



**DATE:**

27 June 2025

**TRANSMITTAL TO:**

Ms. Kehaulani M. Costa, Administrator  
Housing and Community Development  
County of Hawaii  
1990 Kinoole Street, Suite 102  
Hilo, Hawaii 96720

**VIA EMAIL TO:**

[ohcdprofserv@hawaiicounty.com](mailto:ohcdprofserv@hawaiicounty.com)

**SUBJECT:**

**OH.4) CONSTRUCTION MANAGEMENT/INSPECTOR  
Fiscal Year 2025-2026**

**TRANSMITTAL:**

**Statement of Qualifications (pdf copy)**

**MESSAGE:**

Dear Members of the Selection Committee:

In response to the 1 June 2025 “Notice to Providers of Professional Services” announcement posted on the State of Hawaii Procurement website, SSFM International, Inc. (SSFM) is very pleased to present this letter of interest and our *Statement of Qualifications* for construction management and inspector services.

Your consideration of SSFM with our carefully selected Project Team for your Fiscal Year 2025-2026 projects will be greatly appreciated.

SSFM INTERNATIONAL, INC.

Michael P. Matsumoto, PE, SE, FACEC  
President / CEO

SSFM INTERNATIONAL, INC.

Austen Drake, PE, LEED GA  
Manager, Hilo Office

## STATEMENT OF QUALIFICATIONS

### Housing and Community Development Fiscal Year 2025-2026

## OH.4) Construction Management / Inspector

27 June 2025

#### SUBMITTED TO:

Ms. Kehaulani M. Costa, Administrator  
Housing and Community Development  
County of Hawaii  
1990 Kinoole Street, Suite 102  
Hilo, Hawaii 96720

#### VIA EMAIL:

[ohcdprofserv@hawaiiicounty.com](mailto:ohcdprofserv@hawaiiicounty.com)



#### SUBMITTED BY:

SSFM International, Inc.  
99 Aupuni Street, Suite 220  
Hilo, Hawaii 96720  
(808) 933-2727  
[www.ssfm.com](http://www.ssfm.com)

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County of Hawaii  
Housing and Community Development  
STATEMENT OF QUALIFICATIONS  
Fiscal Year 2025-2026

# #1: Expression of Interest Letter



OH.4) CONSTRUCTION MANAGER /  
INSPECTOR

LETTER OF INTEREST

27 June 2025

Ms. Kehaulani M. Costa, Administrator  
Housing and Community Development  
County of Hawaii  
1990 Kinoole Street, Suite 102  
Hilo, Hawaii 96720

Subject: **OH.4) CONSTRUCTION MANAGEMENT/INSPECTOR**  
Fiscal Year 2025-2026

In response to the 1 June 2025 “Notice to Providers of Professional Services” announcement posted on the State of Hawaii Procurement website, SSFM International, Inc. (SSFM) is very pleased to present this letter of interest and our *Statement of Qualifications* for construction management and inspector services.

SSFM has a demonstrated track record of successful projects with the County of Hawaii and we view our relationship as a long term partnership. We wish to continue to be a part of the programs and projects of your Department. We have extensive experience with construction management assignments in Hawaii. In addition, our experience with CM and inspection services will be a proven asset to assignment within your Department.

Your consideration of SSFM for your Fiscal Year 2025-2026 projects will be greatly appreciated.

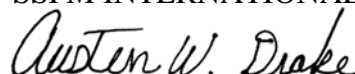
With warmest regards,

SSFM INTERNATIONAL, INC.



Michael P. Matsumoto, PE, SE, FACEC  
President / CEO

SSFM INTERNATIONAL, INC.



Austen Drake, PE, LEED GA  
Manager, Hilo Office

County of Hawaii  
Housing and Community Development  
STATEMENT OF QUALIFICATIONS  
Fiscal Year 2025-2026

**#2:**

**Name of Firm, Principal Place of  
Business, & Location of All Offices**



OH.4) CONSTRUCTION MANAGER /  
INSPECTOR

## Name of Firm

**SSFM International, Inc.**

## Office Locations

### Main Office

Iwilei Business Center  
501 Sumner Street, Suite 620  
Honolulu, Hawaii 96817  
Phone: (808) 531-1308  
Fax: (808) 521-7348  
Email: [mmatsumoto@ssfm.com](mailto:mmatsumoto@ssfm.com)

### Maui Office

82 Pulehu Place, Suite 201  
Kahului, Maui, Hawaii 96732  
Phone: (808) 244-7630  
Fax: (855) 329-7736  
Email: [ematsuda@ssfm.com](mailto:ematsuda@ssfm.com)

### Hilo Office

99 Aupuni Street, Suite 220  
Hilo, Hawaii 96720  
Phone: (808) 933-2727  
Fax: (855) 329-7736  
Email: [adrake@ssfm.com](mailto:adrake@ssfm.com)

### Kauai Office

3-3215 Kuhio Highway, Unit 106  
Lihue, Kauai, Hawaii 96766  
Phone: (808) 245-3075  
Fax: (855) 329-7736  
Email: [ggokan@ssfm.com](mailto:ggokan@ssfm.com)

### Guam Office

Ixora Industrial Park  
215 Rojas Street, Suite 213  
Harmon, Guam 96913  
Phone: (671) 646-7736  
Fax: (671) 300-7738  
Email: [jduenas@ssfm.com](mailto:jduenas@ssfm.com)

### Manila Office

Robinsons Cybergate 3, 8th Floor  
Pioneer Street, Mandaluyong City  
Metro Manila 1554, Philippines  
Phone: +63 (2) 439-2988  
Email: [jmorales@ssfm.com](mailto:jmorales@ssfm.com)

### Okinawa Project Office

Sunflower Bldg. #201  
2-19-9 Chatan, Chatan-cho,  
Nakagami-gun  
Okinawa 904-0116, Japan  
Phone: +81 (98) 923-4471 O  
Email: [mmatsumoto@ssfm.com](mailto:mmatsumoto@ssfm.com)

## SSFM's Core Services

- |  |                                  |
|--|----------------------------------|
| ✓ <i>Program Management</i>                                | ✓ <i>Construction Management</i> |
| ✓ <i>Project Management</i>                                | ✓ <i>Civil Engineering</i>       |
| ✓ <i>Community Planning</i>                                | ✓ <i>Traffic Engineering</i>     |
| ✓ <i>Master Planning</i>                                   | ✓ <i>Structural Engineering</i>  |
| ✓ <i>Special Area Studies for Complete Streets</i>         | ✓ <i>Special Inspections</i>     |
| ✓ <i>Environmental Assessments &amp; Impact Statements</i> | ✓ <i>GIS Programming</i>         |

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County of Hawaii  
Housing and Community Development  
STATEMENT OF QUALIFICATIONS  
Fiscal Year 2025-2026

**#3:**  
**Age of Firm & Average Number of  
Employees Over the Past 5 Years**



OH.4) CONSTRUCTION MANAGER /  
INSPECTOR

## AGE OF FIRM

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SSFM International, Inc. is a 100% employee-owned company founded in 1959 currently providing professional project management, planning, civil engineering, traffic Engineering, structural engineering, and construction management services in the State of Hawaii and the Pacific/Asia Region.

*We have been in business in the State of Hawaii for over 66 years.*

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## AVERAGE NUMBER OF EMPLOYEES FOR THE LAST 5 YEARS

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<u>YEAR</u>	<u>NUMBER OF EMPLOYEES</u>		
2024	211		
2023	205		
2022	197		
2021	204		
<u>2020</u>	<u>206</u>		
Total	1,023		
Average	1,023/5	=	205 employees per year

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County of Hawaii  
Housing and Community Development  
STATEMENT OF QUALIFICATIONS  
Fiscal Year 2025-2026

## #4: Education, Training, & Qualifications of Key Members of the Firm



OH.4) CONSTRUCTION MANAGER /  
INSPECTOR



**SSFM International**

**EDUCATION**

B.S., Civil Engineering,  
University of Hawaii,  
1967

M.S., Civil Engineering  
(Structures Specialty),  
University of Illinois,  
1968

**REGISTRATION**

Hawaii, Structural  
Engineering #2974-S

CNMI, Structural  
Engineering #209

Guam, Civil Engineering  
#843

CNMI, Civil Engineering  
#196

**Michael P. Matsumoto, PE, SE, FACEC**  
President/CEO

Mr. Matsumoto is currently a principal and President/CEO of the firm. He is responsible for firm-wide management and oversees the firm's technology strategy and operations. He is a trained organizational and technical peer reviewer and has conducted numerous peer reviews of engineering firms for the American Council of Engineering Companies, the Council of American Structural Engineers, and the Structural Engineers Risk Management Council.

