-C

Department of Transportation, Highways Division, *State of Hawaii* (January 1996 through December 1998), Division Administrator. Directed the administration and operations of the Highways Division including Engineering, Construction, Maintenance, Administration, Property Management, Traffic Operations, and Motor Carrier Safety. Resources included: 1000 employees, \$160 million operating budget, and \$400 million Capital Improvement Budget. Key accomplishments included the following:

- Initiated Hawaii's first moveable barrier Zipper lane project on the island of Oahu.
- Initiated Hawaii's Highway Intelligent Transportation System project.
- Directed the statewide training and design workshop for staff engineers from State, County and private sector to include an instruction manual.
- Completed and dedicated the H-3 new Interstate Highway within the funding allocated and on time.
- Completed the Kalaniana'ole Highway Improvements, a project with much delay and political problems.

Department of Transportation, Highways Division, Hawaii District, *State of Hawaii* (1990 to 1995), District Engineer. Directed the operations of 130 personnel and a \$9-million budget on the Island of Hawaii to include: Engineering, Traffic Operations, Maintenance, Capital Improvements, Motor Vehicle Carrier Safety and Administration.

Department of Public Works, *County of Hawaii* (1984 to 1990), Chief Engineer (Director). Directed and administered the activities of seven (7) divisions, including Engineering, Buildings, Wastewater, Solidwaste, Traffic, Automotive, and Highway Maintenance. This Department included a total of 400 employees with a \$30-million budget. Introduced and initiated Maintenance Managements Systems in Wastewater, Solidwaste and Highway Maintenance operations.



Austen Drake, P.E.

Manager, Hilo Office

Mr. Drake is the Manager and Lead Civil Engineer in SSFM's Hilo Office. He is a Project Engineer responsible for planning and design for a wide variety of civil engineering projects on the Island of Hawaii and other geographic areas where SSFM currently provides planning and engineering services.

REPRESENTATIVE PROJECT EXPERIENCE

SSFM International

EDUCATION

B.S., Civil Engineering,
University of Texas at
Arlington, 2003

REGISTRATION

Hawaii, Civil
Engineering #C-13059,
2008

Texas, Professional
Engineer #100187, 2007

Project Engineer for the West Hawaii Civic Center project. This was a design-build project for a new Civic Center consisting of eight (8) office buildings and one (1) parking garage on the 7 acre parcel located at the corner of Kealakehe Parkway and Ane Keohokalole Parkway in Kailua-Kona Hawaii. Estimated construction cost \$52 million.

Māmalahoa Highway Bypass Road and Nāpō'opo'o Road Māmalahoa Highway Intersection Improvements. Project Manager. SSFM provided Civil Engineering services to revise, update, and repackage the previously approved Plans, Specifications and estimates (PS&E) for the portion of the Māmalahoa Highway Bypass from Halekii to Nāpō'opo'o, as well as the Nāpō'opo'o Intersection PS&E. The Māmalahoa Highway Bypass work included updating the topographic survey for construction previously performed, updating earthwork quantities, revising drainage details, adding an alternative pavement section for concrete, and adding additional improvements to accommodate property owners. The Nāpō'opo'o Intersection work included that above in addition to revising the intersection geometry to increase left turn storage. Estimated construction cost \$25.5 million.

Kapi'olani Street Extension, Lanikaula Street to Mohouli Street. Hilo, Hawaii. Project Manager. SSFM provided Environmental Documentation, Preliminary Planning and Design, and Final Design services. The Project consists of extending the existing Kapi'olani Street from Mohouli Street to Lanikaula Street. Project deliverables include an Environmental Assessment, Preliminary Engineering Reports and Plans, and Construction Drawings. Estimated construction cost \$13 million.

Keahuolu Phase 0 Roadway and Promenade Design. Kailua-Kona, Hawaii. Project Manager and Lead Civil Engineer. SSFM provided Environmental Documentation and Design services. Phase 0 of the project provides a new roadway, three new entrances to Kailua District Park, and a pedestrian and bike promenade. The improvements support the Kailua District Park and the Queen Lili'uokalani Trust Master Plans and include new pavements, raised sidewalks, shared use path, drainage improvements, intersection improvements, street lighting, landscaping, and new utility lines. Estimated construction cost \$5 million.

Kohala Ranch Community Association Pavement Assessment. Kohala, Hawaii. Project Manager/Project Engineer. SSFM performed a pavement inventory and provided pavement preservation plan recommendations. The Project consists of inventorying approximately 22 miles of roadway, identifying candidates for pavement preservation, evaluating treatment options and providing opinion of probable costs for various options. Estimated construction cost \$500,000



Jo-Anna Herkes

Senior Project Manager

Ms. Herkes is A Business Development Leader for Hawaii Island. She also serves as a Senior Project Manager on a wide cross section of projects for private corporations and public agencies. Ms. Herkes has over 35 years of professional experience in corporate management and fund raising, development of community relations and outreach programs, project liaison to community organizations, community leaders, neighborhood boards, business organizations, individual organizations and stakeholders.

SSFM International

AREAS OF SPECIAL COMPETENCE

Project Management

Community Relations and Outreach

Communications

REPRESENTATIVE PROJECT EXPERIENCE

Project Manager for Primary Corridor Bus Rapid Transit (BRT) FEIS Preliminary Engineering Design, Honolulu, Hawaii. Project included the preliminary engineering for the In-Town route over 13 miles of road in Honolulu. The total construction cost for this project is at \$356 million.

Community Outreach for Keaau-Pahoa Road Improvements project on the island of Hawaii. The State Department of Transportation (DOT), has proposed this project to address the heavy traffic congestion which currently occurs along the corridor between Keaau and Pahoa. Project included preparation of an Environmental Assessment report in compliance with NEPA and Title 11, Chapter 200, HRS for the widening and improvement of the existing highway. Length of the Highway study area approximately 10.5 miles.

Community Outreach for the Paia Bypass project on the island of Hawaii. The State Department of Transportation (DOT) in association with the Federal Highways Administration (FHWA), are proposing Highway Improvements and Alternate Road to serve the Paia community.

Project Trainer for the Emergency Response Plan, Department of Water, County of Kauai, Hawaii. This project involved the preparation of an Emergency Response Plan pursuant to the Public Health Security and Bioterrorism Preparedness and Response Act of 2002. The total project cost of \$142,875.

Project Manager for the Sandwich Isles Communications Fiber Optic Ductline project. This project involves the design and construction of approximately 325 miles of fiber optic ductlines connecting Hawaiian Homelands throughout the State. Major responsibility for plan approval and permitting process with State, County and Federal regulatory agencies is an essential and crucial component with meeting construction schedule. The total construction cost of this project is estimated at \$700 million.

Project Manager for the State of Hawai'i, Department of Education's Whole School Classroom Renovation for Hawai'i schools, including Kea'au Middle, Waiākea High, Hilo Union, Hilo Intermediate, Haaheo Elementary, Lāupahoehoe High & Elementary, Honoka'a Elementary, and Kohala Middle. The projects typically involve interior and exterior painting; replacement of flooring, windows and doors; replacement of marker boards and tack boards; miscellaneous carpentry repairs; restoration of restrooms. \$17.7M



Renee Ishisaka, P.E., S.E., LEED AP

Structural & Civil Engineer | Associate

Ms. Ishisaka is an experienced structural & civil engineer with experience in a wide variety of both design and construction projects. Projects have involved reinforced, prestressed and post-tensioned concrete; structural steel; masonry; and timber construction. She has extensive experience with the following types of projects: Hospitals, Department of Defense projects, airport facilities, commercial/office buildings, residential buildings, educational facilities, and hotels.

SSFM International

EDUCATION

B.S., Civil Engineering,
University of Hawaii at
Manoa, Hawaii, 2005

M.S., Civil Engineering
(Structures), University
of Hawaii at Manoa,
Hawaii, 2007

REGISTRATION

Hawaii, Structural & Civil
Engineering #14567-
S&C

Guam, Civil
Engineering, #2068

Guam, Structural
Engineering, #2107

LEED Accredited
Professional, USGBC,
2009

FHWA-NHI Safety
Inspection of In-Service
Bridges Certification,
2011

REPRESENTATIVE PROJECT EXPERIENCE

Construction Management and Construction Support Services for Hawaii Belt Road Rehabilitation of Umauma Stream Bridge. Hilo, Hawaii. Project Engineer/Project Inspector. SSFM provided construction management and support services to assist the Hawaii State Department of Transportation's Highway Division for this project which included but is not limited to construction of concrete piers and foundation, modifying of existing concrete abutments and wingwalls, replacement of steel girders and concrete bridge deck, and construction of concrete bridge railings, metal approach guardrails, and A.C. pavement approaches. Umauma bridge is a 110' tall steel girder and trestle bridge, constructed around 1912 and widened in the mid-1950s, and subject to historical requirements by the State Historic Preservation Division. Estimated construction cost \$35.8 million.

Construction Management and Construction Support Services for Hawai'i Belt Road Repairs to Umauma Bridge Steel Members. Hilo, Hawaii. Project Engineer. SSFM provided construction administrative services to assist the Hawaii State Department of Transportation's Highway Division in construction management and support services for this project which included repairs to various steel members for Umauma Stream Bridge towers due to corrosion damage. Umauma bridge is a 110' tall steel girder and trestle bridge, constructed in 1912 and widened in the mid-1950s, and subject to historical requirements by the State Historic Preservation Division. Repairs included replacing corroded rivets and members, repairing holes in steel members, repairing anchorages to the concrete foundations and strengthening existing angle members. \$3.7 million.

Kapi'olani Street Extension, Lanikaula Street to Mohouli Street. Hilo, Hawaii. Design Engineer. SSFM provided Environmental Documentation, Preliminary Planning and Design, and Final Design services. The Project consists of extending the existing Kapi'olani Street from Mohouli Street to Lanikaula Street. Project deliverables include an Environmental Assessment, Preliminary Engineering Reports and Plans, and Construction Drawings. Engineering services include design of new roadway section and existing intersection improvements, grading and drainage improvements, utility relocation, traffic signal systems, retaining walls, property/driveway tie-ins and concrete work such as curb, gutter, side walk and a bridge across Waiakea Stream. Estimated construction cost \$13 million.



SSFM International

EDUCATION

B.S., Aerospace Engineering, University of Southern California (May 2002)

REGISTRATION

Hawaii, Civil Engineering #13480-C

Certified Project Management Professional, 2007

Robyn Ito, P.E., PMP

Civil Engineer

Ms. Ito is currently a Project Engineer assigned to SSFM's Hilo Engineering Group. In this position, she currently performs planning and design for a wide variety of project management and civil engineering assignments.

REPRESENTATIVE PROJECT EXPERIENCE

Stadium TCLP Testing, Honolulu, Hawaii. Project Manager. Environmental services including collecting renovation-specific toxicity characteristic leaching procedure (TCLP) analysis of the projected waste stream for the metal roof decking at Aloha Stadium.

Puainako Street Widening, Hilo, Hawaii. Design Engineer. SSFM provided Planning and Environmental Documentation as well as Preliminary Engineering Services for the widening and extension of Puainako Street from Komohana Street to Kilauea Street. Services included Traffic Impact Analysis, Hydrology and Hydraulic Engineering, and Civil Engineering. Improvements include widening the existing two-lane Puainako Street to a four-lane divided roadway with landscaped median. The widened facility will include new bike lanes and raised sidewalks for pedestrian access. Estimated construction cost \$60 million.

Keahuolu Phase 0 Roadway and Promenade Design, Kailua-Kona, Hawaii. Design Engineer. SSFM provided Environmental Documentation and Design services. Phase 0 of the project provides a new roadway, three new entrances to Kailua District Park, and a pedestrian and bike promenade. The improvements support the Kailua District Park and the Queen Lili'uokalani Trust Master Plans and include new pavements, raised sidewalks, shared use path, drainage improvements, intersection improvements, street lighting, landscaping, and new utility lines. Estimated construction cost \$5 million.

Kamakaeha Avenue, Phase 1A, Kailua-Kona, Hawaii. Project Engineer. SSFM provided Subdivision processing and Design services. The Kamakaeha Avenue extension provides a new roadway to serve the main entrance of the new Kona Judiciary Complex. Improvements included new pavement, raised sidewalks, drainage improvements, intersection improvements, street lighting, landscaping, and utility lines. Estimated construction cost \$3.7 million

Queen Kaahumanu Highway Widening Phase 2, from Kealakehe Parkway to Keahole Airport Road, Kailua-Kona, Hawaii. Civil Project Engineer. The project includes engineering and construction services to widen Queen Kaahumanu Highway from the existing two (2) lanes to a four (4) lane divided highway. Estimated construction cost \$76 million.

Mamalaho Highway Drainage Improvements, Ka'u, Hawaii. Project Engineer. SSFM provided Environmental Documentation, Preliminary Planning and Design, and Final Design services. The Project consists of raising a section of the existing highway and installing large concrete box culverts to mitigate flooding problems that have caused previous road closures. Project deliverables include an Environmental Assessment, Preliminary Engineering Reports and Plans, and Construction Drawings. Estimated construction cost \$6 million.



Michael Chanley, CCM

Construction Manager

Mr. Chanley has over 30 years of experience in construction management. His project experience includes building subdivisions, roads, shopping centers, water tanks, underground utilities, and airfield paving. In addition, his experience includes 26 years as a Foreman and Superintendent for several construction companies on the Island of Hawaii.

REPRESENTATIVE PROJECT EXPERIENCE

SSFM International

EDUCATION

B.S., Geophysics, San Diego State University, 1985

CERTIFICATION

Certified Construction Manager, CCMI #10144 (2019)

Replace Terminal Flooring at Kona International Airport, Ellison Onizuka Kona International Airport, Keahole, Hawaii. Project Engineer. The project included the removal of planters and tile flooring and replaced with colored concrete topping. Estimated construction cost \$2M.

F22 Squad Ops Infrastructure, Joint Base Pearl Harbor-Hickam. Project Superintendent. The project included 24" fire line and pump house. Estimated construction cost \$52M.

Western Keyhole, Joint Base Pearl Harbor-Hickam. Project Superintendent. The project included over 5,000 cy of airfield paving. Estimated construction cost \$5M.

Ellison Onizuka International Airport, Kona, Hawaii. Construction Manager. Performed on-site compliance inspection and progress monitoring for conformance to specifications and building codes. Ensured safety and quality on the project. Documented that construction was completed in accordance with contract plans, specifications and shop drawings. Reviewed material lists and permit requirements. Represented client/CM team on-site providing quality assurance oversight, documentation of field activities, cost control and time management related services. Estimated construction cost \$15.5 million.

Keaau-Paho Road Shoulder Conversion Phase 1, Keaau, Hawaii. Project Superintendent. The project was to convert approximately two miles of shoulder into a permanent travel lane. It included the installation of 3-48" culvert across the highway, installation of a 36" culvert across highway, installation of approximately two miles of 12" waterline, relocation of approximately two miles of utility poles, and the widening of Waipahoehoe Bridge. Estimated construction cost \$15 million.

Maniniowali Intersection at Queen Kaahumanu, Kailua-Kona, Hawaii. Foreman. The project provided acceleration and deceleration lanes. Estimated construction cost \$1 million.