**REPRESENTATIVE PROJECT EXPERIENCE**

- Interstate H-1 Keehi Interchange Viaduct Structure and the Mauka and Makai Frontage Roads from Puuloa Road to Moanalua Stream, Honolulu, Hawaii
- Interstate H-1 Pearl Harbor Interchange, Structures 1 thru 6, Honolulu, Hawaii
- The Queen Emma Tower for the Queen's Medical Center, Honolulu, Hawaii
- The Kaiser Honolulu Clinic for the Kaiser Permanente Health Systems, Honolulu, Hawaii
- The Hafadai Beach Hotel 18-Story Tower, Saipan, Commonwealth of the Northern Mariana Islands
- The Four Seasons Resort, Wailea, Maui, Hawaii
- The Trellis Towers Condominium, Singapore
- Honolulu Resource Recovery Facility (HPower) at Campbell Industrial Park, Oahu, Hawaii
- Kakaako Elderly Housing Project (28 story parking, office, and apartment building), Oahu, Hawaii
- Interstate H-2 Waiawa Interchange (Structures #13 through #16), Oahu, Hawaii
- Engine Generator Repairs for Subic Bay Power Plant, Republic of the Philippines
- Ten Story Hotel Addition & Renovation to the Saipan Grand Hotel, Saipan, CNMI
- First Hawaiian Bank and Office Building, Guam
- Modifications to the Piti Power Plant, Guam

**PROFESSIONAL AFFILIATIONS**

- Lambda Alpha International
- Design Professionals Risk Control Group
- American Council of Engineering Companies
- Chi Epsilon (National Civil Engineering Honor Society)
- Council of American Structural Engineers
- Design-Build Institute of America
- Prestressed Concrete Institute
- Society of American Military Engineers
- Structural Engineers Association of Hawaii
- Structural Engineering Institute, Board of Directors (1997-2004)



**SSFM International**

**EDUCATION**

B.S., Civil Engineering,  
University of Texas at  
Arlington, 2003

**REGISTRATION**

Hawaii, Civil  
Engineering #C-13059,  
2008

Texas, Professional  
Engineer #100187, 2007

**Austen Drake, PE, LEED GA**  
Manager, Hilo Office | Senior Civil Engineer

Mr. Drake is the Manager and Lead Civil Engineer in SSFM's Hilo Office. He is a Project Engineer responsible for planning and design for a wide variety of civil engineering projects on the Island of Hawaii and other geographic areas where SSFM currently provides planning and engineering services.

**REPRESENTATIVE PROJECT EXPERIENCE**

- Project Engineer for the West Hawaii Civic Center project. This was a design-build project for a new Civic Center consisting of eight (8) office buildings and one (1) parking garage on the 7 acre parcel located at the corner of Kealakehe Parkway and Ane Keohokalole Parkway in Kailua-Kona Hawaii. Estimated construction cost \$52 million.
- Māmalahoa Highway Bypass Road and Nāpō'opo'o Road Māmalahoa Highway Intersection Improvements. Project Manager. SSFM provided Civil Engineering services to revise, update, and repackage the previously approved Plans, Specifications and estimates (PS&E) for the portion of the Māmalahoa Highway Bypass from Halekii to Nāpō'opo'o, as well as the Nāpō'opo'o Intersection PS&E. The Māmalahoa Highway Bypass work included updating the topographic survey for construction previously performed, updating earthwork quantities, revising drainage details, adding an alternative pavement section for concrete, and adding additional improvements to accommodate property owners. The Nāpō'opo'o Intersection work included that above in addition to revising the intersection geometry to increase left turn storage. Estimated construction cost \$25.5 million.
- Kapi'olani Street Extension, Lanikaula Street to Mohouli Street. Hilo, Hawaii. Project Manager. SSFM provided Environmental Documentation, Preliminary Planning and Design, and Final Design services. The Project consists of extending the existing Kapi'olani Street from Mohouli Street to Lanikaula Street. Project deliverables include an Environmental Assessment, Preliminary Engineering Reports and Plans, and Construction Drawings. Estimated construction cost \$13 million.
- Keahuolu Phase 0 Roadway and Promenade Design. Kailua-Kona, Hawaii. Project Manager and Lead Civil Engineer. SSFM provided Environmental Documentation and Design services. Phase 0 of the project provides a new roadway, three new entrances to Kailua District Park, and a pedestrian and bike promenade. The improvements support the Kailua District Park and the Queen Lili'uokalani Trust Master Plans and include new pavements, raised sidewalks, shared use path, drainage improvements, intersection improvements, street lighting, landscaping, and new utility lines. Estimated construction cost \$5 million.
- Kohala Ranch Community Association Pavement Assessment. Kohala, Hawaii. Project Manager/Project Engineer. SSFM performed a pavement inventory and provided pavement preservation plan recommendations. The Project consists of inventorying approximately 22 miles of roadway, identifying candidates for pavement preservation, evaluating treatment options and providing opinion of probable costs for various options. Estimated construction cost \$500,000



**SSFM International**

**AREAS OF SPECIAL COMPETENCE**

- Project Management
- Community Relations and Outreach
- Communications

**Jo-Anna Herkes**

Business Development Manager

Ms. Herkes is A Business Development Leader for Hawaii Island. She also serves as a Senior Project Manager on a wide cross section of projects for private corporations and public agencies. Ms. Herkes has over 35 years of professional experience in corporate management and fund raising, development of community relations and outreach programs, project liaison to community organizations, community leaders, neighborhood boards, business organizations, individual organizations and stakeholders.

**REPRESENTATIVE PROJECT EXPERIENCE**

- Project Manager for Primary Corridor Bus Rapid Transit (BRT) FEIS Preliminary Engineering Design, Honolulu, Hawaii. Project included the preliminary engineering for the In-Town route over 13 miles of road in Honolulu. The total construction cost for this project is at \$356 million.
- Community Outreach for Keaau-Pahoa Road Improvements project on the island of Hawaii. The State Department of Transportation (DOT), has proposed this project to address the heavy traffic congestion which currently occurs along the corridor between Keaau and Pahoa. Project included preparation of an Environmental Assessment report in compliance with NEPA and Title 11, Chapter 200, HRS for the widening and improvement of the existing highway. Length of the Highway study area approximately 10.5 miles.
- Community Outreach for the Paia Bypass project on the island of Hawaii. The State Department of Transportation (DOT) in association with the Federal Highways Administration (FHWA), are proposing Highway Improvements and Alternate Road to serve the Paia community.
- Project Trainer for the Emergency Response Plan, Department of Water, County of Kauai, Hawaii. This project involved the preparation of an Emergency Response Plan pursuant to the Public Health Security and Bioterrorism Preparedness and Response Act of 2002. The total project cost of \$142,875.
- Project Manager for the Sandwich Isles Communications Fiber Optic Ductline project. This project involves the design and construction of approximately 325 miles of fiber optic ductlines connecting Hawaiian Homelands throughout the State. Major responsibility for plan approval and permittng process with State, County and Federal regulatory agencies is a essential and crucial component with meeting construction schedule. The total construction cost of this project is estimated at \$700 million.
- Project Manager for the State of Hawai'i, Department of Education's Whole School Classroom Renovation for Hawai'i schools, including Kea'au Middle, Waiākea High, Hilo Union, Hilo Intermediate, Haaheo Elementary, Lāupahoehoe High & Elementary, Honoka'a Elementary, and Kohala Middle. The projects typically involve interior and exterior painting; replacement of flooring, windows and doors; replacement of marker boards and tack boards; miscellaneous carpentry repairs; restoration of restrooms. \$17.7M



**SSFM International**

**April Surprenant, AICP**

Senior Project Planner | Manager, Strategic Services Group

April is the Manager of SSFM's Strategic Services Group and a senior planner with more than twenty years of experience in community and environmental planning in Hawaii. She is passionate about creating better places and people through building community and making improvements to the built environment. April's experience has encompassed long-range policy planning, land use and development, climate change adaptation, disaster resilience, placemaking, multimodal transportation, community based economic development, renewable energy, infrastructure planning, affordable housing, natural and cultural resources, and more.

**PRIOR EXPERIENCE**

**EDUCATION**

Master of Urban and Regional Planning, University of Pennsylvania, 1994

B.A., Architecture, Auburn University, Minor in Philosophy, 1991

Certificate, Real Estate Institute, New York University, 2000

**REGISTRATION**

American Institute of Certified Planners (AICP), #098358 (1998)

- County of Hawaii Planning Department. Planning Manager. 2010-2025. Manager of the Long Range Planning Division covering infrastructure planning, community planning, and natural and cultural resources planning; accountable for implementation of General Plan and all long range plans; served on the Recovery Leadership Team and Recovery Task Force; managed the Coastal Zone Management grant program and served on the Ocean Resources Management Plan Policy Committee; managed the County Board of Appeals; County representative on the State Transit Oriented Development Council and on the State Climate Change Migration and Adaptation Commission.
- County of Hawaii Planning Department. Deputy Planning Director. 2019-2020. In partnership with the Planning Director, managed the department including collaborating with the Mayor's Office, County Council, and other departments, supervised division managers and guided division initiatives; represented the department on State Land Use Commission petitions; collaborated with developers on proposed plans, distinguished challenges, and identify potential solutions to streamline the entitlement and permit process.
- University of Hawaii Hilo, Geography Department. Faculty Lecturer. 2011-present. Geography 340: Introduction to Land Use with themes that include the evolution of human settlement patterns, land use planning and regulations, history of court decisions, and decision making in consideration of social values and cultural traditions; Geography 440: Community Planning covers the values and concepts of community planning and engagement, long-range planning and processes, and sustainable development principles. Both courses are required for the UHH Geography Planning Certificate Program.
- NRT/Coldwell Banker/The Condo Store. Principle Broker. 2005-2007. Established the first Nevada office for NRT, managed existing projects, created budget reports, led weekly meetings with developer boards and sales teams, directed marketing campaigns, trained real estate agents, and interacted with County on Condo Map filing requirements.
- Judd S Meltzer Co. Senior Broker & Office Manager. 2000-2004. Responsible for commercial real estate leases for clients including zoning/city planning issue resolutions, negotiations with tenant/landlord teams and legal representation; responsible for review of financial models and presentation of feasibility studies, and design and space planning consultation.