Pua Lani Estates Intersection at Queen Kaahumanu, Kailua-Kona, Hawaii. Foreman. The project provided acceleration and deceleration lanes, installation of sewer across the highway, and installation of street lights. Estimated construction cost \$3 million.

Aina Lea Intersection at Queen Kaahumanu, Kailua-Kona, Hawaii. Foreman. The project included the excavation and paving entry to subdivision. Estimated construction cost \$300,000.

Kohanaiki Intersection at Queen Kaahumanu, Kailua-Kona, Hawaii. Foreman. The project provided acceleration and deceleration lanes and turn lanes. Estimated construction cost \$5 million.



Laura Assum Dahleen

Construction Manager/Inspector

Laura has over 20 years of experience in construction management and general contracting services. Fifteen years were working directly for a general contractor as a Quality Control Manager, Project Manager, Estimator and Field Engineer.

REPRESENTATIVE PROJECT EXPERIENCE

SSFM International

EDUCATION

Electro-Mechanical
Technology, Associates
Degree, Cincinnati State
College, Ohio 1975

Construction Support Services for County of Hawai'i Bus Stop ADA Improvements. SSFM provided Construction Support Services for ADA related improvements to 127 bus stops across the island of Hawai'i. This work was performed in collaboration with the Department of Public Works. Estimated construction cost \$2.0 million.

Construction Management and Construction Support Services for Hawai'i Belt Road Kolekole Stream Bridge Emergency Repairs, Hilo, Hawai'i. Project Engineer/Project Inspector. SSFM provided construction management and support services to assist the Hawai'i State Department of Transportation's Highways Division for this project which included but is not limited to construction of a temporary ACROW bridge structure tied to piers, which were attached to the existing substructure. Kolekole Stream bridge was a 135' tall steel girder/steel truss bridge, supported on concrete piers, constructed around 1911 and repaired and widened in the early-1950s after being damaged by the 1946 Tsunami. Estimated construction cost \$8 million.

Construction Management and Construction Support Services for Hawai'i Belt Road Nanue Stream Bridge Emergency Repairs, Hilo, Hawai'i. Project Engineer/Project Inspector. SSFM provided construction management and support services to assist the Hawai'i State Department of Transportation's Highways Division for this project which included but is not limited to construction of a steel splint constructed around the damaged column to support the bridge loading. Nanue Stream bridge was a 195' tall steel girder and trestle bridge, constructed around 1912 and widened in the mid-1950s, and subjected to historical requirements by the State Historic Preservation Division. Estimated construction cost \$1 million.

Construction Management and Construction Support Services for Hawai'i Belt Road Hamakua Coast Bridge Repairs (Wailuku, Hakalau and Nanue Stream Bridges), Hilo, Hawai'i. Project Engineer/Project Inspector. SSFM provided construction management and support services to assist the Hawai'i State Department of Transportation's Highways Division for this project which included but is not limited to replacement and strengthening of girders, cross members and gusset plates. Wailuku Bridge was a low steel girder and concrete pier three span bridge, constructed around 1924 and reconstructed and widened in the mid-1950s. Hakalau and Nanue stream bridges were both steel trestle bridges with heights of 175' and 195' respectively. Estimated construction cost \$8 million.

Honolulu High Capacity Transit Corridor Project, Honolulu, HI. Quality Control Manager. Environmental Impact Statement for Rapid Transit Project.



SSFM International

EDUCATION
Electrician

REGISTRATION
Journeyman, Hawai'i
#EJ-8499

Sonny Keakealani

Construction Manager/Inspector

Sonny has over 27 years in construction and general contracting services in Hawai'i and Mainland United States.

REPRESENTATIVE PROJECT EXPERIENCE

Perimeter Fence Replacement at Ellison Onizuka Kona International Airport at Keahole, Kona, Hawai'i. Construction Assistant Manager. SSFM provided Construction Management services for approximately 15,900 linear feet of fence mesh and posts along a runway, fourteen (14) AOA access gates in various spots along the perimeter, and a new security fence inclusive of three (3) vehicle gates surrounding the primary switchgear and emergency generator buildings at Ellison Onizuka Kona International Airport at Keahole. Estimated construction cost \$2.8 million.

South Ramp Taxiway and Ramp Improvements at Ellison Onizuka International Airport at Keahole, Kona, Hawai'i. Construction Inspector. SSFM provided Construction Management services for the South Ramp Taxiway and Ramp Improvements at Ellison Onizuka Kona International Airport at Keahole. The project included an access road, extension of Taxilane "K", and construction of General Aviation facilities on the South Ramp. Estimated construction cost \$16.5 million.

Lalamilo Subdivision Phase 2A, Waimea, Hawai'i. Construction Inspector. This project provided the infrastructure for 80 future homes for Hawaiian Homelands which included all utilities, drainage, lot grading, road paving and site improvements. Estimated construction cost \$16 million.

Construction Support Services for County of Hawai'i Bus Stop ADA Improvements. SSFM provided Construction Support Services for ADA related improvements to 127 bus stops across the island of Hawai'i. This work was performed in collaboration with the Department of Public Works. Estimated construction cost \$2.0 million.

Waimea Water Treatment Plant Compliance Upgrades, Phase II, Waimea, Hawai'i. Construction Inspector. The project consisted of the renovation of the existing Waimea Water Treatment Plant that replaced the conventional surface water treatment process with membrane filtration. Estimated construction cost \$11 million.

Liliuokalani Trust Waimea Ranch Construction Management Services, Waimea, Hawai'i. Construction Management and Inspection. The project consisted of a house and barn remodel, construction of a livestock barns, pasture fencing, grand entryway, septic system, ADA bathroom addition, ADA ramp entrance into main house, electrical updates, water and fire infrastructure coordination and installation, building fire sprinkler coordination and installation and site improvements, along with project coordination and design consulting. Estimated construction cost \$800,000.



Jason Y. Egami

Construction Inspector

Jason has 24 years of experience in general construction and oversight of crews. He is experienced in providing field operation inspections for both County and State projects. As a construction inspector his tasks have included review of contractor interviews, work schedules, construction traffic control plans and safety plans. He has conducted and documented project inspections, material sampling and reviewed contract change orders.

SSFM International

EDUCATION

Agriculture AAS, Hawai'i
Community College,
Hilo, Hawai'i, 1999

REPRESENTATIVE PROJECT EXPERIENCE

Perimeter Fence Replacement at Ellison Onizuka Kona International Airport at Keahole, Kona, Hawai'i. Construction Manager. SSFM provided Construction Management services for approximately 15,900 linear feet of fence mesh and posts along a runway, fourteen (14) AOA access gates in various spots along the perimeter, and a new security fence inclusive of three (3) vehicle gates surrounding the primary switchgear and emergency generator buildings at Ellison Onizuka Kona International Airport at Keahole. Estimated construction cost \$2.8 million.

Laiopua Village 4 Subdivision Phase 2 Hema Infrastructure, Kailua-Kona, Hawai'i. Construction Inspector. SSFM provided Construction Management services for the site development for 125 single-family residential lots in the Villages of Laiopua, which is Phase 2 (Hema) of the Village 4 Department of Hawaiian Home Lands (DHHL) subdivision. Improvements included sewer, water, and electrical utility infrastructure, as well as new roadways, lighting, drainage, retaining walls, signage, and lot grading. Estimated construction cost \$14 million.

Lai Opua Brush Clearing and Maintenance, Kailua-Kona, Hawai'i. Construction Inspector. Inspected field activities to ensure conformance with project's plans and specifications. SSFM provided Construction Management services to oversee the periodic clearing and maintenance of brush and vegetative growth in the Village of Lai Opua. Work consisted of cutting, moving, and trimming vegetative ground cover, and properly disposing of green waste and debris off-site from vacant lots, sidewalk planting strips, drainage ditches, drainable culverts, easements, and other common areas within the DHHL's Villages of Lai Opua. Intent of the project was to mitigate the risk to homes from wildfires in this dry region of the island. Estimated construction cost \$500,000.

Mamalahoa Highway By-pass road improvements, Hamakua, Hawai'i. Concrete Paver Operator. Responsible for quality and meeting the design requirements. Crusher operator was responsible for ensuring the product met specifications and quality. Estimated construction cost \$15 million.

Napo'opo'o/ Mamalahoa Highway intersection improvements, Kailua-Kona, Hawai'i. Crusher Operator. Responsible for ensuring the product met specifications and quality. Estimated construction cost \$13 million.



SSFM International

EDUCATION

Bachelor of Arts in
Communications

Christopher Wong

Construction Inspector

Chris inspects field activities to ensure conformance with projects' plans and specifications as well as confirming that work performed meets code and safety requirements.

REPRESENTATIVE PROJECT EXPERIENCE

Lower Hamakua Ditch Flume Improvements, Hamakua Hawai'i. Construction Inspector. SSFM provided project management services for the repair and improvements of several dams and reservoirs for the Lower Hamakua Ditch Flume 8,25,37,38 & 49 under the jurisdiction of the State Department of Agriculture.

Lower Hamakua Ditch Waipio Miscellaneous Improvements, Hamakua, Hawai'i. Construction Inspector. SSFM provided project Management and construction management services for the repair of miscellaneous improvements on several dams and reservoirs to the Lower Hamakua Ditch Waipio Valley in Hamakua in Hawai'i.

Pauuilo Reservoir Improvements, Pauuilo, Hawai'i. Construction Inspector. SSFM provided project management and construction management services for the repair and improvement of the Puukapu and Paauiilo reservoir located on Big Island of Hawai'i under the jurisdiction of the State Department of Agriculture. Estimated construction cost \$4 million.

Kamuela Vacuum Cooling Plant Master Plan Implementation, Kamuela, Hawai'i. Construction Inspector. SSFM provided project management, civil engineering, structural engineering, planning and design services for the demolition of an abandoned warehouse and upgrade plans for the existing cooling plant.

MTA Bus Stop Accessibility, Big Island, Hawai'i. Construction Inspector. SSFM provided engineering services for island-wide bus stops on the island of Hawai'i. Services included determining ADA accessibility, collecting data, and creating reports to show the level of compliance for the Mass Transit Authority to report to the Department of Justice. Services also included conceptual design and specifications on required ADA improvements. Estimated construction cost \$2 million.

Construction Support Services for County of Hawai'i Bus Stop ADA Improvements. SSFM provided Construction Support Services for ADA related improvements to 127 bus stops across the island of Hawai'i. This work was performed in collaboration with the Department of Public Works. Estimated construction cost \$2.0 million.



SSFM International

AREAS OF SPECIAL COMPETENCE

- Project Coordination
- Contract Management
- Document and File Management Systems
- Office Management

Genevieve Runningwind

Project Coordinator

Ms. Runningwind brings over 20 years of professional administrative experience and serves as the Office Manager for the SSFM Hilo Office and is a Senior Project Coordinator for the Project Management and Guam Office groups for a wide variety of project management, construction management, planning, and engineering projects. In her role as Project Coordinator, she manages the documentation and file management for all project activities and performs the contract and financial management for each project. She performs research, data coordination, and compilation of information from source materials and documents for submission to Clients. She also prepares Fee Proposals, Notice to Consultants, Scopes of Work, Change Orders as well as reports, submittal packages, project schedules, or other documents as needed.

REPRESENTATIVE PROJECT EXPERIENCE

Hawaii Belt Road Rehabilitation of Umauma Stream Bridge. Hilo, Hawaii. Project Coordinator. SSFM provided Construction Management services for this project which included but is not limited to construction of concrete piers and foundation, modifying of existing concrete abutments and wing walls, adding steel girders and concrete deck widening along both sides of the existing bridge superstructure, and construction of concrete bridge railings, metal approach guardrails, and A.C. pavement overlay. Estimated construction cost \$30 million.

University of Hawai'i at Hilo, North Hawai'i Education and Research Center Phase 1, Honokaa, Hawaii. Project Coordinator. SSFM served as the Project and Construction Manager for the estimated \$3 million renovation of the old Honoka'a Hospital into a University outreach and research facility in Honoka'a, Hawai'i.

University of Hawai'i at Hilo, North Hawai'i Education and Research Center Phase 2. Honokaa, Hawaii. Project Coordinator. SSFM is the owner's representative in the construction of the second phase of this project. The project consists of the partial demolition of the existing Honoka'a Hospital and removal of a portion of the existing wood structure building; construction of a new two-story building and connecting bridge to the existing facility; and related site improvements and incidental work as required.

Central Oahu Regional Park Phase 2A/2B. Project Coordinator. Project involved the construction of softball and baseball fields, archery range, and professional level tennis complex for a 269,454 acre City and County Community Park in Waipio.

University of Hawai'i at Hilo CIP Renovation Projects, Hilo, Hawaii. Project Coordinator. SSFM is providing Construction Management services for various Capital Improvement Projects at the University.

Department of Education 2007 Whole School Classroom Renovation Projects for Haaheo Elementary, Hilo Union Elementary, Honoka'a Elementary, Waiakea High Schools, Kealakehe Elementary, Kealakehe Intermediate, and Kahakai Elementary Schools. Assistant Construction Manager/Inspector for the renovation project.



Ranelle K. Ho, CCM, CGA, CQM
Construction Manager

Ms. Ho has extensive project management experience for a wide variety of projects, including development projects and community master planning, educational projects, residential projects, and institutional projects in Hawaii. She has managed numerous projects involving complex requirements for planning, design and construction. She serves as the primary interface for technical support for various military, federal, state and county projects.

SSFM International

EDUCATION

B.A., Speech, University of Hawaii

REGISTRATION

CMAA Certified Construction Manager (CCM), CMCI ID #3077, exp Aug 2020

USACE and NAVFAC Construction Quality Management Certified, exp Jun 2020

City & County of Honolulu, NPDES MS4 Annual Training (Construction Inspector, PM and CM), in compliance with NPDES Permit No. HI S000002, April 2017

Certified General Appraiser, State of Hawaii

Transportation Worker Identification Credential – TWIC (exp May 2022)

REPRESENTATIVE PROJECT EXPERIENCE

Beachwalk Wastewater Pump Station Interim Improvements, City & County of Honolulu. Principal. Project consisted of rehabilitation of existing wastewater pump station, including: rehabilitation of wet wells, improving foundation through micropiles and jet grouting, repairing building roof, installing new pump motors and impellers, installing new gates and access hatches, installing new SCADA system, replacing HECO transformer and service, and replacing 2-inch BWS water meter (4,320 GPD). Portions of this project are mandated by the Federal EPA Consent Decree. Duties included following up on projects, status monitoring, progress and closeout procedures. General Contractor: Oceanic Companies, Inc. Total estimated construction cost \$4.4 Million.

Waikīkī Sewer Rehabilitation/Reconstruction, City & County of Honolulu. Principal. Project consists of cured-in-place pipe (CIPP) rehabilitation of existing sewers and sewer laterals, point repair of existing sewers, installation of new service lateral cleanouts, rehabilitation of existing manholes, reinstatement of sewer manholes, and closed-circuit television inspections of sewer lines and manholes. Project also included traffic control and sewer bypass along Kuhio Avenue in Waikīkī. Duties included following up on projects, status monitoring, progress and closeout procedures. General Contractor: Insituform Technologies, Inc. Total estimated construction cost \$5.7 Million.

Kāneʻohe Bay #2 Wastewater Pump Station Force Main, City & County of Honolulu. Principal. The project's focus is the installation of a HDPE force main under a canal by Horizontal Directional Drilling (HDD) and open cut trenching. This force main is mandated by the Federal EPA Consent Decree. The project also includes: removal of an underground storage tank, installation of an aboveground storage tank, removal and replacement of the existing HECO transformer, installation of a special manhole, replacement of a water line, repair of a wye at the influent wet well, installation of a force main riser, and installation of a temporary basis that will allow the pump station to remain operational throughout the project. Total estimated construction cost \$2.8 Million.

Installation of Photovoltaic Systems at Various Locations throughout Pearl Harbor, Oahu and Pacific Missile Range Facility, Kauai. Project Manager. Scope of work included preparation of a Design-Build RFP package for the installation of grid-tied building integrated photovoltaic power systems on the roof tops of various buildings. The PV power systems were designed to produce a minimum aggregated energy output of 4.1 GWh. Total estimated construction cost: \$30 Million.



SSFM International

Ivan Nakasone, PE, CCM, LEED AP BD+C
Construction Manager

Mr. Nakasone currently works as a Construction Engineer performing construction management for a wide variety of clients and project types. He is experienced in providing construction management and support services for federal aid highway, site infrastructure, and building projects. In this role, he has coordinated and reviewed contractor's work schedules, reviewed construction contract cost control procedures, conducted construction progress inspections, conducted construction quality control services, reviewed contractor's tests on materials and systems, reviewed materials and equipment receiving documentation, reviewed and documented construction contract changes, completed construction phase documentation, and conducted substantial completion and final inspection services.

EDUCATION

B.S., Civil Engineering,
University of Hawaii

REGISTRATION

Hawaii, Civil Engineering
#16517-C

CMAA Certified
Construction Manager
(CCM), exp Apr 2020

LEED Accredited
Professional, BD+C

NASSCO, Inspector
Training & Certification
Program, Manhole
Rehabilitation

City & County of Honolulu,
NPDES MS4 Annual
Training (Construction
Inspector, PM and CM)

DOT, Certification, Field
Sampling & Testing Soils &
Aggregate, Concrete &
Bituminous (Asphalt),
exp Mar 2022

REPRESENTATIVE PROJECT EXPERIENCE

Nuuanu Reservoir No. 4 Dam Improvements, City & County of Honolulu, Board of Water Supply. Construction Engineer. Project consisted of: sediment removal for the open reservoir, restoring a portion of the dam embankment, repaving the access road, drain line extension, construction of a stilling basin and concrete channels with measuring weir, restoration of sluice gates, installation of sluice gate debris screens, rungs, restoration of sluice gate operating controls, window restorations on the tower, and restoration of the suspended bridge. General Contractor: Drayko Construction, Inc. Estimated construction cost \$5.8 million.

Waianae Fire Station Interior Improvements, City & County of Honolulu, Department of Design and Construction, Waianae, Hawaii. Construction Engineer. Estimated construction cost \$3.97 million.

Pearl Harbor Historic Trail, City & County of Honolulu, Department of Transportation Services, Aiea, Hawaii. Construction Engineer. Project consisted of demolition and removal of approximately 1,700 linear feet of existing asphaltic concrete bicycle path; construction of a new concrete bicycle path, bollards, signing, striping, and lighting. General Contractor: Global Specialty Contractors, Inc. Estimated construction cost \$2.36 million.

Hau'ula Fire Station Replacement, City & County of Honolulu, Department of Design and Construction, Hau'ula, Hawai'i. Construction Engineer. Project consisted of: new fire station building, selective demolition, grading and drainage, earthwork including structural fill and settlement monitoring, utility lines, landscaping, emergency generator, air conditioning system, basketball and volleyball amenities, master alarm system, and concrete pads, pavement, driveways and curbing. Estimated construction cost \$8 million.

Waimānalo District Park Structural Improvements to Gymnasium, City & County of Honolulu, Department of Design and Construction, Waimānalo, Hawai'i. Construction Engineer. Project consisted of: selective demolition, concrete and reinforcing steel repair and surface preparation, fabrication and installation of structural steel framing, replacement of exterior metal siding, installation of elastomeric joint sealants, application of corrosion mitigating coatings and painting. General Contractor: Abhe & Svoboda, Inc. Estimated construction cost \$2.9 million



SSFM International

Paul M. Chung, PE, CISEC

Construction Manage

Mr. Chung is a Senior Project Engineer with extensive project management and civil engineering experience and is currently the Deputy Manager of our Construction Management Group. His managerial experience; technical expertise/field experience, practical knowledge and strong leadership qualities are exemplified in his excellent working relationships and ability to work collaboratively with all project stakeholders. His strengths include dedication, effective problem-solving, interpersonal and organizational skills to manage a variety of tasks and projects, with the flexibility to meet demanding work environment challenges.

EDUCATION

B.S., Civil Engineering,
University of Hawaii
(1989)

Construction
Engineering
Management, Oregon
State University,
Corvallis, Oregon 1987
(1984-1987)

REGISTRATION

Hawaii, Civil
Engineering #8681-C

HDOT Field Sampling
and Testing (Concrete,
Soils & Aggregate,
Bituminous Units), exp
Sept 2020

NPDES MS4 Annual
Training (Construction
Inspector, PM and CM),
in compliance with
NPDES Permit No. HI
S000002, April 2017

Corps of Engineers and
NAVFAC, Construction
Quality Management
#784, exp 15 Sep 2020

NCPP Pavement
Preservation
Certification for Crack
Repair, Exp 4/2020; and
for Slurry Systems, Exp
4/2020

REPRESENTATIVE PROJECT EXPERIENCE

Pali Highway Lighting Replacement and Resurfacing (NH-061-1(035), Honolulu, 11/2017 – 9/2019. Construction Manager. This project included approximately 5 miles of asphalt pavement resurfacing and 7.7 miles of street lighting replacement. Roadway reconstruction of weakened pavements areas, cold planing, construction of concrete barriers, drainage structure improvements, asphalt resurfacing, guardrail improvements, pavement marking, signage and striping were also included. Estimated construction cost \$64 million.

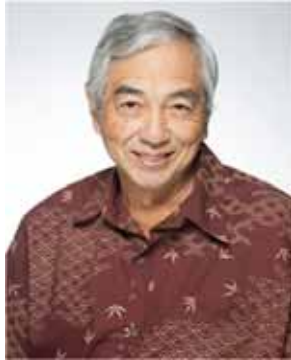
Pali Highway Emergency Slope Stabilization, Honolulu, Hawaii. Construction Manager. This project included debris clean up, stabilize the Old Pali Road, install 140 – 25' soil nails, installation of 5,000 square feet of rock fall mesh and four (4) concrete foundations with micropile anchors – 115' of Attenuator Fencing. Estimated construction cost \$3.4 million.

Kalaniana'ole Highway Improvements in Waimānalo, Phase 1, Olomana Golf Course to Vicinity of Poalima Street, Waimanalo, Honolulu, Hawaii. Project Manager. Roadway improvements along this 0.84 mile section includes: field investigations, coordination with various agencies, preparation of reports and various analysis, design and public informational meetings. Total estimated construction cost \$9.4 million.

Interstate Route H-1 PM Contraflow, Phase 2, Vicinity of Radford Drive to Waiawa Interchange. Resident Engineer for HDOT for a seven (7) mile highway improvement project, which includes viaduct widening, concrete and asphalt shoulder and lane widening, embankment widening, movable barrier replacement, jointed precast concrete panels, pavement marking and striping, utility relocations, drainage improvement, and traffic control activities.. Total estimated construction cost \$65 million.

Emergency Earthquake Rockfall Repairs project, Districts of South and North Kohala, Island of Hawaii. Civil Project Engineer. This project was to perform earthquake repairs on roadway in the Kohala and Hamakua Coast areas. Total estimated construction cost \$5.2 million.

Rehabilitation of Streets Various Locations, Unit 76 Kalakaua Avenue – South Beretania Street to Ala Wai Boulevard. Project Manager. This project involved the design for roadway rehabilitation, including full-depth pavement reconstruction, reconstruction of concrete curbs, gutters, sidewalks, ramps and driveways, drainage improvements, pavement striping and other related improvements. Total estimated construction cost \$6 million.



Gordon Matsuoka, PE, SE

Construction Manager

Mr. Matsuoka currently serves as a Construction Manager and/or Construction Engineer on a wide variety of building and infrastructure assignments for SSFM. He is experienced in monitoring the work of CM staff and contractors.

REPRESENTATIVE PROJECT EXPERIENCE

SSFM International

EDUCATION

B.S., Civil Engineering,
University of Hawaii,
1966

MBA, University of
Hawaii, 1974

REGISTRATION

Hawaii, Civil
Engineering & Structural
Engineering #2675-C&S

City & County of
Honolulu, NPDES MS4
Annual Training
(Construction Inspector,
PM and CM), in
compliance with NPDES
Permit No. HI S000002,
April 2017

Transportation Worker
Identification Credential
(exp 26Aug2017)

Construction Management and Support Services for Various Projects under the Rehabilitation of Streets Project, Various Locations on Oahu, Contract No. CT-DDC-1800345, Job No. 06-16, Curb Ramps at Various Locations. Construction Manager. The project included demolition, removal and disposal of existing pavements, curbs, gutters, sidewalks, curb ramps and other incidentals as well as removal of traffic signal standards, traffic signal heads, pedestrian push buttons, pedestrian heads; construction of new sidewalks, curb ramps, and curb and gutters. Estimated construction cost \$1.6 million.

Construction Management and Support Services for Various Projects under the Rehabilitation of Streets Project, Various Locations on Oahu, Contract No. CT-1900164, Job No. 24-17, Rehabilitation of Localized Streets, Unit 78 Project. Construction Manager. This project included the paving and re-surfacing of several streets in the Mapunapuna area of Honolulu. Other work included excavating and backfilling the area, installing catch basins and storm water inlets, pouring and treating concrete sidewalks, and installing pavement markers, striping and markers. Estimated construction cost \$7.6 million.

Rehabilitation of Buildings & Yards Areas at Piers 34-35 – Job HC 10368 and Building Improvements at Pier 35 – Job HMP 20905, Honolulu Harbor, Oahu. Construction Manager/Estimator. This work generally consisted of rehabilitation and renovation of the pier land side facilities and partial demolition and improvement of the pier shed to accommodate the University of Hawaii Marine Science operations. The improvements to the land side facilities include sewer, water, drainage, electrical, telecommunication and pavement. Total estimated construction cost: \$16 million.

Construction Manager for the Access Control and CCTV System Upgrade, State Project No. AO1095-30 at the Honolulu International Airport, Honolulu, Hawaii. The project consists of installing an integrated access control system, video monitoring system, raceway, cables and related work throughout the Honolulu International Airport. The estimated construction cost of the project is \$4,470,905.

Construction Manager for the Aircraft Rescue and Fire Fighting Facility Improvements, Phase II, State Project No. AO1144-17 at the Honolulu International Airport, Honolulu, Hawaii. The project consists of site work including asphalt pavement extension, concrete hard stand, drainage structures, electrical and plumbing work. The primary work consists of constructing a new building for four firefighting vehicles and an attached watch/alarm room. Additional work includes modifications to the existing ARFF station and relocating and later dismantling an instant sprung structure. The estimated construction cost of the project is \$2,449,875.



SSFM International

Javis D. Carino, PE, CQM

Construction Manager

Mr. Carino currently works as a Construction Engineer performing construction management for a wide variety of clients and project types. He is experienced in providing construction management and support services for federal aid highway, site infrastructure, and building projects. In this role, he has coordinated and reviewed contractor's work schedules, reviewed construction contract cost control procedures, conducted construction progress inspections, conducted construction quality control services, reviewed contractor's tests on materials and systems, reviewed materials and equipment receiving documentation, reviewed and documented construction contract changes, completed construction phase documentation, and conducted substantial completion and final inspection services.

EDUCATION

B.S., Civil Engineering,
University of Portland,
1998

REGISTRATION

Hawaii, Civil
Engineering #14800-C

City & County of
Honolulu, NPDES MS4
Annual Training
(Construction Inspector,
PM and CM), in
compliance with NPDES
Permit No. HI S000002,
April 2017

HDOT California Type
Profilograph Certificate
of Qualification, Exp
4/30/2022

Corps of Engineers
Training Course for
Construction Quality
Management for
contractors for the Naval
Facilities Engineering
Command, Pacific
Division (NAVFAC),
expires 17 Sept 2020

REPRESENTATIVE PROJECT EXPERIENCE

Project Engineer for the Construction Management Services for Central Oahu Regional Park Phase 2a/2b, Waipio, Hawaii. Mr. Carino was responsible for client correspondence, monthly billings, processing of change orders and all submittals. He was also responsible for maintaining quantity, calculation and recording of ledgers submitted by Inspectors. Project involves the construction of softball and baseball fields, archery range, and professional level tennis complex for a 269,454 acre City and County community park. Estimated construction cost \$22.2 Million.

Project Inspector for the University of Hawaii - Fire Safety Improvements – Mr. Carino was responsible for assisting with the inspection duties and assisting with the general correspondence as required for the project. Project involves the upgrade of the fire safety equipment of several buildings throughout the University of Hawaii Manoa Campus.

Project Inspector for Statewide Miscellaneous Repairs-Maintenance - (University System Facility Projects - Construction Management Services) - HPER & Athletic Complex Accessibility Improvements – Mr. Carino was responsible for the assisting with the inspection duties and with the general correspondence as required. Project involves the installation of various ADA improvements throughout the athletic complex which included the installation of curb ramps, wheel chair ramps, ADA compliant lavatories and lockers, ADA compliant showers and toilets, wheel chair lift, drinking fountains and water coolers.

Project Engineer for the Koko Head Communication Site Renovation, Project Number III-44-05-C, Honolulu, Hawaii. SSFM is providing project management and civil engineering services for the Koko Head Communication Site Renovation project. Estimated Construction Cost \$911,100.00.

Project Engineer for the Rehabilitation of Streets, Unit 5A, Beretania Street from Alapai Street to King Street (Construction Management Service Contract No. F-59956), Honolulu, Hawaii. Construction management services for the management and administration of this Federal-Aid Project, in accordance with all FHWA/HDOT procedures and requirements. Total estimated construction cost \$9.9 Million



Daniel Kaiawe

Supervising Construction Inspector | UAV Operator

Daaniel joined the SSFM team with over 30 years of experience in the construction industry, with an extensive background in highways and roads. In addition to serving as Supervising Inspector, he is also the Deputy Manager of SSFM's CM HWYS Group. He has worked on projects throughout Hawai'i in various roles including stone masonry, concrete flatwork, heavy equipment operator, field supervisor, foreman, and quality control.

SSFM International

REGISTRATION

Hawai'i Department of Transportation
Certificate of Qualification for Asphalt, Soils & Aggregates (Exp. 03/31/28)

ACI Concrete Field Testing Technician (Exp. 03/31/28)

ACI Adhesive Anchor Special Inspector, Exp 2024

REPRESENTATIVE PROJECT EXPERIENCE

Pali Highway Lighting Replacement and Resurfacing Federal Aid Project No. NH-061-1(035), Honolulu, Hawai'i. Construction Inspector. This project included approximately 5 miles of asphalt pavement resurfacing and 7.7 miles of street lighting replacement. Roadway reconstruction of weakened pavements areas, cold planing, construction of concrete barriers, drainage structure improvements, asphalt resurfacing, guardrail improvements, pavement marking, signage and striping were also included. Drilled shaft construction for the street lighting system included shaft excavation, steel cage reinforcement and concrete placement for one hundred and twelve (112) structures. Estimated construction cost \$64 million.