**SSFM International**

**EDUCATION**

B.S., Aerospace Engineering, University of Southern California, 2002

**REGISTRATION**

Certified Project Management Professional (2007)

Civil Engineering, Hawaii, #13480-C (2009)

Civil Engineering, Texas, #133771 (2019)

Certified Water Pollution Plan Preparer (2018)

**Robyn (Ito) McKinney, PE, PMP**

Civil Engineer (Hilo)

Robyn is currently a Senior Project Engineer assigned to SSFM's Transportation Engineering Group. In this position, she currently performs planning and design for a wide variety of project management and civil engineering assignments.

**REPRESENTATIVE PROJECT EXPERIENCE**

- Onehee Avenue Roadway Improvements, Kahului, Maui, Hawaii. Project Manager. SSFM provided planning, traffic engineering and civil engineering services for road improvements on Onehee Avenue. Improvements included complete street improvements such as addition of a raised sidewalk, dedicated bike lane, reverse angle-in parking, concrete bulb-outs, rapid flashing beacons, and reconstruction of the roadway. Construction cost \$7 million.
- Puainako Street Widening, Honolulu, Hawaii. Design Engineer. SSFM provided Planning and Environmental Documentation as well as Preliminary Engineering Services for the widening and extension of Puainako Street from Komohana Street to Kilauea Street. Services included Traffic Impact Analysis, Hydrology and Hydraulic Engineering, and Civil Engineering. Improvements included widening the existing two-lane Puainako Street to a four-lane divided roadway with landscaped median. The widened facility included new bike lanes and raised sidewalks for pedestrian access. Other improvements included cross culverts, on-site drainage collection system, new traffic signals, retaining walls, utility relocation, signing and striping, and improvements to the Waiakea Schools Parking areas and access points. Estimated construction cost \$60 million.
- Aamakao Gulch Road Widening, Hawi, Hawaii. Design Engineer. SSFM provided Planning and Environmental Documentation, and Preliminary and Final Design to realign a portion of Akoni Pule Highway near Aamakao Gulch. Estimated construction cost \$5 million
- Keahuolu Phase 0 Roadway and Promenade Design, Kailua-Kona, Hawaii. Design Engineer. SSFM provided Environmental Documentation and Design services. Estimated construction cost \$5 million.
- Kamakaeha Avenue, Phase 1A, Kailua-Kona, Hawaii. Project Engineer. SSFM provided Subdivision processing and Design services.
- Queen Kaahumanu Highway Widening Phase 2, from Kealakehe Parkway to Keahole Airport Road, Kailua-Kona, Hawaii. Civil Project Engineer. Estimated construction cost \$125 million.
- Mamalahoa Highway Drainage Improvements, Kailua-Kona, Hawaii. Project Engineer. SSFM provided Environmental Documentation, Preliminary Planning and Design, and Final Design services.
- Keaau-Pahoa Road Improvements, Keaau, Hawaii. Project Engineer. SSFM provided engineering services for road improvements for Keaau-Pahoa Road, Highway 130. \$30 million.
- Emergency Road Repairs, Volcano, Hawaii. Project Engineer. SSFM provided engineering services in response to the eruption of Kilauea Volcano on May 3, 2018.



**SSFM International**

**EDUCATION**

B.S., Civil Engineering,  
University of Hawaii at  
Manoa, Hawaii, 2005

M.S., Civil Engineering  
(Structures), University  
of Hawaii at Manoa,  
Hawaii, 2007

**REGISTRATION**

Hawaii, Structural & Civil  
Engineering #14567-  
S&C

Guam, Civil  
Engineering, #2068

Guam, Structural  
Engineering, #2107

LEED Accredited  
Professional, USGBC,  
2009

FHWA-NHI Safety  
Inspection of In-Service  
Bridges Certification,  
2011

**Renee Ishisaka, PE, SE, LEED AP**

Structural Engineer & Civil Engineer

Ms. Ishisaka is an experienced structural & civil engineer with experience in a wide variety of both design and construction projects. Projects have involved reinforced, prestressed and post-tensioned concrete; structural steel; masonry; and timber construction. She has extensive experience with the following types of projects: Hospitals, Department of Defense projects, airport facilities, commercial/office buildings, residential buildings, educational facilities, and hotels.

**REPRESENTATIVE PROJECT EXPERIENCE**

- Statewide Bridge Inspection Program Services, Kauai and Oahu, Hawaii. Bridge Inspection Team Leader. SSFM provided structural engineering services for the inspection and appraisal of 50 bridges for the County of Kauai and State of Hawaii. Services included routine and monitoring inspection of various bridges and preparation of reports of findings with recommendations for bridge maintenance and bridge repairs with cost estimates.
- Lāupahoehoe Gulch Emergency Bridge Repair, Lāupahoehoe, Hawai'i. Project Manager. SSFM provided planning and civil engineering services for road, bridge and embankment repair due to damages from Hurricane Lane. Estimated construction cost \$2 million.
- Bridge Inspection Inventory and Appraisal III FY 2011. City & County of Honolulu. Structural Project Engineer. SSFM International, Inc. served as the prime consultant responsible for the structural inspection and appraisal of sixty-one (61) bridges, preparation of maps, photographs, plans, sections, elevations, description of findings with recommendations for maintenance and repair with cost estimates and update load ratings.
- HELCO Kailua-Kona Seismic Retrofit project. Kailua-Kona, Hawaii. Inspector. This project consisted of the evaluation and design of structural retrofits to an existing communication facility at the HELCO Kailua-Kona base yard. Seismic evaluation of the facility was performed in accordance to ASCE/SEI 31-03 Seismic Evaluation of Existing Buildings.. Estimated construction cost \$500,000.
- HELCO Kahaluu Switching Station – Communications Building Foundation Work. Kailua-Kona, Hawaii. Client Contact. This project included structural foundation design for a pre-engineered precast Communications building, 6'-8" x 11'-0". Services included design, construction administration, and special inspection.
- HELCO Kealia Switching Station – Communications Building Foundation Work. South Kona, Hawaii. Client Contact. This project included structural foundation design for a pre-engineered precast Communications building, 6'-8" x 11'-0". Services included design, construction administration, and special inspection. Estimated construction cost \$275,000.
- West Hawaii Civic Center. Kailua-Kona, Hawaii. Structural Project Engineer. This project WAS under a Design-Build contract with Maryl Group. The project consisted of eight office buildings, a pavilion and one parking garage. Project is LEED certified. Parking structure consisted of 2 stories and 258 stalls. Estimated construction cost \$51 Million total, \$4.1 million parking structure.



**SSFM International**

**EDUCATION**

B.S., Geophysics, San Diego State University, 1985

**CERTIFICATION**

Certified Construction Manager, CCM #10144 (2019)

**Michael Chanley, CCM**

Construction Manager

Mr. Chanley has over 30 years of experience in construction management. His project experience includes building subdivisions, roads, shopping centers, water tanks, underground utilities, and airfield paving. In addition, his experience includes 26 years as a Foreman and Superintendent for several construction companies on the Island of Hawaii.

**REPRESENTATIVE PROJECT EXPERIENCE**

- Replace Terminal Flooring at Kona International Airport, Ellison Onizuka Kona International Airport, Keahole, Hawaii. Project Engineer. The project included the removal of planters and tile flooring and replaced with colored concrete topping. Estimated construction cost \$2M.
- F22 Squad Ops Infrastructure, Joint Base Pearl Harbor-Hickam. Project Superintendent. The project included 24" fire line and pump house. Estimated construction cost \$52M.
- Western Keyhole, Joint Base Pearl Harbor-Hickam. Project Superintendent. The project included over 5,000 cy of airfield paving. Estimated construction cost \$5M.
- Ellison Onizuka International Airport, Kona, Hawaii. Construction Manager. Performed on-site compliance inspection and progress monitoring for conformance to specifications and building codes. Ensured safety and quality on the project. Documented that construction was completed in accordance with contract plans, specifications and shop drawings. Reviewed material lists and permit requirements. Represented client/CM team on-site providing quality assurance oversight, documentation of field activities, cost control and time management related services. Estimated construction cost \$15.5 million.
- Keaau-Paho Road Shoulder Conversion Phase 1, Keaau, Hawaii. Project Superintendent. The project was to convert approximately two miles of shoulder into a permanent travel lane. It included the installation of 3-48" culvert across the highway, installation of a 36" culvert across highway, installation of approximately two miles of 12" waterline, relocation of approximately two miles of utility poles, and the widening of Waipahoehoe Bridge. Estimated construction cost \$15 million.
- Maniniowali Intersection at Queen Kaahumanu, Kailua-Kona, Hawaii. Foreman. The project provided acceleration and deceleration lanes. Estimated construction cost \$1 million.
- Pua Lani Estates Intersection at Queen Kaahumanu, Kailua-Kona, Hawaii. Foreman. The project provided acceleration and deceleration lanes, installation of sewer across the highway, and installation of street lights. Estimated construction cost \$3 million.
- Aina Lea Intersection at Queen Kaahumanu, Kailua-Kona, Hawaii. Foreman. The project included the excavation and paving entry to subdivision. Estimated construction cost \$300,000.
- Kohanaiki Intersection at Queen Kaahumanu, Kailua-Kona, Hawaii. Foreman. The project provided acceleration and deceleration lanes and turn lanes. Estimated construction cost \$5 million.