Pali Highway Emergency Slope Stabilization - NH-061-1(035) ER-22(001), Honolulu, Hawai'i. Construction Inspector. This project included debris clean up, stabilize the Old Pali Road, install 140 – 25' soil nails, installation of 5,000 square feet of rock fall mesh and four (4) concrete foundations with micropile anchors – 115' of Attenuator Fencing. Estimated construction cost \$3.4 million.

Pali Highway Landslide Mitigation - NH-061-1(035) ER-22(002), Honolulu, Hawai'i. Construction Inspector. This project included the construction of a rock shed – 90' long concrete tunnel extension, three (3) four foot diameter drill shafts (30-40' deep), 3' diameter concrete columns, 20' high post tension concrete retaining wall, twenty (20) – forty foot long precast concrete planks, concrete containment walls, geofam energy absorbing topping, new concrete barriers, drainage system and asphalt paving. Estimated construction cost \$8.7 million.

Pali Highway Resurfacing, Vineyard Boulevard to Waokanaka Street, Federal Aid Project No, NH-061-1(036). State of Hawai'i Department of Transportation, Highways Division. Supervising Inspector. This project included approximately 2.7 miles of asphalt pavement resurfacing. Roadway reconstruction of weakened pavement areas, cold planing, removal of existing concrete pavement, reconstruction of new concrete sidewalks, curbs/gutters and bus pads. Safety improvements included new pavement marking and striping, guardrails and roadway signage. Upgrades to eight (8) signalize intersection to include new traffic signal standard, electrical ducts, controller cabinets and pedestrian signals are also included in this project. Estimated construction cost \$40 million.



SSFM International

Derrick White

Construction Inspector

Derrick has 34 years of experience in the construction industry. He has worked on projects for various clients including the State of Hawai'i Department of Transportation, City & County projects for the various islands of Hawai'i, FHWA, HART, & Hawaiian Electric. His experience includes working on several unique State of Hawai'i Department of Transportation projects such as the completion and opening of the H-3 freeway, installation of the Zip Lane, extension of the Zip Lane, construction projects for the lobby areas of the Lihue Airport, and several different bridge projects as well.

EDUCATION

Associates Degree - Industrial Arts, Honolulu Community College, 1990

REGISTRATION

DOT Personnel Qualification Program for Field Sampling and Testing –Certificates (Soils & Aggregates, and Bituminous Unit), (Exp. 03/31/25)

REPRESENTATIVE PROJECT EXPERIENCE

Kamehameha Highway, Kamananui Road and Wilikina Drive Rehabilitation, Vicinity of Weed Circle to H-2, Federal-Aid Project No. NH-099-1(031). State of Hawai'i Department of Transportation, Highways Division. Construction Inspector. This is a Design-Bid-Build project that included approximately 11.4 miles of reconstruction of weakened pavement areas, cold planing, asphalt concrete base and asphalt pavement. Other improvements included adjusting utility boxes, manhole frames and covers, installing traffic signal loops and new pavement marking and striping. Estimated construction cost \$23 million.

Maluhia Road/Koloa Road Improvements, Island of Kauai. Construction Inspector. Project involved paving operations on both roads, driveways, and curbing. Monitored and inspected general contractor and sub-contractors following specifications and safety procedures. Estimated construction cost \$18.5 million.

Kekaha Road Improvements, Island of Kauai. Construction Inspector. Project involved paving operations on Kaunuauli'i Highway which was 8,882 LF of roadway. Inspected all BMPs on the entire jobsite. Estimated construction cost \$5.6 million.

Rehabilitation of South Punalu'u Stream Bridge, Island of Oahu. Journeyman Carpenter. Project involved construction of temporary bypass road and installation of temporary steel truss bridge provided by ACROW Corp. Demo of existing concrete bridge & foundations and subsequent construction of new 3 span concrete bridge with dedicated pedestrian walkway and bike path. In addition, included building forms to specifications and installed upgraded AC roadway approaches which included new traffic signs and roadway pavement markers. Estimated construction cost \$22 million.

Kauai Emergency Flood Repairs & Cleanup at Various Locations, Route 560 – Hanalei Bridges Emergency Work, Island of Kauai. Foreman. Project called for repairs/replacement of three (3) existing concrete structures for Wai'ole, Waipa & Waikoko Bridges. Estimated construction cost \$30 million.

Hawai'i Belt Road Rehabilitation of Umauma Stream Bridge, Hilo, Hawai'i. Journeyman Carpenter. Estimated construction cost \$30 million.

County of Hawaii
Housing and Community Development
STATEMENT OF QUALIFICATIONS
Fiscal Year 2024-2025

#5: List of Recent Projects



OH.4) CONSTRUCTION MANAGER /
INSPECTOR

CONSTRUCTION MANAGEMENT AND CONSTRUCTION SUPPORT SERVICES EXPERIENCE

SSFM has extensive experience on construction management, construction administration, and special inspection project assignments. Our construction management and special inspection experiences are best exemplified in the following examples:

CONSTRUCTION MANAGEMENT PROJECTS



Hoku Kea Observatory Decommissioning Project and Environmental Assessment (EA) Mauna Kea, Hawaii Island, Hawaii

SSFM provided overall project management of the complete Design-Bid-Build, including planning and permitting, and construction management for the decommissioning of the Hoku Kea Observatory building structure, generator building, and associated telecommunications and electrical infrastructure on the summit of Mauna Kea. The proposed deconstruction required compliance with extensive guidelines driven by the Mauna Kea Comprehensive Management Plan and development of an HRS 343 EA, and a Conservation District Use Permit.

Estimated Construction Cost: \$1.4 million



Hurricane Lane Emergency Road Repairs Hilo, Hawaii

SSFM provided planning, civil engineering, and construction management services for repairs to Hurricane Lane damaged roads. Hurricane Lane caused severe damage to many State Highways around the Island of Hawaii. The heavy and sustained rainfall resulted in localized flooding and landslides which made many roads unpassable and unsafe. HDOT asked SSFM to assist in emergency response to start repairing roads and slopes to provide the affected communities with safe driving conditions and passage.

Cost: \$75,000 (fees)



Kilauea Elementary School Renovation of Building B Kilauea, Kauai, Hawaii

SSFM provided construction management services for the renovation of an existing historic structure (Building B) and conversion to an Administration Building. Special effort was required to maintain the completion schedule. This project received the Historic Hawaii Foundation Award in 2019.

Estimated Construction Cost: \$2.0 million

CONSTRUCTION MANAGEMENT PROJECTS



Kapaa High School Career Pathways Renovation Kapaa, Kauai, Hawaii

SSFM provided construction management to the additions and alterations to Building G (Industrial Arts Building) for the automotive and carpentry shops, as well as the renovation of Building D (Culinary Arts) at the school's Career Pathways Center. The intent of this project was to modernize and expand useful space in the career pathways classrooms and facilities.

Estimated Construction Cost: \$3.0 million



Kihei High School Complex – New School Phase 2 Kihei, Maui, Hawaii

SSFM provided construction management services for the 77-acre site development and ground up construction of five buildings at the new Kihei High School complex. Buildings included two Classroom Buildings (28,132 sf each), a Cafeteria/Library Building (36,903 sf), an Administration Building (6,193 sf) and a PE Electives Building (10,089 sf).

Estimated Construction Cost: \$120 million



East Section Construction Engineering and Inspection (CE and I) II Consultant Services, Honolulu Rail Transit Project, Airports Section Utilities Relocation, Honolulu, Hawaii

SSFM provided construction engineering and inspection (CE&I) services for this Design-Build contract that consisted of the design and construction of 5.2 miles of elevated guideway, four (4) stations and associated facilities between Aloha Stadium and the Middle Street Transit Center. Construction Management work included construction oversight services – performance of environmental monitoring, and construction progress meetings; monitoring, documenting and reporting construction progress.

Estimated Construction Cost: \$450 million



Water Infrastructure Improvements, University of Hawaii at Hilo, Hilo, Hawaii, Project No. UHH-2010-024

SSFM provided construction management services for a new drinking water well, control building, pad, pump, and other appurtenances. Improvements included a new access road and 16" waterline from the well to an existing 1.0 MG UH reservoir tank.

Estimated Construction Cost: \$2.4 million

CONSTRUCTION MANAGEMENT PROJECTS



Upper Kapahi Reservoir Dam Kapaa, Hawaii

SSFM provided construction inspection services for this reservoir improvement project that included the installation of an embankment dam, blanket, toe drain, rock slope protection and spillway in an existing reservoir. Also include was the installation of outlet works intake, concrete channel, impact basin and catwalk.

Estimated Cost: \$176,724 (fees)



Mauna Lahilahi Beach Park Rock Revetment Waianae, Hawaii

SSFM provided construction management for this project consisting of installing a rock revetment along the shoreline, at Mauna Lahilahi Beach Park. Work included removal of the existing shoreline sandbag and rock barrier and creation of a new 350' wall rock revetment, consisting of two (2) layers of 1.5-ton armor stone, two (2) layers of 300 lb. bedding stone, and a fabric layer to contain the sand and crushed rock fill.

Estimated Construction Cost: \$2 million



Citron Street Residential Conversion Honolulu, Hawaii

SSFM provided construction management services for this 10,300 sq. ft. residential renovation project. Services included project management, review/interpretation of plans and specifications, construction scheduling, quality assurance, construction changes and claims, maintaining records, preparing daily inspector's reports, final completion and inspection, and contractor progress payments.

Estimated Construction Cost: \$5.1 million



Roundabout at Maui Lani Parkway and Kamehameha Avenue Kahului, Maui, Hawaii

SSFM provided construction management services for a new roundabout at the intersection of Maui Lani Parkway and Kamehameha Avenue. The scope of work included removal of obstructions, road pavement work, construction of curb ramps, sidewalk, adjusting manholes, irrigation and water valves, storm drain culvert, culvert headwall, crosswalk pedestrian beacons; pavement striping and markers; replaced street signs and other incidental items.

Estimated Construction Cost: \$2.9 million

CONSTRUCTION MANAGEMENT PROJECTS



Hana Highway Improvements, Huelo to Hana, Phase 2C Maui, Hawaii

SSFM provided construction management services for this project included roadway, roadside, and drainage improvements along Hana Highway, between mile post 8.1 and 21.5, replacing and installing new metal guardrail and end treatments, installing new soil nail retaining walls, repaving of asphalt concrete pavement, replacing and installing new pavement markings, new signing, installing new concrete drainage outlet structure, new grated drain inlets, storm drain manholes, drain pipe/culverts, new concrete rubble masonry wall and other incidental items.

Estimated Construction Cost: \$4.8 million



Guam Cultural Repository, Project Management & Construction Management Services, University of Guam, Mangilao, Guam

SSFM provided Project Management/Construction Administration for the design and construction phases of the Guam Cultural Repository (GCR). The 13,000 SF facility enables the Territory of Guam to address the current artifact storage deficiency and to accession archaeological objects discovered or unearthed during construction activities on Guam.

Estimated Construction Cost: \$10 million



South Ramp Taxiway and Ramp Improvements, State Project No. AH2023-15, Ellison Onizuka Kona International Airport at Keahole, Hawaii

SSFM provided construction management services for an access road, extension of Taxilane "K", and construction of General Aviation (GA) facilities on the South Ramp. The site improvements included installing pre-engineered T-hangars, and infrastructure including drainage, water, sewer, power, communications, and security.

Estimated Construction Cost: \$12.9 million



A.B. Won Pat International Airport, Runway 6L/24R Rehabilitation, Tamuning, Guam

SSFM provided Project Management and Construction Management services for the rehabilitation of Runway 6L/24R. The project is the Airport's primary runway, which consist of approximately 9,500+ linear feet of pavement that is composed primarily of PCC or AC material for the surface areas of the runway, and a mixture of various substances which includes the use of granular, compacted coral, asphalt, crushed aggregate and other bituminous pavement material for the base, sub-base, and sub-grade.

Estimated Construction Cost: \$11.2 million

CONSTRUCTION MANAGEMENT PROJECTS



Na Pua Makani Wind Farm Foundation Installation Project Kahuku, Hawaii

SSFM provided full-time construction inspector services for the drilling, rebar cage installation and concrete placement of five (5) steel utility pole foundations and eleven (11) wooden utility poles installations. SSFM also worked with the contractor to ensure the compliance to approved plans, specifications and HECO requirements.

Cost: \$33,700 (fees)



Construction Support Services for Likelike Highway Resurfacing, School Street to Emmeline Place, District of Honolulu, Island of Oahu, Federal-Aid Project No. NH-063-1(023)

SSFM provided construction management for all required engineering, inspection, surveying, reinforcing requirements for safety and other regulations, and other services required to properly manage and administer the construction. The project included reconstructing weakened pavement areas; cold-planing; resurfacing; replacing concrete curbs, gutters, sidewalks and drainage inlets; upgrading guardrails; adjusting utility boxes and manholes; and installing pavement markings and traffic signs.

Estimated Construction Cost: \$13.2 million



Kwajalein Quality Assurance Representative Level III Services Various Projects, Kwajalein Atoll

SSFM provided construction management services, including a full-time Quality Assurance Representative (QAR) Level III to support FY16 RDT&E Repair Fire Protection Systems and other various projects at Kwajalein Atoll.

Cost: \$224,420 (fees)



South Ramp Taxiway and Ramp Improvements, Ellison Onizuka Kona International Airport at Keahole, Hawaii (State Project No. AH2023-15)

SSFM provided construction management services for an access road, extension of Taxilane "K", and construction of General Aviation (GA) facilities on the South Ramp. The site improvements included installing pre-engineered T-hangars, and infrastructure including drainage, water, sewer, power, communications, and security.

Estimated Construction Cost: \$12.9 million



Construction Management Services for the MCC, Chlorination Facilities, Koloa Well 16A & 16B, Site and Building Improvements, Koloa, Kauai, Hawaii

SSFM provided construction management and inspection for this project and services included preparation for and performance of pre-construction meetings, owner and contractor meetings. Also reviewed work relating to on-site issues and concerns, coordinated project submittal requests, reviewed contractor payment; and evaluated charge order documents.

CONSTRUCTION MANAGEMENT PROJECTS

Estimated Construction Cost: \$3.7 million



1902 Young Street Affordable Housing Honolulu, Hawaii

SSFM provided construction support and construction management services for this project. These services included project management, review/interpretation of plans and specifications, construction scheduling, quality assurance, construction changes and claims, maintaining records, preparing daily inspector's reports, final completion and inspection, and contractor progress.

Estimated Construction Cost: \$5.0 million



Kaaawa Fire Station Communication Facility Improvements and Tower Replacement, Kaaawa, Hawaii

SSFM provided construction management services to improvements and updates for the Kaaawa Fire Station along with the communication facility. Work included replacement of the existing 100-foot tri-pod communication tower with a new, four-sided 120-foot self-supporting communications tower. The project also involved renovation of the existing equipment building, new waveguide bridge, replacement and expansion of the existing generator building, fuel tank replacement, and accessory improvements.

Estimated Construction Cost: \$3.2 million



Construction Management Services Pavement Rehabilitation at Various South Maui Roads Kihei, Maui, Hawaii

SSFM provided construction management for reconstruction and rehabilitation road work for various South Maui roads. SSFM ensured compliance and documentation with State and Federal regulations. Also provided resolution of utility conflicts enabling the Contractor to minimize delays and resulting delay claims.

Estimated Construction Cost: \$4.9 million



Waimea Canyon Middle School, Covered Playcourt Waimea, Kauai, Hawaii

SSFM provided construction management services for this new covered playcourt project. Work included preparation for and performance of pre-construction meetings, owner and contractor meetings. Reviewed work relating to on-site issues and concerns, coordinated project submittal requests, monitored/reviewed contractor payment; evaluated/reviewed/prepared charge order documents; and prepared documents required by the DOE Construction Management Section.

Estimated Construction Cost: \$3.1 million

CONSTRUCTION MANAGEMENT PROJECTS



Construction Management for Waiopai Bridge Repairs Kaupo, Maui, Hawaii

SSFM provided construction management for the replacement of the bridge railings, concrete deck slab, approach metal guardrails, removal of delaminated/spalled concrete, repairing corroded reinforcing bars, and repair with concrete mortar.

Estimated Construction Cost: \$1.15 million



Construction Management Services for Access Control and CCTV System Upgrade, Hilo International Airport, State Project No. AH1052-03

SSFM provided construction management for the installation of an integrated access control and video monitoring system including card readers, cameras, controller hardware, network switches, computer servers, client workstations, underground electrical conduits, raceway, and cables.

Estimated Construction Cost: \$3.8 million



Umatac-Merizo Wastewater Treatment Plant Upgrade Umatac, Guam

SSFM provided Owner's Site Representative and Inspection services for this design-build project which involved the rehabilitation of existing collection lagoon with new aerators, existing pump stations with new pumps, existing overland flow system with new drainage and distribution system, construction of new headworks with drum screens, new 0.3MG equalization tank at overland flow systems, new UV disinfection systems, new conveyances, SCADA, site development and other appurtenances.

Estimated Construction Cost: \$18.5 million



Waimanalo District Park Structural Improvements to Gymnasium, Waimanalo, Hawaii

SSFM provided full-time construction inspection services, primarily quality assurance, to ensure the work was being completed in general conformance with the construction contract. Work consisted of selective demolition, concrete and reinforcing steel repair and surface preparation, fabrication and installation of structural steel framing, replacement of exterior metal siding, installation of elastomeric joint sealants, application of corrosion mitigating coatings and painting.

Estimated Construction Cost: \$3 million



University of Hawaii Student Services Building RR Chilled Water Plant HVAC Equipment Upgrade Controls and Rebalance System, Honolulu, Hawaii

SSFM provided construction management services for improvements to the existing chilled water plant and HVAC equipment for improved system performance.

Estimated Construction Cost: \$4.5 million

CONSTRUCTION MANAGEMENT PROJECTS



Hanauma Bay Nature Preserve Rockfall Mitigative Measures Phase 3, Honolulu, Hawaii

SSFM provided construction management services for various construction activities including intensive rock scaling, demolition and removal of GPS identified boulders, installation of rock dowels and welded wire mesh, and spraying of shotcrete to fill hazardous voids in the rock face.

Estimated Construction Cost: \$2.0 million



Interstate Route H-1 Shoulder Work and Portland Cement Concrete Pavement Rehabilitation, Vicinity of Waimalu to Vicinity of Halawa, Districts of Ewa and Honolulu, Hawaii

SSFM provided construction management services for this design-build projects that included project planning, coordination, plan reviews and submittals facilitated through our CM contract. Construction work included rehabilitation of the existing concrete pavement and approximately 1,425 (12' x 14') jointed precast concrete panels were installed in seven (7) various locations in both directions. Eastbound shoulder widening improvements consisted of demolition of existing concrete shoulders, excavation of cut areas, construction of MSE and cast-in-place retaining walls, construction of a new 24' wide PCC shoulder, highway lighting and safety improvements. Shoulder widening was from the Waimalu Viaduct to the Aiea Pedestrian Overpass, 0.71 miles.

Estimated Construction Cost: \$73.7 million



Pali Highway Resurfacing, Waokanaka Street to Kamehameha Highway and Pali Highway Lighting Replacement, Vineyard Boulevard to Kamehameha Highway, Districts of Honolulu and Koolaupoko, Island of Oahu

SSFM provided construction management for this project that included reconstruction of weakened pavement, cold planing and resurfacing of five (5) miles of 2-lane highway utilizing asphalt and stone matrix asphalt (SMA). The project included: Construction of 17,426 lineal feet of new concrete median barriers; Electrical upgrades include traffic signal systems, weigh-in-motion systems, new communication conduits and new highway lighting standards (324) over the 7.7 mile project; and, additional emergency work due to a landslide at the Pali Tunnels included slope scaling and debris clean up, erosion control fencing, rockfall impact netting and a tunnel structure extension.

Estimated Construction Cost: \$78.2 million

CONSTRUCTION MANAGEMENT PROJECTS



Route 30 Emergency Slope Stabilization Honokohau, Maui, Hawaii

SSFM provided field monitoring of rock scaling and debris cleanup along Route 30 Honoapiilani Highway between milepost 36 and 42. A severe storm was the cause of the damage along this highway.

Estimated Construction Cost: \$457,000



Kapaa High School, Science Facilities Upgrade Kapaa, Kauai, Hawaii

SSFM provided construction management services for the renovation of Science Classrooms in Buildings B (4 classrooms), Building R (2 classrooms) & Building S (3 classrooms). Included demolition and replacement of cabinets, counters and fixtures.

Estimated Construction Cost: \$3.7 million



Heat Abatement Phase 1A for Kapaa Elementary School & High School, Kapaa, Kauai, Hawaii

SSFM provided construction management services for 9 Kapaa Elementary School classrooms and fourteen 14 Kapaa High School classrooms with stand-alone air conditioning systems. Each has its own AC unit, battery supply and photovoltaic charging system and is not connected to the school's electrical supply.

Estimated Construction Cost: \$2.3 million



Kapaa Elementary School, New Library Kapaa, Kauai, Hawaii

SSFM provided construction management services for a new 7,350 sq. feet school library and relocated three portable classrooms. The elementary school and high school are on a shared parcel with fences and doors that separate the campuses. This project allows the elementary school to have their own library.

Estimated Construction Cost: \$4.78 million



Hana Highway Improvements Phase 2A, Huelo to Hana Hana, Maui, Hawaii

SSFM provided Construction Support Services for this project which included roadway, roadside and drainage improvements along Hana Highway, new metal guardrail and end treatments; soil nail retaining walls, asphalt concrete pavement, new pavement markings; new signage, new concrete gutter, new grated drain inlets, storm drain manholes, drain pipe/culverts and drain outlet structure, cleaning of existing culverts, and removal of existing earth berms.

Estimated Construction Cost: \$2.7 million

CONSTRUCTION MANAGEMENT PROJECTS



Hamakua Drive Bikeway Improvements
Honolulu, Hawaii
Federal Aid Project No STP-6010 001

SSFM provided construction management services for the eradication of existing striping, restriping of the existing asphalt concrete pavement for vehicular lanes, bicycle lanes, and on-street parking, adjustment of traffic detector loops, and installation of roadway signs on new sign posts and existing sign posts and light poles along Hamakua Drive.

Estimated Construction Cost: \$399,999



Servco Toyota Kauai
Lihue, Hawaii

SSFM provided construction management services which included documentation of work being performed, brief reports and photographs, attendance at weekly OAC meetings, NPDES compliance, and observations that the project met the general design intent represented by drawings.

Estimated Construction Cost: \$4.5 million



Construction Management Services for Baza Gardens
Wastewater Cross-Island Pumping and Conveyance System
GWA Project No. S15-008-BND

SSFM provided construction management services for this three-phased project. The first two phases were won by one contractor and the third phase was awarded to another contractor. GWA required this wastewater conveyance system from the Baza Gardens WWTP, along Route 17 and Route 5, to the new Agat Santa Rita WWTP to address and comply with the 2011 Court Order Compliance Agreement. The reason for the construction phased approach was due to timing of the availability of construction funding.

Estimated Construction Cost: \$30.3 million



Construction Management Services for Sewer Hydraulic
Manhole Improvements
Various Islandwide Locations, Honolulu, Hawaii

SSFM provided project management and construction management services. This project included upgrading and improving the hydraulics of approximately 40 manholes island wide. The project aimed to improve the performance and condition of some of the worst sewer manholes on O'ahu.

Estimated Construction Cost: \$2.6 million

CONSTRUCTION MANAGEMENT PROJECTS



Terminal Building Structural Upgrade and Concourse Isolation Project, A.B. Won Pat International Airport, Tamuning, Guam

SSFM provided construction management services for this project that involved the structural upgrade of the terminal building and construction of new passenger isolation corridors at the concourse and main roof levels. The project was undertaken due to Homeland Security, TSA security requirements to prevent the co-mingling of passengers who are TSA-screened and non-TSA screened within the terminal building. The construction of the new passenger isolation corridors on the third floor will prevent such co-mingling and will serve as the permanent solution to complying with the TSA security requirements.

Estimated Construction Cost: \$96.9 million



Pavement Preservation of Street Slurry Seal Various Locations, Island of Oahu Honolulu, Hawaii

SSFM provided construction support and construction management services for various roadway improvements around Honolulu, including crack-sealing/slurry sealing work. The affected areas included: Nu'uuanu Valley, Pacific Heights, Pauoa Valley, Salt Lake and Āliamanu.

Estimated Construction Cost: \$3.6 million



HIG (Hawai'i Institute of Geophysics) Repair Replace Cooling Tower, University of Hawaii at Manoa (UHM 09-541-260) Honolulu, Hawaii

SSFM provided construction management services for the cooling tower upgrades at the UH Mānoa Hawai'i Institute of Geophysics. The project consisted of demolition and disposal of existing Cooling Towers #1 and #2, associated piping, supports, electrical power and controls necessary to install new piping, electrical power and controls to operate and maintain the new VFD-driven cooling tower.

Estimated Construction Cost: \$599,860



Music Building R/R HVAC Equipment and Controls University of Hawaii at Manoa (UHM 09-541-260) Honolulu, Hawaii

SSFM provided construction management services for the repairs and renovations to the Mānoa Music Building. The project included replacement of existing HVAC equipment (air handlers, fan coils, air cooled condensing units, ventilation fans etc), and installation of a new DDC system for all new equipment that integrated with the existing system.

Estimated Construction Cost: \$1.7 million

CONSTRUCTION MANAGEMENT PROJECTS



Kwajalein, Quality Assurance Representative Level III Federated States of Micronesia

SSFM provided a full-time Quality Assurance Representative (QAR) Level III to provide construction inspection for the FY16 RDT&E Repair Fire Protection Systems and other various projects at Kwajalein Atoll.

Cost: \$224,420 (fees)



Underground Electrical Improvements at Hilo Harbor Pier 4 Hilo, Hawaii

SSFM provided construction management and inspection support services at Hilo Harbor Pier 4 for underground electrical improvements and fuel lines.

Estimated Construction Cost: \$936,000



Waimea Water Treatment Plan Compliance Upgrades, Phase II Kamuela, Hawaii

SSFM provided on-call and periodic construction management services for the conversion and expansion of the existing 2 million gallon per day (MGD) Waimea Water Treatment Plant using conventional water filtration processes to a 4 MGD membrane filtration plant and related improvements.

Estimated Construction Cost: \$13.0 million



Water Infrastructure Improvements, Hilo, Hawaii Project No. UHH-2010-024

SSFM provided construction management and inspection services for this project that included the construction of an exploratory well and subsequent outfitting of the well. Major work included clearing and grubbing at the well site and access road, drilling and casing the exploratory well, grading, A.C. paving, deep well pump, control building, transmission waterline, drainage improvements, electrical work, SCADA, and landscaping.

Estimated Construction Cost: \$2.4 million



Campus Wide Elevator Improvements, Hilo, Hawaii, Project No. UHH-2010-030

SSFM provided construction management and inspection services for the Campus Wide Elevator Improvements project at the University of Hawaii at Hilo. The project included the modernization of elevators in Buildings 319, 331, 334, 336 and 338 as well as provided a new Machine Room Less (MRL) traction elevator for Building 333.

Estimated Construction Cost: \$2.1 million

CONSTRUCTION MANAGEMENT PROJECTS



Replace Hale Kehau Lead Containing Roof and Related Repairs, Hilo, Hawaii **Project No. UHH-2013-308**

SSFM provided construction management services for the renovation of the Hale Kehau Dining Hall and Dormitories project. The project consisted of repairing leaks in the existing roof.

Estimated Construction Cost: \$2.3 million



Hana Highway Resurfacing, Waikani Bridge to Kapaula Bridge Hana, Maui, Hawaii

SSFM provided construction management for this highly traveled roadway by residents commuting to and from home that includes a popular visitor point of interest. The work corrected failed portions of the existing roadway surface, replaced roadway markings and signage that were faded or missing, corrected areas of poor drainage, and repaired portions of the existing concrete bridge.

Estimated Construction Cost: \$2.5 million



Hana Highway Resurfacing, Honomanu to Waikani Bridge Hana, Maui, Hawaii

SSFM provided construction management for this highly traveled roadway by residents commuting to and from home that includes a popular visitor point of interest. The work corrected failed portions of the existing roadway surface, replaced roadway markings and signage that were faded or missing, corrected areas of poor drainage, and repaired portions of the existing concrete bridge.

Estimated Construction Cost: \$3.1 million



Camp Maluhia Improvements Kahakuloa, Maui, Hawaii

SSFM provided construction management services for the construction of new domestic and fire protection water system. The domestic water system consisted of a new pump house and pump, a 2,500-gallon control tank, a 27,000-gallon storage tank, extension of the existing waterline, a main waterline to the camp, and distribution waterline within the camp.

Estimated Construction Cost: \$1.63 million



Winston Hale Rehabilitation and Conversion for Housing Units Honolulu, Hawaii

SSFM provided construction management services for this project which was one of the Mayor's Emergency Proclamation projects to help families get off the streets and into affordable homes. A portion of a mixed use building in Chinatown was renovated and converted into six micro affordable housing units. Improvements included demolition, repairs and renovation of the interior on two floors of the building.

CONSTRUCTION MANAGEMENT PROJECTS

Estimated Construction Cost: \$981,400



Lahaina Watershed Diversion Channel, Phase 2B Lahaina, Maui, Hawaii

SSFM provided construction management services for the construction of a diversion “grassed” channel which included an approximate length of 2,000 feet, a bottom width of 65 feet, depth of approximately 14-15 feet, and side slopes of 2.5 horizontal to 1 vertical. A permanent irrigation system, new roadway pavement, guardrails, signs, and landscaping were included.

Estimated Construction Cost: \$1.7 million



Eleele Elementary School, Slope Stabilization Eleele, Kauai, Hawaii

SSFM provided construction management services for the replacement of an existing CRM retaining wall with new segmental concrete block wall, construction of drainage improvements, including Rainstore 3 storm water retention system and Contech Vortechs precast storm water treatment system. Total area approximately 13,500 sf.