**SSFM International**

**EDUCATION**

Electro-Mechanical Technology, Associates Degree, Cincinnati State College, Ohio 1975

**Laura Assum Dahleen**

Construction Inspector

Ms. Assum-Dahleen has over 20 years of experience in construction management and general contracting services. Fifteen years were working directly for a general contractor as a Quality Control Manager, Project Manager, Estimator and Field Engineer.

**REPRESENTATIVE PROJECT EXPERIENCE**

- Construction Support Services for County of Hawai'i Bus Stop ADA Improvements. SSFM provided Construction Support Services for ADA related improvements to 127 bus stops across the island of Hawai'i. This work was performed in collaboration with the Department of Public Works. Estimated construction cost \$2.0 million.
- Construction Management and Construction Support Services for Hawai'i Belt Road Kolekole Stream Bridge Emergency Repairs, Hilo, Hawai'i. Project Engineer/Project Inspector. SSFM provided construction management and support services to assist the Hawai'i State Department of Transportation's Highways Division for this project which included but is not limited to construction of a temporary ACROW bridge structure tied to piers, which were attached to the existing substructure. Kolekole Stream bridge was a 135' tall steel girder/steel truss bridge, supported on concrete piers, constructed around 1911 and repaired and widened in the early-1950s after being damaged by the 1946 Tsunami. Estimated construction cost \$8 million.
- Construction Management and Construction Support Services for Hawai'i Belt Road Nanue Stream Bridge Emergency Repairs, Hilo, Hawai'i. Project Engineer/Project Inspector. SSFM provided construction management and support services to assist the Hawai'i State Department of Transportation's Highways Division for this project which included but is not limited to construction of a steel splint constructed around the damaged column to support the bridge loading. Nanue Stream bridge was a 195' tall steel girder and trestle bridge, constructed around 1912 and widened in the mid-1950s, and subjected to historical requirements by the State Historic Preservation Division. Estimated construction cost \$1 million.
- Construction Management and Construction Support Services for Hawai'i Belt Road Hamakua Coast Bridge Repairs (Wailuku, Hakalau and Nanue Stream Bridges), Hilo, Hawai'i. Project Engineer/Project Inspector. SSFM provided construction management and support services to assist the Hawai'i State Department of Transportation's Highways Division for this project which included but is not limited to replacement and strengthening of girders, cross members and gusset plates. Wailuku Bridge was a low steel girder and concrete pier three span bridge, constructed around 1924 and reconstructed and widened in the mid-1950s. Hakalau and Nanue stream bridges were both steel trestle bridges with heights of 175' and 195' respectively. Estimated construction cost \$8 million.
- Honolulu High Capacity Transit Corridor Project, Honolulu, HI. Quality Control Manager. Environmental Impact Statement for Rapid Transit Project.



**SSFM International**

**EDUCATION**

Electrician

**REGISTRATION**

Journeyman, Hawaii  
#EJ-8499

**Sonny Keakealani**

Construction Inspector

Mr. Keakealani has over 27 years in construction and general contracting services in Hawaii and Mainland United States.

**REPRESENTATIVE PROJECT EXPERIENCE**

- Perimeter Fence Replacement at Ellison Onizuka Kona International Airport at Keahole, Kona, Hawai'i. Construction Assistant Manager. SSFM provided Construction Management services for approximately 15,900 linear feet of fence mesh and posts along a runway, fourteen (14) AOA access gates in various spots along the perimeter, and a new security fence inclusive of three (3) vehicle gates surrounding the primary switchgear and emergency generator buildings at Ellison Onizuka Kona International Airport at Keahole. Estimated construction cost \$2.8 million.
- South Ramp Taxiway and Ramp Improvements at Ellison Onizuka International Airport at Keahole, Kona, Hawai'i. Construction Inspector. SSFM provided Construction Management services for the South Ramp Taxiway and Ramp Improvements at Ellison Onizuka Kona International Airport at Keahole. The project included an access road, extension of Taxilane "K", and construction of General Aviation facilities on the South Ramp. Estimated construction cost \$16.5 million.
- Lalamilo Subdivision Phase 2A, Waimea, Hawai'i. Construction Inspector. This project provided the infrastructure for 80 future homes for Hawaiian Homelands which included all utilities, drainage, lot grading, road paving and site improvements. Estimated construction cost \$16 million.
- Construction Support Services for County of Hawai'i Bus Stop ADA Improvements. SSFM provided Construction Support Services for ADA related improvements to 127 bus stops across the island of Hawai'i. This work was performed in collaboration with the Department of Public Works. Estimated construction cost \$2.0 million.
- Waimea Water Treatment Plant Compliance Upgrades, Phase II, Waimea, Hawai'i. Construction Inspector. The project consisted of the renovation of the existing Waimea Water Treatment Plant that replaced the conventional surface water treatment process with membrane filtration. Estimated construction cost \$11 million.
- Liliuokalani Trust Waimea Ranch Construction Management Services, Waimea, Hawai'i. Construction Management and Inspection. The project consisted of a house and barn remodel, construction of a livestock barns, pasture fencing, grand entryway, septic system, ADA bathroom addition, ADA ramp entrance into main house, electrical updates, water and fire infrastructure coordination and installation, building fire sprinkler coordination and installation and site improvements, along with project coordination and design consulting. Estimated construction cost \$800,000.



**SSFM International**

**EDUCATION**

Agriculture AAS, Hawaii  
Community College,  
Hilo, Hawaii, 1999

**Jason Y. Egami**

Construction Inspector

Mr. Egami has 24 years of experience in general construction and oversight of crews. He is experienced in providing field operation inspections for both County and State projects. As a field engineer his tasks have included review of contractor interviews, work schedules, construction traffic control plans and safety plans. He has conducted and documented project inspections, material sampling and reviewed contract change orders.

**REPRESENTATIVE PROJECT EXPERIENCE**

- Perimeter Fence Replacement at Ellison Onizuka Kona International Airport at Keahole, Kona, Hawai'i. Construction Manager. SSFM provided Construction Management services for approximately 15,900 linear feet of fence mesh and posts along a runway, fourteen (14) AOA access gates in various spots along the perimeter, and a new security fence inclusive of three (3) vehicle gates surrounding the primary switchgear and emergency generator buildings at Ellison Onizuka Kona International Airport at Keahole. Estimated construction cost \$2.8 million.
- Laiopua Village 4 Subdivision Phase 2 Hema Infrastructure, Kailua-Kona, Hawai'i. Construction Inspector. SSFM provided Construction Management services for the site development for 125 single-family residential lots in the Villages of Laiopua, which is Phase 2 (Hema) of the Village 4 Department of Hawaiian Home Lands (DHHL) subdivision. Improvements included sewer, water, and electrical utility infrastructure, as well as new roadways, lighting, drainage, retaining walls, signage, and lot grading. Estimated construction cost \$14 million.
- Lai Opua Brush Clearing and Maintenance, Kailua-Kona. Hawai'i. Construction Inspector. Inspected field activities to ensure conformance with project's plans and specifications. SSFM provided Construction Management services to oversee the periodic clearing and maintenance of brush and vegetative growth in the Village of Lai Opua. Work consisted of cutting, moving, and trimming vegetative ground cover, and properly disposing of green waste and debris off-site from vacant lots, sidewalk planting strips, drainage ditches, drainable culverts, easements, and other common areas within the DHHL's Villages of Lai Opua. Intent of the project was to mitigate the risk to homes from wildfires in this dry region of the island. Estimated construction cost \$500,000.
- Mamalahoa Highway By-pass road improvements, Hamakua, Hawai'i. Concrete Paver Operator. Responsible for quality and meeting the design requirements. Crusher operator was responsible for ensuring the product met specifications and quality. Estimated construction cost \$15 million.
- Napo'opo'o/ Mamalahoa Highway intersection improvements, Kailua-Kona, Hawai'i. Crusher Operator. Responsible for ensuring the product met specifications and quality. Estimated construction cost \$13 million.