Estimated Construction Cost: \$1.0 million



OGG Replacement of Loading Bridges, Phase II Kahului International Airport Kahului, Maui, Hawaii

SSFM provided construction management services including construction administration and inspections for replacement of seven (7) existing passenger loading bridges and restriping of the apron at the Kahului Airport.

Estimated Construction Cost: \$8.4 million



1506 Piikoi Street, Building Rehabilitation and Conversion for Housing Units, Honolulu, Hawaii

SSFM provided constructability and recommend improvements, reviewed the contractor’s proposals, and assisted in negotiating a final cost. In addition, SSFM provided construction management services for the construction work. The objective was to convert two former school buildings to 42 housing units, including three, two and one bedroom and studio apartment units, four of which would be ADA units. A laundry facility and small play area are also included.

Estimated Construction Cost: 6.0 million

County of Hawaii
Housing and Community Development
STATEMENT OF QUALIFICATIONS
Fiscal Year 2024-2025

#6:
**Names & Phone Numbers of Up to 5
Clients**



OH.4) CONSTRUCTION MANAGER /
INSPECTOR

Client Information

Name & Title	Agency/Company Address	Telephone No. & Email Address
Mr. James Komata Parks Planner	County of Hawaii Department of Parks & Recreation 101 Pauahi Street, Suite 6 Hilo, Hawaii 96720	(808) 961-8311 jkomata@co.hawaii.hi.us
Mr. Jerry Watanabe Director of Facilities Planning & Construction	University of Hawaii at Hilo Facilities Planning & Construction 200 W. Kawili Street Hilo, Hawaii 96720-4091	(808) 974-7595 jerrywat@hawaii.edu
Mr. Ed Sniffen, P.E. Director	State of Hawaii Department of Transportation Highways Division 869 Punchbowl St., Room 513 Honolulu, Hawaii 96813	(808) 587-2220 Edwin.H.Sniffen@hawaii.gov
Mr. Kelly Akasaki Traffic Safety and Alternative Modes Branch Chief	City & County of Honolulu, Department of Transportation Services 650 South King Street, 3 rd Floor Honolulu, HI 96813	(808) 768-8320 kelly.akasaki@honolulu.gov
Mr. Michael Moule, P.E., PTOE Chief of Engineering	County of Kauai, DPW, Engineering Division 4444 Rice Street, Suite 175 Lihue, HI 96766	(808) 241-4891 mmoule@kauai.gov

We approach each project candidly and never promise more than we can deliver; we listen to our clients and look out for their best interests; and, we will always be responsive.

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County of Hawaii
Housing and Community Development
STATEMENT OF QUALIFICATIONS
Fiscal Year 2024-2025

#7

Other Pertinent Information

- Qualifications & Experience
- Performance Awards & Commendation Letters



OH.4) CONSTRUCTION MANAGER /
INSPECTOR

CORE COMPETENCIES

SSFM International is a Hawaii-based, minority-owned business founded in 1959, incorporated in the State of Hawaii in 1961, and 100% employee owned. We provide professional services for program development, project management, planning, civil engineering, structural engineering, traffic engineering, and construction management assignments throughout the Pacific Region. In addition to the headquarters office in Honolulu, SSFM has offices on the islands of Hawaii, Maui, and Kauai, as well as in Guam, Okinawa (Japan), and Manila (Republic of the Philippines). SSFM's core competencies include the following:



GENERAL QUALIFICATIONS

Our practice is far reaching, but we're always reverential to our Hawaiian Island roots. We find ways for our clients to succeed and manage simple to complex projects from concept and planning through design and construction, navigating procedural and logistical hurdles to realize highly effective conclusions.

Our six decades of experience in the Pacific Region means we know the people, the places, the customs and the challenges of bringing projects to life throughout this region. Our people are connected to the local opportunities, issues and challenges. We have a vested interest in sustainability and resiliency for each community.

As we enter our 7th decade, we face a dramatically changing world. The threats to our islands make preserving our environmental riches as imperative of the way we practice. We are committed to incorporating long-term, sustainable, and resilient solutions in all that we do.

Our practice has solidified the foundation of our firm and established the core values that guide our professional and personal behavior. Our values drive how we treat our clients, our communities and above all, each other.

Our corporate sustainability goals include:

- a commitment to reduce the cost of energy, operation, and maintenance
- to efficiently use water resources and other natural resources
- to reduce waste and pollution
- to increase building and component durability
- to use locally available and produced building products
- commitment to the LEED (Leadership in Energy & Environmental Design) standard, as a member of the U.S. Green Building Council

Our state-of-the-art technologies and extensive in-house computer resources enable the SSFM staff to fully plan, manage and execute in order to optimize projects and integrate team effort on any scale and of any complexity. Our commitment to maximizing the use of technology in all aspects of our operations permits us to provide timely, cost-efficient quality work products that meet or exceed applicable regulations and industry standards. With information technology firmly embedded throughout our team delivery business practice, SSFM is recognized for being the program and project management, planning, and engineering consultant of choice for numerous Owners and Clients.

Major strengths which SSFM brings to each project assignment are:

- Mobility and flexibility
- Our aggressive geographic approach
- Our willingness to explore and implement non-traditional project approaches
- A highly-qualified technical staff to meet all Client expectations
- The involvement of principals and senior project managers in a hands-on manner so that project commitments and decisions are made in real time
- Our commitment to meet or beat tight schedules
- A competitive advantage for our Clients due to our and overriding commitment to succeed
- The SSFM attitude of partnering with the entire Project Team in order to successfully deliver project assignments

CONSTRUCTION MANAGEMENT QUALIFICATIONS

SSFM's in-depth technical and management experience with large-scale projects, including architectural/structural (building) and civil engineering projects, gives us the ability to manage myriad complexities during the construction process.



Our core CM Group, responsible for the development of major and minor projects, is comprised of principals, engineers, and technicians who are totally versed in a versatile array of construction issues. This core group provides the leadership capabilities and experiences needed to effectively manage a project. Our management methodology provides an intensely structured participation process that leads to achievement of the client's goals.

The construction management philosophy at SSFM is to serve as the client's representative in a **proactive, no-nonsense, comprehensive manner**. This primary mission is consistently conveyed to all staff members throughout each phase of the project.

- ✓ **PROACTIVE** means that SSFM project personnel continually seek opportunities to improve the quality of construction, anticipate problems before they occur, and recommend realistic solutions in a timely and professional manner.
- ✓ **NO-NONSENSE** means that problems (both potential and real) are openly discussed and addressed in a straight-forward manner.

Parties involved are brought together to jointly seek realistic solutions. These procedures are normally established during partnering sessions and or the pre-construction meeting prior to the onset of construction and are reinforced during the weekly meetings.

- ✓ **COMPREHENSIVE** means that each and every function in the construction management scope of work is supported to the satisfaction of the client. This is accomplished through the assignment of qualified and experienced personnel, and the identification of backup personnel to accommodate planned or unplanned absences without interruption of services.

Construction Management procedures at SSFM are clearly established and documented. These procedures are based on requirements of the federal government, military, state government, and city and county government. The procedures are used by SSFM personnel in everyday practice and are continually updated to accommodate new requirements. Prior to reporting to the project site, meetings will be held with the client's project manager to review specific or unique job requirements, and to establish clear lines of communication to assure that the project is constructed as intended.

We are well-versed with the complex *Primavera* computer scheduling program used by many Contractors. Furthermore, for internal project scheduling purposes, we use *Microsoft Project* extensively.

As part of our professional services, we can provide the following construction management services:

- ✓ Advise the Owner on All Aspects of the Project.
 - ✓ Review all pertinent contracts to understand responsibilities to the client and the project.
 - ✓ Constructability Reviews of Contract Documents (Plans & Specifications).
 - ✓ Management and Evaluation of Construction Bids & Recommendations for Award.
 - ✓ Value Engineering Recommendations.
 - ✓ Long lead material issues.
 - ✓ Complete Construction Support Services, Including Conferences & Meetings.
 - ✓ Qualified Personnel to Clarify or Obtain Clarification of Plans and Specifications.
 - ✓ Coordinate and Review Contractor's Work Schedules.
 - ✓ Construction Contract Cost Control Procedures and Reviews.
 - ✓ Construction Progress Inspections.
 - ✓ Review and Quality Assurance of Contractor's Construction Quality Control Services.
 - ✓ Review Contractor's Tests on Materials and Systems.
 - ✓ Materials and Equipment Receiving Documentation.
 - ✓ Review and Document Construction Contract Changes.
 - ✓ Verification of Certified Payrolls and on-site interviews with contractor's staff and their sub-contractors.
 - ✓ Prompt and Appropriate Action on Damage Claims and Complaints.
 - ✓ Complete Construction Phase Documentation.
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- ✓ Substantial Completion and Final Inspection Services.
 - ✓ O&M Manual Development and Facility Start Up Training.

Construction management services by project phases are as follows:

Preconstruction Phase

1. Program Review and Feasibility Analysis
2. Construction Cost Estimates
3. Design Constructability Review and Construction Method Recommendations
4. Progress Cost Estimates and Budget Comparison during the Design Process
5. Project Scheduling
6. Identification of Long Lead Items
7. Selection and Contracting of Professional Services and Testing
8. Contractor Contracting and Coordination Pre-Construction Conference
9. Identify and Enforce Pre-construction Submittals
10. Recommendation to Owner on Temporary Project Facilities
11. Assist Owner in Facilitating environmental permits and procedures including SWPPP.
12. Use of current industry software to track project.
13. Start RFI and Submittal process.

Construction Phase

1. Project Construction Scheduling
2. Identification of Long Lead Items
3. Contractor Management and Coordination
4. Process and Perform Quality Assurance Reviews of Shop Drawings and Contractor Submittals
5. Review and Process Change Proposals
6. Draft, Coordinate, and Process Change Orders and Contract Modifications
7. Construction Progress Meetings
8. Project Construction Schedule Updates
9. Monitor and respond to complaints
10. Monitor approved estimate of Construction Cost and Actual Costs
11. Cash Flow Forecast
12. Cost Accounting on Work Performed
13. Progress Payment Review and Approval
14. Monthly Project Progress comprehensive reports
15. Daily Log
16. BMP monitoring and inspections
17. Certified Payroll verification and on-site interviews.
18. Maintenance of Project Record Set of Contract Documents
19. Participate in "Red Zone" Meetings and Inspections
20. Maintenance of all pertinent project records

Post Construction Phase

1. Final Inspections
-

-
2. Contract Close-out
 3. Operations Manual Turnover
 4. Owner Required Training
 5. Warranties and Contact Information
 6. As Built Drawings Coordination and Turnover
 7. Confirmation on Closeout of permits
 8. Final Progress Payment
-

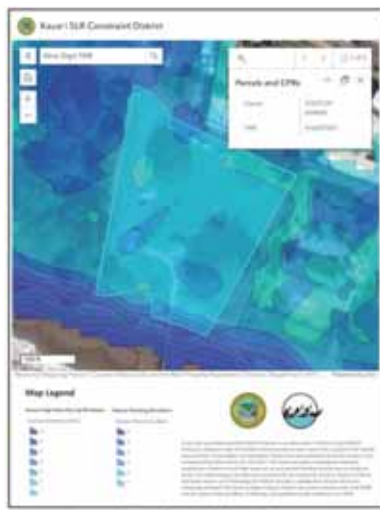
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Performance Awards and Commendation Letters

SSFM International is an award winning firm, serving a wide variety of clients, and is recognized throughout the State of Hawaii and the Pacific Region for high quality project management, planning, design and engineering. We approach each project candidly and never promise more than we can deliver; we listen to our clients and look out for their best interests; and, we care about our work and believe in our product. **For SSFM, quality is an expectation.**

The following is a listing of awards and recognition that SSFM International has received from local and national organizations:

PERFORMANCE & RECOGNITION AWARDS

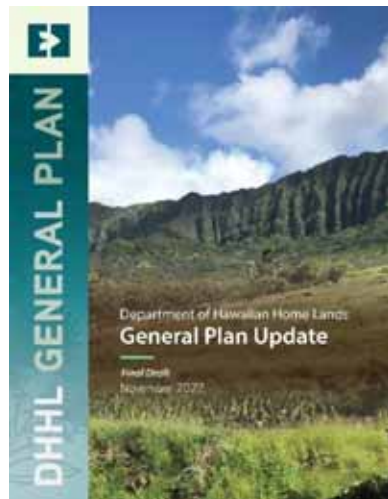


County of Kaua'i Sea Level Rise Constraint District

2024 American Planning Association, National Award for Resilience and Sustainability.

2023 American Planning Association, Hawaii Chapter, Community-Based Planning Award.

The County of Kauai adopted a new Sea Level Rise (SLR) Constraint District within its Comprehensive Zoning Ordinance to do just that, making it the first county in Hawaii and among the first in the nation to incorporate scientific modeling for climate change induced hazards into land use regulations. The Sea Level Rise Constraint District represents a proactive approach to community resilience that can be used in conjunction with shoreline setback rules and other land use regulations to minimize the threat to public health and safety, promote resilient planning and design, and reduce the expenditure of public monies for costly flood control projects necessitated by accelerating SLR.



Department of Hawaiian Home Lands General Plan Update 2020

2024 American Planning Association, Sustainable Communities Division Awards for Excellence in Sustainability.

2023 American Planning Association, Hawaii Chapter, Outstanding Planning Award.

This comprehensive, long-range plan update involved extensive outreach to Hawaiian Home Lands trust beneficiaries and incorporated many new subjects that had heretofore not been addressed by the DHHL General Plan. This General Plan Update, for the first time, incorporated the most current information on climate change in a technical background white paper that became the basis for climate change-related policies that were integrated throughout the Plan and were mutually reinforcing with policies on land use, infrastructure and other related areas.

PERFORMANCE & RECOGNITION AWARDS



North Shore Coastal Resilience Working Group

2023 American Planning Association, Hawaii Chapter, Community Based Planning Award.

In 2021, Surfrider Foundation and Hawaii Sea Grant partnered with SSFM International to convene the North Shore Community Resilience Working Group (NSCRWG). The NSCRWG was developed to discuss and identify possible solutions and address increased impacts from coastal erosion and flooding within the North Shore planning district, which includes the shoreline from Kaena Point to Velzyland. The NSCRWG represents the first community-driven coastal resilience focused working group in Hawaii. It brought together diverse public and private stakeholders to facilitate meaningful, community driven discussions about climate resilience and the future of coastal management on the North Shore through the blending of technical, regulatory and community perspectives. This effort laid important groundwork for the community to advocate for plans, policies, and solutions to increase coastal resilience and educate others in the community.



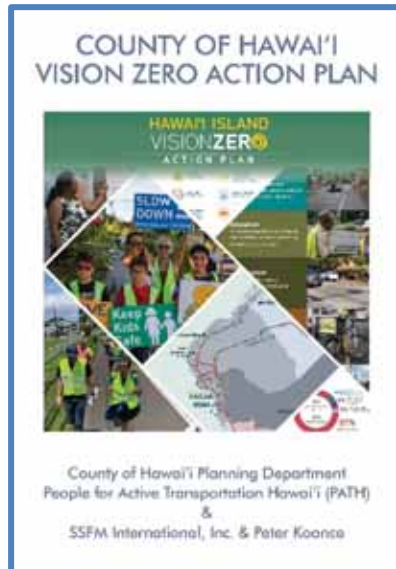
**Keaukaha Quick Build
County of Hawai'i Planning Department**

September 2022, recognized by the American Planning Association, Hawaii Chapter. Community-Based Planning Award.