**SSFM International**

**AREAS OF SPECIAL COMPETENCE**

- Project Coordination
- Contract Management
- Document and File Management Systems
- Office Management

**Genevieve Runningwind**

Project Coordinator

Ms. Runningwind brings over 20 years of professional administrative experience and serves as the Office Manager for the SSFM Hilo Office and is a Senior Project Coordinator for the Project Management and Guam Office groups for a wide variety of project management, construction management, planning, and engineering projects. In her role as Project Coordinator, she manages the documentation and file management for all project activities and performs the contract and financial management for each project. She performs research, data coordination, and compilation of information from source materials and documents for submission to Clients. She also prepares Fee Proposals, Notice to Consultants, Scopes of Work, Change Orders as well as reports, submittal packages, project schedules, or other documents as needed. She is experienced in conducting traffic counts, processing NPDES Permits and Height Variance Applications. She has coordinated Design Charrettes and Informational Public Meetings.

**REPRESENTATIVE PROJECT EXPERIENCE**

- Hawaii Belt Road Rehabilitation of Umauma Stream Bridge. Hilo, Hawaii. Project Coordinator. SSFM provided Construction Management services for this project which included but is not limited to construction of concrete piers and foundation, modifying of existing concrete abutments and wing walls, adding steel girders and concrete deck widening along both sides of the existing bridge superstructure, and construction of concrete bridge railings, metal approach guardrails, and A.C. pavement overlay. Estimated construction cost \$30 million.
- University of Hawai'i at Hilo, North Hawai'i Education and Research Center Phase 1, Honokaa, Hawaii. Project Coordinator. SSFM served as the Project and Construction Manager for the estimated \$3 million renovation of the old Honoka'a Hospital into a University outreach and research facility in Honoka'a, Hawai'i.
- University of Hawai'i at Hilo, North Hawai'i Education and Research Center Phase 2. Honokaa, Hawaii. Project Coordinator. SSFM is the owner's representative in the construction of the second phase of this project. The project consists of the partial demolition of the existing Honoka'a Hospital and removal of a portion of the existing wood structure building; construction of a new two-story building and connecting bridge to the existing facility; and related site improvements and incidental work as required.
- Central Oahu Regional Park Phase 2A/2B. Project Coordinator. Project involved the construction of softball and baseball fields, archery range, and professional level tennis complex for a 269,454 acre City and County Community Park in Waipio.
- University of Hawai'i at Hilo CIP Renovation Projects, Hilo, Hawaii. Project Coordinator. SSFM is providing Construction Management services for various Capital Improvement Projects at the University.
- Department of Education 2007 Whole School Classroom Renovation Projects for Haaheo Elementary, Hilo Union Elementary, Honoka'a Elementary, Waiakea High Schools, Kealakehe Elementary, Kealakehe Intermediate, and Kahakai Elementary Schools. Assistant Construction Manager/Inspector for the renovation project.



**SSFM International**

**EDUCATION**

B.A., Speech, University of Hawaii

**REGISTRATION**

CMAA Certified  
Construction Manager (CCM), CMCI ID #3077

USACE and NAVFAC  
Construction Quality Management Certified

Envision Sustainability Professional Credential, Institute for Sustainable Infrastructure

City & County of Honolulu, NPDES MS4 Annual Training (Construction Inspector, PM and CM), in compliance with NPDES Permit No. HI S000002, April 2017

Certified General Appraiser, State of Hawaii

**Ranelle K. Ho, CCM, CQM, ENVSP, CGA**  
Manager, Construction Management Group | Principal

Ms. Ho has extensive project management experience for a wide variety of projects, including development projects and community master planning, educational projects, residential projects, and institutional projects in Hawaii. She has managed numerous projects involving complex requirements for planning, design and construction. She serves as the primary interface for technical support for various military, federal, state and county projects.

**REPRESENTATIVE PROJECT EXPERIENCE**

- Beachwalk Wastewater Pump Station Interim Improvements, City & County of Honolulu. Principal. Project consisted of rehabilitation of existing wastewater pump station, including: rehabilitation of wet wells, improving foundation through micropiles and jet grouting, repairing building roof, installing new pump motors and impellers, installing new gates and access hatches, installing new SCADA system, replacing HECO transformer and service, and replacing 2-inch BWS water meter (4,320 GPD). Portions of this project are mandated by the Federal EPA Consent Decree. Duties included following up on projects, status monitoring, progress and closeout procedures. General Contractor: Oceanic Companies, Inc. Total estimated construction cost \$4.4 Million.
- Waikīkī Sewer Rehabilitation/Reconstruction, City & County of Honolulu. Principal. Project consists of cured-in-place pipe (CIPP) rehabilitation of existing sewers and sewer laterals, point repair of existing sewers, installation of new service lateral cleanouts, rehabilitation of existing manholes, reinstatement of sewer manholes, and closed-circuit television inspections of sewer lines and manholes. Project also included traffic control and sewer bypass along Kuhio Avenue in Waikīkī. Duties included following up on projects, status monitoring, progress and closeout procedures. General Contractor: Insituform Technologies, Inc. Total estimated construction cost \$5.7 Million.
- Kāneʻohe Bay #2 Wastewater Pump Station Force Main, City & County of Honolulu. Principal. The project’s focus is the installation of a HDPE force main under a canal by Horizontal Directional Drilling (HDD) and open cut trenching. This force main is mandated by the Federal EPA Consent Decree. The project also includes: removal of an underground storage tank, installation of an aboveground storage tank, removal and replacement of the existing HECO transformer, installation of a special manhole, replacement of a water line, repair of a wye at the influent wet well, installation of a force main riser, and installation of a temporary basis that will allow the pump station to remain operational throughout the project. Total estimated construction cost \$2.8 Million.
- Installation of Photovoltaic Systems at Various Locations throughout Pearl Harbor, Oahu and Pacific Missile Range Facility, Kauai. Project Manager. Scope of work included preparation of a Design-Build RFP package for the installation of grid-tied building integrated photovoltaic power systems on the roof tops of various buildings. The PV power systems were designed to produce a minimum aggregated energy output of 4.1 GWh. Total estimated construction cost: \$30 Million.



**SSFM International**

**Ivan Nakasone, P.E., CCM, LEED AP BD+C**  
Construction Manager | Associate

Mr. Nakasone currently works as a Construction Engineer performing construction management for a wide variety of clients and project types. He is experienced in providing construction management and support services for federal aid highway, site infrastructure, and building projects. In this role, he has coordinated and reviewed contractor's work schedules, reviewed construction contract cost control procedures, conducted construction progress inspections, conducted construction quality control services, reviewed contractor's tests on materials and systems, reviewed materials and equipment receiving documentation, reviewed and documented construction contract changes, completed construction phase documentation, and conducted substantial completion and final inspection services.

**EDUCATION**

B.S., Civil Engineering,  
University of Hawaii

**REGISTRATION**

Hawaii, Civil  
Engineering #16517-C

CMAA Certified  
Construction Manager  
(CCM)

LEED Accredited  
Professional, BD+C

CISEC Inspector of  
Sediment and Erosion  
Control, Cert. #2188  
Issued August 2017

National Green  
Infrastructure  
Certification, #1243

OSHA 30-Hour for  
Construction  
Certification

DOT, Certification, Field  
Sampling & Testing  
Soils & Aggregate,  
Concrete & Bituminous  
(Asphalt)

**REPRESENTATIVE PROJECT EXPERIENCE**

- Nuuanu Reservoir No. 4 Dam Improvements, City & County of Honolulu, Board of Water Supply. Construction Engineer. Project consisted of: sediment removal for the open reservoir, restoring a portion of the dam embankment, repaving the access road, drain line extension, construction of a stilling basin and concrete channels with measuring weir, restoration of sluice gates, installation of sluice gate debris screens, rungs, restoration of sluice gate operating controls, window restorations on the tower, and restoration of the suspended bridge. General Contractor: Drayko Construction, Inc. Estimated construction cost \$5.8 million.
- Waianae Fire Station Interior Improvements, City & County of Honolulu, Department of Design and Construction, Waianae, Hawaii. Construction Engineer. Estimated construction cost \$3.97 million.
- Pearl Harbor Historic Trail, City & County of Honolulu, Department of Transportation Services, Aiea, Hawaii. Construction Engineer. Project consisted of demolition and removal of approximately 1,700 linear feet of existing asphaltic concrete bicycle path; construction of a new concrete bicycle path, bollards, signing, striping, and lighting. General Contractor: Global Specialty Contractors, Inc. Estimated construction cost \$2.36 million.
- Hau'ula Fire Station Replacement, City & County of Honolulu, Department of Design and Construction, Hau'ula, Hawai'i. Construction Engineer. Project consisted of: new fire station building, selective demolition, grading and drainage, earthwork including structural fill and settlement monitoring, utility lines, landscaping, emergency generator, air conditioning system, basketball and volleyball amenities, master alarm system, and concrete pads, pavement, driveways and curbing. Estimated construction cost \$8 million.
- Waimānalo District Park Structural Improvements to Gymnasium, City & County of Honolulu, Department of Design and Construction, Waimānalo, Hawai'i. Construction Engineer. Project consisted of: selective demolition, concrete and reinforcing steel repair and surface preparation, fabrication and installation of structural steel framing, replacement of exterior metal siding, installation of elastomeric joint sealants, application of corrosion mitigating coatings and painting. General Contractor: Abhe & Svoboda, Inc. Estimated construction cost \$2.9 million



**SSFM International**

**Paul M. Chung, PE, CISEC**  
Construction Manager

Mr. Chung is a Senior Project Engineer with extensive project management and civil engineering experience and is currently the Deputy Manager of our Construction Management Group. His managerial experience; technical expertise/field experience, practical knowledge and strong leadership qualities are exemplified in his excellent working relationships and ability to work collaboratively with all project stakeholders. His strengths include dedication, effective problem-solving, interpersonal and organizational skills to manage a variety of tasks and projects, with the flexibility to meet demanding work environment challenges.

**REPRESENTATIVE PROJECT EXPERIENCE**

**EDUCATION**

B.S., Civil Engineering,  
University of Hawaii  
(1989)

Construction  
Engineering  
Management, Oregon  
State University,  
Corvallis, Oregon 1987  
(1984-1987)

**REGISTRATION**

Hawaii, Civil  
Engineering #8681-C

HDOT Field Sampling  
and Testing (Concrete,  
Soils & Aggregate,  
Bituminous Units)

NPDES MS4 Annual  
Training (Construction  
Inspector, PM and CM),  
in compliance with  
NPDES Permit No. HI  
S000002, April 2017

Corps of Engineers and  
NAVFAC, Construction  
Quality Management  
#784

NCPP Pavement  
Preservation  
Certification for Crack  
Repair, Exp 4/2020; and  
for Slurry Systems

- Pali Highway Lighting Replacement and Resurfacing (NH-061-1(035), Honolulu, 11/2017 – 9/2019. Construction Manager. This project included approximately 5 miles of asphalt pavement resurfacing and 7.7 miles of street lighting replacement. Roadway reconstruction of weakened pavements areas, cold planing, construction of concrete barriers, drainage structure improvements, asphalt resurfacing, guardrail improvements, pavement marking, signage and striping were also included. Drilled shaft construction for the street lighting system included shaft excavation, steel cage reinforcement and concrete placement for one hundred and twelve (112) structures. Estimated construction cost \$64 million.
- Pali Highway Emergency Slope Stabilization, Honolulu, Hawaii. Construction Manager. This project included debris clean up, stabilize the Old Pali Road, install 140 – 25’ soil nails, installation of 5,000 square feet of rock fall mesh and four (4) concrete foundations with micropile anchors – 115’ of Attenuator Fencing. Estimated construction cost \$3.4 million.
- Kalanianaʻole Highway Improvements in Waimānalo, Phase 1, Olomana Golf Course to Vicinity of Poalima Street, Waimanalo, Honolulu, Hawaii. Project Manager. Roadway improvements along this 0.84 mile section includes: field investigations, coordination with various agencies, preparation of reports and various analysis, design and public informational meetings. Total estimated construction cost \$9.4 million.
- Interstate Route H-1 PM Contraflow, Phase 2, Vicinity of Radford Drive to Waiawa Interchange. Resident Engineer for HDOT for a seven (7) mile highway improvement project, which includes viaduct widening, concrete and asphalt shoulder and lane widening, embankment widening, movable barrier replacement, jointed precast concrete panels, pavement marking and striping, utility relocations, drainage improvement, and traffic control activities.. Total estimated construction cost \$65 million.
- Emergency Earthquake Rockfall Repairs project, Districts of South and North Kohala, Island of Hawaii. Civil Project Engineer. This project was to perform earthquake repairs on roadway in the Kohala and Hamakua Coast areas. Total estimated construction cost \$5.2 million.
- Hana Highway Drainage Improvements – Vicinity of Hoolawa Bridge, Makawao, Maui. Senior Project Engineer. The project includes site grading, shoulder improvements and drainage improvements. Worked closely with the Department of Transportation’s management, engineering and maintenance personnel to design the project. Total estimated construction cost \$400,000.



**SSFM International**

**Javis D. Carino, PE, CQM**

Construction Manager

Mr. Carino currently works as a Construction Engineer performing construction management for a wide variety of clients and project types. He is experienced in providing construction management and support services for federal aid highway, site infrastructure, and building projects. In this role, he has coordinated and reviewed contractor's work schedules, reviewed construction contract cost control procedures, conducted construction progress inspections, conducted construction quality control services, reviewed contractor's tests on materials and systems, reviewed materials and equipment receiving documentation, reviewed and documented construction contract changes, completed construction phase documentation, and conducted substantial completion and final inspection services.

**EDUCATION**

B.S., Civil Engineering,  
University of Portland,  
1998

**REGISTRATION**

Hawaii, Civil  
Engineering #14800-C

City & County of  
Honolulu, NPDES MS4  
Annual Training  
(Construction Inspector,  
PM and CM), in  
compliance with NPDES  
Permit No. HI S000002,  
April 2017

HDOT California Type  
Profilograph Certificate  
of Qualification

Corps of Engineers  
Training Course for  
Construction Quality  
Management for  
contractors for the Naval  
Facilities Engineering  
Command, Pacific  
Division (NAVFAC)

**REPRESENTATIVE PROJECT EXPERIENCE**

- Project Engineer for the Construction Management Services for Central Oahu Regional Park Phase 2a/2b, Waipio, Hawaii. Mr. Carino was responsible for client correspondence, monthly billings, processing of change orders and all submittals. He was also responsible for maintaining quantity, calculation and recording of ledgers submitted by Inspectors. Project involves the construction of softball and baseball fields, archery range, and professional level tennis complex for a 269,454 acre City and County community park. Estimated construction cost \$22.2 Million.
- Project Inspector for the University of Hawaii - Fire Safety Improvements – Mr. Carino was responsible for assisting with the inspection duties and assisting with the general correspondence as required for the project. Project involves the upgrade of the fire safety equipment of several buildings throughout the University of Hawaii Manoa Campus.
- Project Inspector for Statewide Miscellaneous Repairs-Maintenance - (University System Facility Projects - Construction Management Services) - HPER & Athletic Complex Accessibility Improvements – Mr. Carino was responsible for the assisting with the inspection duties and with the general correspondence as required.
- Project Engineer for the Koko Head Communication Site Renovation, Project Number III-44-05-C, Honolulu, Hawaii. SSFM is providing project management and civil engineering services for the Koko Head Communication Site Renovation project. Estimated Construction Cost \$911,100.00.
- Project Engineer for the Rehabilitation of Streets, Unit 5A, Beretania Street from Alapai Street to King Street (Construction Management Service Contract No. F-59956), Honolulu, Hawaii. Construction management services for the management and administration of this Federal-Aid Project, in accordance with all FHWA/HDOT procedures and requirements. Total estimated construction cost \$9.9 Million
- Project Engineer for the Kuhio Beach Park Extension/Kalakaua Promenade, Job No. V-3-00-C, Honolulu, Hawaii. Mr. Carino was responsible for client correspondence, monthly billings, processing of change orders and all submittals. He was also responsible for maintaining quantity, calculation and recording of ledgers submitted by Inspectors. Project involves the renovation of Waikiki Beach that includes extensive landscaping, street widening, new surfboard racks



**SSFM International**

**REGISTRATION**

Hawaii Department of Transportation  
Certificate of Qualification for Asphalt, Soils & Aggregates

ACI Concrete Field Testing Technician

ACI Adhesive Anchor Special Inspector

**Daniel Kaiawe**

Supervising Construction Inspector | UAV Operator || Deputy Manager, CM HWYS

Mr. Kaiawe joined the SSFM team with over 30 years of experience in the construction industry, with an extensive background in highways and roads. In addition to serving as Supervising Inspector, he is also the Deputy Manager of SSFM's CM HWYS Group. He has worked on projects throughout Hawaii in various roles including stone masonry, concrete flatwork, heavy equipment operator, field supervisor, foreman, and quality control.