The project represented a State/County collaboration in a predominantly native Hawaiian community. The majority of Keaukaha is owned by the State Department of Hawaiian Home Lands, including the schools, roadways, and surrounding residences, which are predominantly Hawaiian Homesteads.

This project sought to promote complete streets principles by transforming the way public rights of way are used for the benefit, health, and enjoyment of all. To achieve this, the continuous walking and biking pathway repurposed space within the existing right of way to provide additional space for pedestrians and bicyclists.

PERFORMANCE & RECOGNITION AWARDS



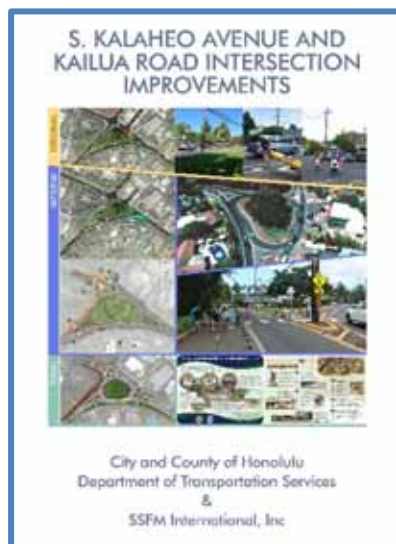
**Vision Zero Action Plan
County of Hawaii**

October 2021, recognized by the American Planning Association, Hawaii Chapter. Transportation Planning Award.

The County of Hawai'i's Vision Zero Action Plan identifies a path for the County to achieve its goal of eliminating traffic related fatalities and serious injuries in accordance with Vision Zero, a fundamentally new approach to traffic safety that is being adopted in states and municipalities worldwide.

This Vision Zero Plan is the first to be completed and adopted in the State of Hawai'i. The plan was produced through the efforts of a multi-disciplinary Vision Zero Task Force comprised of representatives from the County and State, as well as emergency response, the health industry, and advocacy.

The Task Force used the data analysis to identify priority Vision Zero actions in four categories: Education and Encouragement, Enforcement, Engineering, and Evaluation. The actions in the Plan are organized into short-term, mid-term, and long-term priorities.



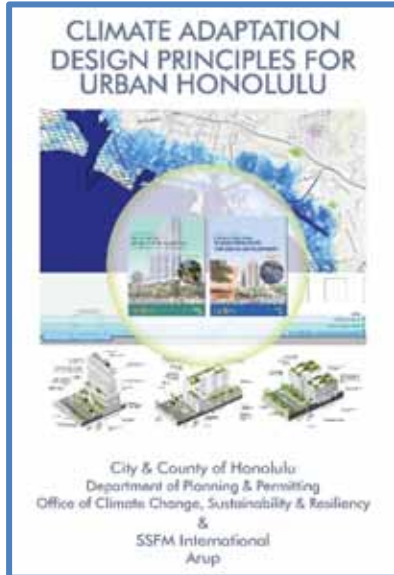
**S. Kalaheo Avenue and Kailua Road Intersection Improvements,
Kailua, Hawaii**

October 2021, recognized by the American Planning Association, Hawaii Chapter. Implementation Award.

The intersection of Kalaheo Avenue and Kailua Road serves as the gateway to Kailua Beach Park and provides the sole vehicular access to the Lanikai neighborhood. Traffic congestion, delayed emergency response, and multimodal safety/accessibility had long been concerns. The Kalaheo Avenue and Kailua Road Intersection Improvements project was initiated by the City and County of Honolulu's Department of Transportation Services (City), under contract with SSFM International, with the goal to address operational and safety concerns at the intersection.

A "Lighter, Quicker, Cheaper" interim pilot project was implemented to reconfigure the stop-sign controlled intersection into a non-standard single-lane "triangle-about" roundabout. The success of the interim pilot project improved the community's understanding of how roundabouts work. It also enabled the City to pursue full reconstruction that will result in a more standard modern roundabout that includes geometric, drainage, and lighting enhancements to improve automobile operations while continuing to prioritize multimodal safety/accessibility.

PERFORMANCE & RECOGNITION AWARDS



Climate Adaptation Design Principles for Urban Honolulu, Hawaii

October 2021, recognized by the American Planning Association, Hawaii Chapter. Best Practice Award.

The objective of this project was to develop preliminary climate adaptation design guidance for development projects in Honolulu transit-oriented development (TOD) and other urban areas that are vulnerable to sea level rise (SLR). It is intended to provide developers with information and best practices for adapting urban building sites and structures to climate change-related hazards including sea level rise, flooding, heat, and groundwater inundation. This is an initial step toward developing comprehensive climate resilience design guidelines for the City and County of Honolulu (“City”), as called for in Action 14 of the O’ahu Resilience Strategy.

The Climate Adaptation Design Principles project exemplifies the proactive, forward-thinking planning approach needed for municipalities to address the significant challenges posed by climate change. With development of TOD areas along the rail corridor a City priority, DPP TOD Division and OCCSR recognized an urgent need and opportunity to ensure that the impacts of climate change are considered in new development. Guidance was also needed to inform updates to regulations, codes, and policies around built environment resilience, which can take years to implement.

The Background Research and Design Principles documents help outline a path forward for the City while also educating the public and development community about climate adaptation science and best practices. The Design Principles can also be referred to in reviewing discretionary permits for planned developments, thereby having an immediate potential effect as the City moves ahead with regulatory updates. Both documents are available for download at www.honolulu.gov/tod.



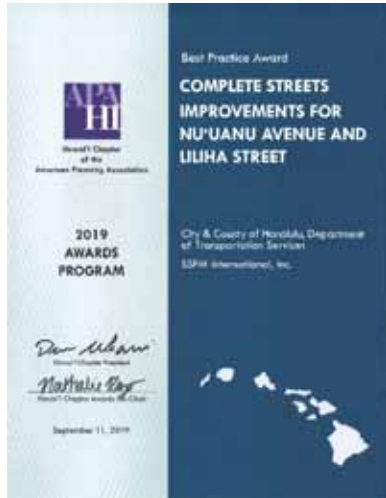
County of Hawaii, Transit and Multimodal Transportation Plan

September 2019, recognized by the American Planning Association, Hawaii Chapter. Transportation Planning Award.

The County of Hawaii’s Transit and Multi-Modal Master Plan (Master Plan) presents a set of programs to provide a wider range of transportation options, reduce dependence on the automobile, and reduce the negative effects of transportation on the environment and climate change.

In the first year of implementation, the Master Plan has supported applications for federal grants to purchase buses, state and local efforts for alternative energy for transportation and a wide variety of other efforts. New buses arrive in early 2020 and they will be deployed first on the cross-island route and the Puna hub and spoke, which were top priorities in the Master Plan.

PERFORMANCE & RECOGNITION AWARDS

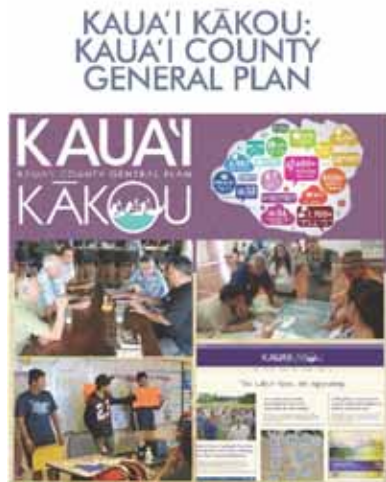


Complete Streets Improvements for Nuuanu Avenue and Liliha Street, Honolulu, Hawaii

September 2019, recognized by the American Planning Association, Hawaii Chapter. Best Practice Award.

The Complete Streets Improvements for Nu'uanu Ave and Liliha St project was undertaken by the City and County of Honolulu Complete Streets Program and a consultant team from SSFM International. The project goal was to identify community-driven context sensitive complete streets solutions to enhance livability, safety, and neighborhood character along Nu'uanu Avenue and Liliha Street.

The project team designed a context-sensitive process that combined technical analysis and educational outreach with community input led by a stakeholder advisory group.



Update of the Kauai County General Plan Island of Kaua'i, Hawaii

October 2018, recognized by the American Planning Association, Hawaii Chapter as its 2018 Outstanding Planning Project.

In February of 2018, the update of the Kaua'i County General Plan was adopted by the Kaua'i County Council, following a three year planning effort. It was signed into law by Mayor Bernard Carvalho the following month. The plan, entitled Kaua'i Kākou, was prepared by the Kaua'i County Planning Department, along with a consultant team led by planners from SSFM International's Strategic Services Group.

The project team deployed an extensive community engagement program that sought widespread participation in developing a new and improved General Plan Framework consisting of a Vision statement, four overarching Goals, nineteen key Policies, 42 Objectives, and 607 Actions. The Objectives and Actions were organized into ten topical areas, or Sectors: The Watershed, Housing, Land Transportation, Critical Infrastructure, Shared Spaces, Economy, Heritage Resources, Energy Sustainability & Climate Change, Public Safety & Hazards Resiliency, and Opportunity & Health for All.

PERFORMANCE & RECOGNITION AWARDS

**DOWNTOWN HILO
MULTIMODAL
MASTER PLAN**



**Downtown Hilo Multimodal Master Plan
Hilo, Hawai'i**

October 2018, recognized by the American Planning Association, Hawai'i Chapter as its *2018 Transportation Planning Project*.

The Downtown Hilo Multimodal Master Plan (DHMMP) was a multi-year planning effort undertaken by the County of Hawai'i Planning Department, assisted by lead consultant SSFM International and a team of technical consultants. Hundreds of Hilo residents, organizations, and agencies were participated in the highly inclusive planning process with the collective goal of making Downtown Hilo a more vibrant, walkable and bike friendly community for people of all ages and abilities.

The DHMMP calls for complete streets improvements that elevate Downtown Hilo as a destination and gathering place through improvements that support walkability and increased transportation choices for all modes. To achieve the desired Downtown environment, the DHMMP intentionally shifts the modal priority away from the current vehicle-dominated paradigm, and adopts a new "transportation hierarchy" that prioritizes non-motorized modes (walking and biking), as well as transit, over single occupancy cars.



**Hale Kula Elementary School, Classroom Building
Wahiawa, Oahu, Hawaii**

January 2016, the Masonry Institute of Hawaii recognized this project as their 2015 Project of the Year.

SSFM served as the structural engineer and civil engineer for this project that included a new 8 classroom building, library, administration building, covered play court, covered dining building; custodial center and special education classroom additions; and, reroofing, painting and abatement of 40 existing classrooms. The project added 4 major buildings and numerous renovations and additions to the existing K-5 campus with 969 students.

The Architect-of-Record was Design Partners, Inc.

PERFORMANCE & RECOGNITION AWARDS



**Complete Streets Designs Manual
Island of Oahu, Hawaii**

On 15 October 2015, this project was recognized by the American Planning Association, Hawaii Chapter, as its *Outstanding Transportation Planning 2015 Project*. SSFM provided professional planning services for the implementation of the goals and requirements of the City & County of Honolulu’s Complete Streets Ordinance.

On 10 January 2016, this project was also recognized by the American Council of Engineering Companies, Hawaii. The project received an *Engineering Excellence, Honor Award*.

The Manual identifies cost-effective opportunities to implement complete streets and recommend ways to integrate multimodal traffic engineering improvements into projects that originate outside the scope of Complete Streets.



**Emergency Relocation of Keonepoko Elementary School
Pahoa, Island of Hawaii**

June 2015, the Building Industry Association of Hawaii recognized this project with a Merit Award in the Public Works Category.

SSFM provided emergency management and support services for the construction and relocation of assets from Keonepoko Elementary School due to the Puu Oo Vent lava flow crossing Highway 130 and impacting Pahoa Town. The project included planning, design, and construction management services for construction of a temporary elementary school campus for 450 students at the Keaau High School Athletic Parking Lot.

Estimated construction cost: \$3 million



**2015 Engineering Firm of the Year
Honolulu, Hawaii**

The Hawaii Chapter of the National Association of Industrial and Office Properties (NAIOP) has served as the state’s leading association for the commercial real estate industry’s decision-makers since 1988. This influential group of developers, owners, investors, asset managers, lenders and other industry professionals plays an active role in legislative representation, professional development and networking at both the local and national levels.

Each year, NAIOP Hawaii’s Kukulu Hale Awards recognize the achievements of those who have made significant contributions to Hawaii’s commercial real estate industry, enriching our community through their projects, professionalism and civic service.

On 8 May 2015, NAIOP Hawaii recognized SSFM International as its 2015 Engineering Firm of the Year during an award gala held at the Royal Hawaiian Hotel in Honolulu, Hawaii.

PERFORMANCE & RECOGNITION AWARDS



**Crater Rim Drive, Hawaii Volcanoes National Park
Island of Hawaii
Contract DTFH68-06-D-00011, Task Order T-09-002**

On 19 January 2014, this project was awarded a Honor Award for the 2014 Engineering Excellence Awards Competition by the American Council of Engineering Companies of Hawaii. SSFM was the Prime Consultant responsible for the rehabilitation of a 2.8 mile segment of this roadway within the Hawaii Volcanoes (HAVO) National Park. Estimated construction cost \$6.4 million.



Parking Structure for the Joint Traffic Management Center and the Alapai Transit Center, Corner of Alapai and King Streets Honolulu, Hawaii

SSFM provided overall program management services, 30% design and construction management for the 411-car Joint Traffic Management Center Parking Structure and program and construction management of the Alapai Transit Center. \$24 million.

JTMC Parking Structure: Award of Excellence 2014, GCA of Hawaii; and; Award of Excellence 2013, Post-tensioning Institute of America

Alapa'i Transit Center: Award of Excellence 2014, American Institute of Architects, Honolulu Chapter



Evaluation and Update of Hawaii 2006 Ocean Resources Management Plan Statewide, Hawaii

On 19 September 2013, this project was recognized by the American Planning Association, Hawaii Chapter, as its *Outstanding Planning 2013 Project*. SSFM provided professional planning services for the evaluation and update of The *Hawai'i Ocean Resources Management Plan* (ORMP).

The ORMP plan provides a framework for integrated coastal management that aligns the management agency jurisdictions of the federal, state and county level to support the cultural, environmental, and socio-economic needs of the State of Hawai'i.



Asian Tropical Forest Elephant Exhibit, Honolulu Zoo Honolulu, Hawaii

In January 2013, this project was awarded the 2013 Engineering Excellence award by the American Council of Engineering Companies of Hawaii. SSFM International was the Prime Consultant for the planning and design of this new elephant habitat that was designed as a natural jungle setting to bring the elephants as close as possible to visitors for viewing while maintaining both visitor security and elephant privacy.

PERFORMANCE & RECOGNITION AWARDS



**Construction Management Services
Market Street Improvements, Phase II (Kahawai Street to
Mokuhau Road)
FAP No. ARR-3045(2)
Wailuku, Maui, Hawaii**

This project was selected by the Hawaii Society of Professional Engineers, Maui Chapter for the 2012 Project of the Year.