**REPRESENTATIVE PROJECT EXPERIENCE**

- Pali Highway Lighting Replacement and Resurfacing Federal Aid Project No. NH-061-1(035), Honolulu, Hawai'i. Construction Inspector. This project included approximately 5 miles of asphalt pavement resurfacing and 7.7 miles of street lighting replacement. Roadway reconstruction of weakened pavements areas, cold planing, construction of concrete barriers, drainage structure improvements, asphalt resurfacing, guardrail improvements, pavement marking, signage and striping were also included. Drilled shaft construction for the street lighting system included shaft excavation, steel cage reinforcement and concrete placement for one hundred and twelve (112) structures. Estimated construction cost \$64 million.
- Pali Highway Emergency Slope Stabilization - NH-061-1(035) ER-22(001), Honolulu, Hawai'i. Construction Inspector. This project included debris clean up, stabilize the Old Pali Road, install 140 – 25' soil nails, installation of 5,000 square feet of rock fall mesh and four (4) concrete foundations with micropile anchors – 115' of Attenuator Fencing. Estimated construction cost \$3.4 million.
- Pali Highway Landslide Mitigation - NH-061-1(035) ER-22(002), Honolulu, Hawai'i. Construction Inspector. This project included the construction of a rock shed – 90' long concrete tunnel extension, three (3) four foot diameter drill shafts (30-40' deep), 3' diameter concrete columns, 20' high post tension concrete retaining wall, twenty (20) – forty foot long precast concrete planks, concrete containment walls, geofoam energy absorbing topping, new concrete barriers, drainage system and asphalt paving. Estimated construction cost \$8.7 million.
- Pali Highway Resurfacing, Vineyard Boulevard to Waokanaka Street, Federal Aid Project No, NH-061-1(036). State of Hawai'i Department of Transportation, Highways Division. Supervising Inspector. This project included approximately 2.7 miles of asphalt pavement resurfacing. Roadway reconstruction of weakened pavement areas, cold planing, removal of existing concrete pavement, reconstruction of new concrete sidewalks, curbs/gutters and bus pads. Safety improvements included new pavement marking and striping, guardrails and roadway signage. Upgrades to eight (8) signalize intersection to include new traffic signal standard, electrical ducts, controller cabinets and pedestrian signals are also included in this project. Estimated construction cost \$40 million.

County of Hawaii  
Housing and Community Development  
STATEMENT OF QUALIFICATIONS  
Fiscal Year 2025-2026

## #5: List of Recent Projects



OH.4) CONSTRUCTION MANAGER /  
INSPECTOR

## CONSTRUCTION MANAGEMENT AND CONSTRUCTION SUPPORT SERVICES EXPERIENCE

SSFM has extensive experience on construction management, construction administration, and special inspection project assignments. Our construction management and special inspection experiences are best exemplified in the following examples:

### CONSTRUCTION MANAGEMENT PROJECTS



#### **Pukalani Elementary School, P11 EOEL Pre-K Renovation Pukalani, Maui**

SSFM provided construction management services for the project to demolish the interior of the existing restroom facility and provide a renovated, ADA compliant restroom. The scope included replacing a tub with an ADA shower, new lavatory and water closets, new plumbing, and electrical connections. The project removed and replaced existing classroom doors, ceiling fans, and carpet.

Estimated Construction Cost: \$2.8 million



#### **Waiopai Bridge Repairs Construction Management Services Hana, Maui, Hawaii**

SSFM provided construction management services the project to rehabilitate the existing 1,300 SF Waiopai bridge, originally built in 1982. The project involved replacement of the bridge railings, concrete deck slab, and approach metal guardrails, as well as the removal of delaminated/spalled concrete, and repair of corroded reinforcing bars with concrete mortar.

Estimated Construction Cost: \$1.1 million



#### **Pavement Rehabilitation at Various South Maui Roads Construction Management Services Kihei, Maui, Hawaii**

SSFM provided construction management services for the reconstruction and rehabilitation of pavement at various South Maui Roads. Reconstruction road work included removal of the existing pavement to subgrade and replaced with new asphalt concrete pavement, hot mix asphalt concrete base course, aggregate base, and a reinforcing geogrid. Work also consisted of replacement of concrete sidewalks, curbs, gutters, curb ramps and utility collars, installed new pavement striping, markers, and signs.

Estimated Construction Cost: \$4.9 million



#### **Maui Veterans Cemetery Expansion and Improvements, Job No. 15-14-7509, Makawao, Maui, Hawaii**

SSFM provided construction management services for the project to construct a water tank, maintenance building, access road, landscaping, irrigation, and fire protection system to support the expansion of the Maui Veteran's Cemetery.

Estimated Construction Cost: \$6.5 million

**CONSTRUCTION MANAGEMENT PROJECTS**



**DLNR Maui Office Annex (Job No. J43CM74A)  
Wailuku, Maui, Hawaii**

SSFM provided construction management services to demolish the existing DLNR office annex building in Wailuku due to asbestos and lead paint and construct a new 7,000 SF building in its place. Project scope included removal of an asbestos cement pipe, hazardous materials abatement, demolition and removal of an existing brick building and accessory structures, and construction of the new building, boat canopy, storage buildings, carports, and associated site improvements.

Estimated Construction Cost: \$7 million



**Kalama Intermediate School, Covered Playcourt (Job No. Q53000-16)  
Makawao, Maui, Hawaii**

SSFM provided construction management services to renovate the playcourt at Kalama Intermediate School. The scope of the project included removal of the existing uncovered play court (basketball backboards, supports, chain-link fencing, gates) and construction of new metal roofing and structure with skylights, lightings, partial siding, fencing and gates, storage rooms, playcourt, basketball backboards, and provisions for volleyball nets and posts. A new CMU fire wall was also built between the existing building M and portable classroom P-5.

Estimated Construction Cost: \$2.8 million



**Honoapiilani Highway Resurfacing Keanu Street to Kuihelani Highway Project No. NH-030-1(056), Lahaina, Maui**

SSFM provided construction management services for the reconstruction of weakened pavement along Honoapiilani Highway, and installation of traffic signal loops at a signalized intersection. The project included repair of cold planed existing pavement, overlaid two-inch hot mix asphalt pavement, new pavement markings and signage, installation of guardrail Type 3 Strong Post W-Beam, end terminals, and a milled rumble strip. An enhanced vehicle classification counting system and an applied longitudinal joint stabilizer were also installed.

Estimated Construction Cost: \$4 million



**Hana Highway Improvements, Phase 2C Huelo to Hana (Project No. HWY-CMCS-15-02M)  
Maui, Hawaii**

SSFM provided construction management services to restore and stabilize the roadway embankment along various locations of Hana Highway, from Huelo to Hana. The project included roadway, roadside, and drainage improvements, replacement and installation of new metal guardrail and end treatments, installation of new soil nail retaining walls, repaving asphalt concrete pavement, and installation of new pavement markings, signage, and other

**CONSTRUCTION MANAGEMENT PROJECTS**

improvements.

Estimated Construction Cost: \$4.8 million



**Emergency Slope Repairs at Haiku Road Near Hog Back Road  
Construction Management Services (Project No. 21-52)  
Haiku, Maui, Hawaii**

SSFM provided construction management services to restore and stabilize the mauka and makai roadway embankments along Haiku Road near Hog Back Road after landslides. The project scope included vegetation clearing and excavation, installation of reinforced shotcrete, grouted soil nails, erosion control matting, barbed wire fencing, and asphalt pavement, replacement of damaged guardrails, Best Management Practices, traffic control and other incidental work.

Estimated Construction Cost: \$2.7 million



**Hana Highway Emergency Culvert Repairs at Waipio Stream  
Huelo, Maui, Hawaii**

SSFM provided construction management services to repair and replace the culvert and bridge at Waipio Stream, damaged by a heavy rain event in March 2021. Work included erosion control, traffic control, construction of a temporary lane, replaced the concrete box culvert, AC pavement reconstruction, signing and pavement marking, and guardrail installation.

Estimated Construction Cost: \$3 million



**Roundabout at Maui Lani Parkway and Kamehameha Avenue  
Construction Management Services (Job No. 16-50)  
Kahului, Maui, Hawaii**

SSFM provided construction management services for the construction of a roundabout at the intersection of Maui Lani Parkway and Kamehameha Avenue, two major collector roads in central Maui. The scope of work included removal of obstructions, road pavement work, construction of curb ramps, sidewalk, adjusting manholes, irrigation and water valves, storm drain culvert, culvert headwall, crosswalk pedestrian beacons; pavement striping and markers; replaced street signs and other incidental items.

Estimated Construction Cost: \$3 million



**Piilani Highway Slope Stabilization at Nuanualoa Gulch  
Kahikinui, Maui, Hawaii**

SSFM provided construction management for the project to stabilize the roadway embankment makai of Piilani Highway near Nuanualoa Gulch which was damaged by a landslide. The scope of work included clearing and grubbing, installation of reinforced shotcrete slope with grouted soil nails, erosion control matting with mechanical earth anchors, hydro mulch seeding, Best Management Practices (BMPs), traffic control, and other incidental items.

Estimated Construction Cost: \$1.3 million

**CONSTRUCTION MANAGEMENT PROJECTS**



**Kea Street Pavement Reconstruction – Construction Management Services  
Kahului, Maui, Hawaii**

SSFM provided construction management services for the rehabilitation of the full roadway pavement and shoulders for approximately 3,000 linear feet of Kea Street from South Papa Avenue to South Wakea Avenue. The project included excavation of the existing pavement to subgrade, construction of a new pavement section, and replacing existing concrete sidewalks and ramps.

Estimated Construction Cost: \$1.9 million



**Kaupakalua Road Pavement Reconstruction Phase 2, East Kuiaha Road to Hana Highway  
Haiku, Maui**

SSFM provided construction management services for the project to reconstruct the full roadway pavement section of Kaupakalua Road, from East Kuiaha Road to Hana Highway. Work included the removal of existing pavement down to the gravel subbase within the road right-of-way, and installation of a new asphalt concrete pavement section with reinforcing geogrid.