**SSFM Honolulu Office
LEED Gold Certification, Existing Building Operations &
Maintenance (EBOM)
Honolulu, Hawaii**

In January 2012, this project was recognized by the American Council of Engineering Companies of Hawaii (ACECH) for demonstrated environmental leadership in creating a sustainable office through efficient and sustainable practices. This was the 1st LEED Gold EBOM Certification in the State of Hawaii. The project also received the 2012 ASHRAE Technology Award, Honorable Mention, in the Category I for Existing Commercial Buildings.



**Ka Haka 'Ula O Ke'elikolani, College of Hawaiian Language
Building, University of Hawaii at Hilo
Hilo, Hawaii**

In May 2014, this project was recognized by the National Association of Industrial and Office Properties (NAIOP) with the 2014 NAIOP Kukulu Hale Award of Excellence for in the Public / Government Project Category.

In July 2010, this project was recognized by the American Institute of Architects for creativity, originality, power and potential for this 60,000 sf building on the University of Hawaii at Hilo Campus. SSFM is the Prime Consultant of the project and WCIT Architecture is the architect-of-record responsible for the design of the facility.



**Hawaii Water Systems Technical Studies Program
Statewide Dam Break Analysis, Hawaii
Contract No. W9128A-05-D-0001 TO 0017**

In May 2010, SSFM received an Award of Excellence from the US Army Corps of Engineers, Honolulu District in recognition of outstanding performance for the dam break analyses of the Aepo and Elua Reservoirs, Kauai, Hawaii. Work products were described as technically correct, complete, prepared in a timely manner, and responsive to the government objectives. The methodologies developed in this study are now standard for the conduct of dam break studies.

PERFORMANCE & RECOGNITION AWARDS



Context Sensitive Solutions (CSS) Process for the Keaau-Pahoa Road Improvement Project, Keaau to Pahoa Project No. STP-13-(24) Island of Hawaii

In November 2009, SSFM received an Honor Award from the American Council of Engineering Companies for the management of the context sensitive solutions process for this project. The CSS process promotes highly focused public outreach and continuous community involvement and, applied to this important transportation project, played a pivotal role in moving the community from a position of distrust to a position of “ownership”, as residents became true stakeholders in helping ensure the ultimate success of this critical roadway improvements project.



FY08 MCON P-587, Sub Drive-In Magnetic Silencing Facility (MSF), Beckoning Point Pearl Harbor, Hawaii.

In recognition of exceptional performance, SSFM and joint venture partner, Moffatt & Nichol, were recognized by the Naval Facilities Engineering Command, Pacific, for “...extraordinary professionalism, technical excellence and total commitment to the project that were required to expedite the completion of the final design for the Sub Drive-In MSF. This complicated project design was delivered on time and within budget despite numerous changes in scope with no schedule or budget revisions.” This is an \$87.6 million new submarine facility. Additional awards received include the following:



- 1) American Society of Civil Engineers, Hawaii Section (ASCE-H), 2011 Outstanding Civil Engineering Award in the Building/Structural Systems Project Category.
- 2) American Council of Engineering Companies, Hawaii (ACECH), 2012 Grand Conceptor Engineering Award.
- 3) Project Management Institute, Hawaii, 2011 Project of the Year, 2nd Place.
- 4) American Council of Engineering Companies, California (ACEC-California), 2012 Engineering Excellence Honor Award.
- 5) American Council of Engineering Companies (Washington DC), 2012 Engineering Excellence Honor Award (1 of 16 national awards in 2012)

PERFORMANCE & RECOGNITION AWARDS



Pedestrian Accessibility Route Improvements, Honokaa, Hawi, and Kapaau Island of Hawaii

SSFM received the Award of Merit in the Public Design Category for this project in the 2008 Accessible Design Awards sponsored by the Disability and Communication Access Board (DCAB). SSFM was the Prime Consultant for this project for the State of Hawaii, Department of Transportation, Highways Division.

The purpose of the project was to upgrade the highway through the towns of Honokaa, Hawi and Kapaau to meet the requirements of the Americans with Disabilities Act and provide an accessible route through each of the towns.



University of Hawaii, John A. Burns School of Medicine Kakaako, Honolulu, Hawaii

SSFM was the Structural Engineer of record for this \$115 million this new medical complex under a design/assist project delivery method. The facility consists of four buildings: Research Building, Education/Administration Building, Central Plant Building and Ancillary Building. In 2006, SSFM received the Concrete Achievements, 2006 Judges Award for engineering excellence using concrete and concrete products for this project.

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Mitchell D. Roth
Mayor

Lee E. Lord
Managing Director

West Hawai'i Office
74-5044 Ane Keohokalohe Hwy
Kailua-Kona, Hawai'i 96740
Phone (808) 323-4770
Fax (808) 327-3563



County of Hawai'i
PLANNING DEPARTMENT

Zendo Kern
Director

East Hawai'i Office
101 Pauahi Street, Suite 3
Hilo, Hawai'i 96720
Phone (808) 961-8288
Fax (808) 961-8742

April 22, 2021

Mr. Michael Matsumoto, President & CEO
SSFM International Inc.
501 Sumner St., Suite 620
Honolulu, HI 96817

Aloha Mr. Matsumoto,

Mike

It is with great pleasure that I write to thank you and the SSFM team for the great work you have done for Hawaii County and in partnership with the County Planning Department. As you know, we have contracted with SSFM on numerous projects and most recently included: Downtown Hilo Multimodal Master Plan - 2018; Complete Streets Manual - 2020; and Vision Zero Action Plan - 2020.

Complete Streets, led by Melissa May of your staff, was a particularly large and complex planning project. Ms. May was an excellent project manager delivering the final product of exactly what we needed, on time and within budget. This project included significant outreach, plus the need to traverse challenging conversations and collaboration between various departments that were not always on the same page.

Vision Zero Action Plan was a grassroots effort started with our community. The project needed further assistance in synthesizing a wide array of data and safety needs across our county. Ms. May and her team were able to synthesize the available data and aid the County and stakeholders in creating action items. The effort was minimal, Ms. May identified where SSFM could best support the project and deliver a final action plan that met community needs and was adopted.

We highly recommend SSFM for planning and engineering projects, and we look forward to cross on various projects as we and other County agencies plan for the future. Should you have any questions, please contact me directly at 808-961-8288 or april.surprenant@hawaiicounty.gov.

Sincerely,

April J. Surprenant
April J. Surprenant
Planning Manager

www.planning.hawaii.gov Hawai'i County is an Equal Opportunity Provider and Employer



Maui Metropolitan
Planning Organization

200 South High Street
Wailuku, HI 96783
www.mauimpo.org

January 24, 2022

Michael Y. Packard
Complete Streets Program Administrator
SSFM International, Inc.
501 Sumner Street, Suite 602
Honolulu, Hawaii 96817

SUBJECT: Commendation for Papa Avenue Quick Build Street Art Project

Dear Michael,

Maui Metropolitan Planning Organization (MPO) commends you and the SSFM International team for creating a successful Quick Build project on Papa Avenue in Kahului, Maui. From initial project scoping to design and public engagement, your team delivered a high-quality street art project that improved safety for people walking and biking in the neighborhood.

With the support of State of Hawai'i Department of Health funds, SSFM led the Quick Build project team that included Maui MPO, County of Maui, and Hawaii Public Health Institute's Healthy Eating + Active Living (HEAL) Coalition. Their prior experience developing the Papa Avenue Complete Street Feasibility Study and other Quick Build projects statewide brought sound technical competence to the scoping and design of the street improvements. Curb bulb outs reduced crossing distance for pedestrians, buffered bike lanes improved bicyclist safety, and back in angled parking increased visibility for drivers.

Public engagement was a major component of the project's success. SSFM designed, disseminated and compiled online surveys and organized meetings with Lihikai School representatives. SSFM also coordinated with artist Matthew Agcolico to ensure that locally relevant themes and imagery were included in the project. The street art was inspired by the area's cultural diversity, plantation history and the Lihikai Surfers.

SSFM organized volunteers from Lihikai School and the surrounding community to help paint the street mural. The school and neighbors loved how the artwork turned out and appreciated being involved in the process. SSFM provided responses to concerns about changes in traffic flows during school pick up and drop off times. They also provided the County and MPO with guidance about evaluating the project with vehicle speeds and bicyclist and pedestrian counts.

Due to the project's success, there is continued interest on Maui for more Quick Build projects and Complete Streets. Mahalo to SSFM for helping carry out this exciting Quick Build project on Maui!

Sincerely,

Lauren Armstrong
Lauren Armstrong, Executive Director

UNIVERSITY OF HAWAII AT HILO

UH Hilo Administration
Office of the Chancellor

May 5, 2010

Mr. Michael P. Matsumoto, P.E.
President
SSFM International, Inc.
501 Sumner Street, Suite 620
Honolulu, HI 96817

Dear Mr. Matsumoto:

Re: Ka Haka 'Ula O Ke'elikolani /College of Hawaiian Language Building

We wish to commend SSFM International, Inc. for a project well done and the special effort to assure that this special project was kept on schedule under extreme and challenging circumstances.

A special thanks to Mr. Steve Yee, your project manager and his team that saw this through. Because of these efforts, the University of Hawaii proceeded with the construction of this facility on schedule and budget.

Sincerely yours,



Rose Tseng
Chancellor

205 W. Kawili Street, Hilo, Hawaii 96720-4091
Telephone: (808) 974-7444, Fax: (808) 974-7032, www.uh.hawaii.edu
An Equal Opportunity/Affirmative Action Institution



Hawaii Electric Light Company, Inc. • PO Box 1027 • Hilo, HI 96721-1027



January 26, 2010

Mr. Michael P. Matsumoto, P.E., FACEC
SSFM International, Inc.
501 Sumner Street, Suite 620
Honolulu, Hawaii 96817

Dear Mr. Matsumoto,

Subject: Commendation for Professional Services
HELCO Pepe'ekeo Substation Grading Plan

Issues with the grading and drainage for our Pepe'ekeo Substation has been an issue we've been planning to get resolved for a number of years.

We commend SSFM International for its responsiveness and quality of design, and are indeed pleased with the completed work.

We look forward to more opportunities to continue our working relationship in the years to come.

Sincerely,



Thomas W. Cummins, L.P.L.S.
Manager, Engineering Department

TWC:bb

	<p>SOLID WASTE DIVISION DEPARTMENT OF ENVIRONMENTAL MANAGEMENT</p> <p>COUNTY OF HAWAII – 108 RAILROAD AVE. – HILO, HI 96720 HILO (808) 961-8515 WAIMEA (808) 887-3018 KONA (808) 327-3507 Fax: 961-8553 887-3025 327-3506 Website: www.hawaiiizerowaste.org</p>	
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Michael P. Matsumoto, PE, FACEC
SSFM International, Inc.
501 Sumner Street, Suite 620
Honolulu, HI 96817

Subject: Commendation for Professional Services
East Hawaii Regional Sort Station Construction Management

Dear Mr. Matsumoto,

On behalf of the Solid Waste Division of the County of Hawai'i Department of Environmental Management I would like to express my appreciation for the high level of professional Construction Management services provided by Bill DeMent of SSFM International, Inc. The responsive and high quality changes involved in the progress and completion of the project were essential for the high level of professionalism. The responsive quality of service a success. We look forward to further opportunities to work together.

Best Regards,


Terin Gloor, PE

Hawai'i County is an equal opportunity provider.

LINDA LINGLE
GOVERNOR



BRENNON T. MORIOKA
DIRECTOR

Deputy Directors
MICHAEL D. FORMBY
FRANCIS PAUL KEENO
BRIAN H. SEKIGUCHI
JIRO A. SUMADA

STATE OF HAWAII
DEPARTMENT OF TRANSPORTATION
HIGHWAYS DIVISION
HAWAII DISTRICT
50 MAKAALA STREET
HILO, HAWAII 96720
TELEPHONE: (808) 933-8866 • FAX: (808) 933-8869

IN REPLY REFER TO:

January 25, 2010

Michael P. Matsumoto, PE, FACEC
SSFM International, Inc.
501 Sumner Street, Suite 620
Honolulu, HI 96817

Dear Mr. Matsumoto:

SUBJECT: Commendation for Professional Services
Emergency Earthquake Rockfall Repairs
Federal-Aid Project No. ER-15(19)


This is to express Hawai'i District's appreciation for the professional support received from SSFM International, Inc. on the above-referenced project. The responsive and high quality project management and professional engineering design services provided were essential for on-time delivery of an extremely fast-tracked project.

We look forward to continuing our working relationship in the years to come. Mahalo.

Very truly yours,


STANLEY M. FAMURA
Hawaii District Engineer

LINDA LINGLE
GOVERNOR



STATE OF HAWAII
DEPARTMENT OF TRANSPORTATION
HIGHWAYS DIVISION
HAWAII DISTRICT
50 MAKAALA STREET
HONOOLULU, HAWAII 96820
TELEPHONE: (808) 933-8865 • FAX: (808) 933-8869
April 10, 2007

SARREY FUKUNAGA
INTERIM DIRECTOR
DWAYNE DENISON
FRANCIS PAUL KESIMO
SHENIGUS T. MENDOZA
SHANA K. SENGUCHI
IN REPLY REFER TO:

Mr. Michael Matsumoto
President
SSFM International, Incorporated
501 Sumner Street, Suite 620
Honolulu, HI 96817

Dear Mr. Matsumoto:


SUBJECT: PEDESTRIAN ACCESSIBILITY IMPROVEMENTS
Honokaa, Hawi & Kapaau
Project No. CMAQ-0100(62)

We would like to thank SSFM International, Incorporated as the prime consultant on the subject project for the State of Hawaii, I.


Throughout the design process, there were changes in DUE due to accessibility requirements, and public outreach, and SSFM made these changes to bring the project to a successful conclusion. As a result, this project within budget and time requirements set by the contract.

We especially want to recognize and emphasize that the State's ADA Coordinator were amazed that a continuous accessibility requirements were accomplished. Photographs of this project are being used by our Training Program.

All of us at Hawaii District are looking forward to the continued work with SSFM International.

Very truly yours,

STANLEY M. TAMURA
Hawaii District Engineer

LINDA LINGLE
GOVERNOR



STATE OF HAWAII
DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES
P.O. BOX 119, HONOLULU, HAWAII 96810
APR 30 2007

RUSS K. SAITO
COMPTROLLER (P)1111.7

Mr. Corey Matsuoka
SSFM International
501 Sumner Street, Suite 620
Honolulu, Hawaii 96817


Dear Mr. Matsuoka:

Subject: Letter of Commendation for Leeward Homeless Shelters
Our Lady of Keaau Site
DAGS Job No. 12-33-7276

This letter is to acknowledge the high quality of work SSFM International and their subconsultants provided on the subject project, and we are especially grateful of your accommodation of an expedited schedule.

On July 6, 2006, Governor Linda Lingle signed a proclamation declaring a disaster emergency for the homeless individuals and families living on beaches, in public parks and elsewhere along the Leeward coast. This project was in response to this disaster emergency. SSFM International's rapid preparation of the site and infrastructure assessment allowed timely determination of the feasibility of constructing a homeless facility on the site.

Thank you for providing excellent service. We look forward to working with SSFM International on future projects. If you have any questions, please call me at 586-0500 or have your staff call Mr. Lance Maja of the Planning Branch at 586-0483.

Sincerely,

RALPH I. MORITA
Chief, Planning Branch

LM:vca

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