Estimated Construction Cost: \$4.9 million



**Construction Management Services for Waiakoa Drainage Repair at South Kihei Road  
Kihei, Maui**

SSFM provided construction management services for the demolition of the existing 48" and 24" pipe culverts crossing South Kihei Road and the construction of twin 10' x 3' concrete box culverts with concrete railings. The project included clearing and grubbing, earthwork, placing of dumped riprap, reconstruction of pavement areas, cold planning, and installation of guardrails, signage, pavement markings, and other incidental items.

Estimated Construction Cost: \$1.8 million



**Construction Management for Hana Highway Emergency Repairs  
Hana, Hawaii**

SSFM provided construction management services to the Maui District of the Department of Transportation, Highways Division for various sites between mile marker 0 and 20 along Hana Highway, which required emergency repairs after landslides due to Hurricane Lane. The project included repair of damaged roadway structures, supporting embankments, guardrail posts, and slope stabilization work.

Estimated Construction Cost: \$9.5 million

**CONSTRUCTION MANAGEMENT PROJECTS**



**Professional Consulting Service for Construction Management of the Teaching Clinic College of Micronesia Pohnpei Campus, Federated States of Micronesia**

SSFM provided project and construction management services for the FSM College of Micronesia’s new 5,767 sq. ft. Teaching Clinic. This is a Design-Build project on the existing campus. The project is funded through U.S. Compact Funds.

Estimated Construction Cost: \$4.5 million



**Professional Consulting Services for the Construction Administration of the College of Micronesia National Student Center, Federated States of Micronesia**

SSFM is providing project and construction management services for the FSM College of Micronesia’s new Student Center. The approximately 6,000 SF, two-story building is located at the National Campus and is scheduled to be completed in the first quarter of 2025. The project is funded through U.S. Compact Funds.

Estimated Construction Cost: \$5 million



**Waimea Water Treatment Plant Compliance Upgrades, Phase II Construction Management, Waimea, Hawaii**

SSFM provided construction management services for the Waimea Water Treatment Plan Compliance Upgrades, Phase II project. The scope of the project encompassed the conversion and expansion of the existing 2 million gallon per day (MGD) Waimea Water Treatment Plant using conventional water filtration processes to a 4 MGD membrane filtration plant. Improvements included: site grading, paving, drainage, improvements to pretreatment facilities including addition of weir gates and causeway with guardrails at existing flocculation/sedimentation basins; modifications to existing chemical storage and piping; construction of membrane filtration system in a new membrane process building; a new emergency generator; together with associated site work, fencing, water systems piping, electrical work, instrumentation, painting, and demolition.

Estimated Construction Cost: \$11.4 million



**Construction Management Services for Panaewa Farm Traffic Safety Improvements, Project No. UHH-2014-403 Hilo, Hawaii**

SSFM provided construction management services for the project to improve traffic safety at the entrance to the Panaewa farm off Highway 11 (HI-11), where the University of Hawaii at Hilo has an agricultural program. HI-11 is a four-lane divided State roadway with a significant volume of traffic, and the project improved safety by adding space for vehicles to decelerate when turning into the farm entrance and accelerate when departing from the driveway to limit conflicts with through traffic. Intersection lighting and traffic control

**CONSTRUCTION MANAGEMENT PROJECTS**

and safety devices were also installed.

Estimated Construction Cost: \$3.4 million



**Package A-Well and Drainage Package of Water Plan 2020 Project No WK-08, Job No 02-14, Kapaa Homesteads 325' Tanks, Two 0.5 MG Tanks Project, and Water Plan 2020 Project No WK-39 Drill and Develop Kapaa Well No 4 Kapaa Homestead, Kauai**

SFM provided construction management services for the installation of the Package A-Well and Drainline as well as the located at the intersection of Kawaihau Road and Kaapuni Road. The scope consisted of drilling, casing, and pump testing a new 12-inch diameter, 550-foot-deep drinking water well. SSFM's construction managers provided oversight of the Contractor's compliance with the plans and specifications, applicable standards, and contract documents..

Estimated Construction Cost: \$2.3 million



**Renovation of Hale Aloha at Manono Campus, Hawaii Community College Hilo, Hawaii**

SSFM provided construction management services for the renovation of the 18,309 SF Building 383 known as Hale Aloha at the Manono Campus of Hawaii Community College. The work involved the complete demolition of all non-structural work, elevator core and elevator, and demolition of the roof structure. Remaining floor structure and other structural framing was retained, and the new building was converted into a new medical teaching facility, administrative offices, and classrooms to house the Nursing and Health Sciences Program. Renovation to the three entrances to the building included new covered walkways and lighting that integrates with the building design. The new flat roof serves as an outdoor gathering space and features a green roof with stormwater mitigation design. The completed building was certified LEED Gold.

Estimated Construction Cost: \$7.9 million



**Kapaa Elementary School Library Phase 2 Kapaa, Hawaii**

SSFM provided construction management for the Phase 2 renovation of the 7,400 SF, single-story Kapaa Elementary School Library. Construction included complete interior renovation and installation of an automatic fire sprinkler system. Construction management services included preparation for and performance of pre-construction meetings, owner and contractor meetings, review of work relating to on-site issues and concerns, coordination of project submittals, request for information and records, monitoring and review of contractor payments, material and apprenticeship evaluation and documentation, and review and preparation of contract documents.

Estimated Construction Cost: \$2.3 million

**CONSTRUCTION MANAGEMENT PROJECTS**



**Construction Management Services for DLNR Construction Projects, Island of Kauai, Hawaii (Job No. J41CK99A)**

Under a multi-year contract with the State DLNR, SSFM provided construction management assistance for projects at locations managed by the agency throughout Kauai. SSFM construction inspectors and engineers provided support from preconstruction through construction completion, attending meetings, tracking progress, and addressing issues as needed. Projects included: the Anahola Tank Slope, Kokee State Park Road Improvements Phase 2, Haena State Park Emergency Improvements, DLNR Kauai Baseyard Improvements, Keahua Forest Reserve Bridge, Kekaha Ditch Improvements, Maintenance of Peekauai Ditch, and Port Allen Small Boat Harbor Floating Dock Improvements.

Estimated Construction Cost: \$2.5 million



**Construction Management Services for Infrastructure Development for the Lima Ola Workforce Housing Development Phase I, Eleele, Kauai, Hawaii**

SSFM provided project management and construction management services for Phase I of the infrastructure development for the 75-acre Lima Ola Workforce Housing project. SSFM contributed to the success of the project by working towards a common goal with the contractor and designer. The Construction Management team increased its inspection staff to have eyes and ears at all locations that required special and ongoing inspections. Special inspectors were also brought on to review rebar placement and concrete pours in addition to continuous inspection of pipe and electrical placement and fill. These daily inspections were a critical component to ensuring that all County standards were met.

Estimated Construction Cost: \$19 million



**Hoku Kea Observatory Decommissioning Project and Environmental Assessment (EA) Mauna Kea, Hawaii Island, Hawaii**

SSFM provided overall project management of the complete Design-Bid-Build, including planning and permitting, and construction management for the decommissioning of the Hoku Kea Observatory building structure, generator building, and associated telecommunications and electrical infrastructure on the summit of Mauna Kea. The proposed deconstruction required compliance with extensive guidelines driven by the Mauna Kea Comprehensive Management Plan and development of an HRS 343 EA, and a Conservation District Use Permit.

Estimated Construction Cost: \$1.4 million

**CONSTRUCTION MANAGEMENT PROJECTS**



**Hurricane Lane Emergency Road Repairs  
Hilo, Hawaii**

SSFM provided planning, civil engineering, and construction management services for repairs to Hurricane Lane damaged roads. Hurricane Lane caused severe damage to many State Highways around the Island of Hawaii. The heavy and sustained rainfall resulted in localized flooding and landslides which made many roads unpassable and unsafe. HDOT asked SSFM to assist in emergency response to start repairing roads and slopes to provide the affected communities with safe driving conditions and passage.

Cost: \$75,000 (fees)



**Kilauea Elementary School Renovation of Building B  
Kilauea, Kauai, Hawaii**

SSFM provided construction management services for the renovation of an existing historic structure (Building B) and conversion to an Administration Building. Special effort was required to maintain the completion schedule. This project received the Historic Hawaii Foundation Award in 2019.

Estimated Construction Cost: \$2.0 million



**Kapaa High School Career Pathways Renovation  
Kapaa, Kauai, Hawaii**

SSFM provided construction management to the additions and alterations to Building G (Industrial Arts Building) for the automotive and carpentry shops, as well as the renovation of Building D (Culinary Arts) at the school's Career Pathways Center. The intent of this project was to modernize and expand useful space in the career pathways classrooms and facilities.

Estimated Construction Cost: \$3.0 million



**Kihei High School Complex – New School Phase 2  
Kihei, Maui, Hawaii**

SSFM provided construction management services for the 77-acre site development and ground up construction of five buildings at the new Kihei High School complex. Buildings included two Classroom Buildings (28,132 sf each), a Cafeteria/Library Building (36,903 sf), an Administration Building (6,193 sf) and a PE Electives Building (10,089 sf).

Estimated Construction Cost: \$120 million

**CONSTRUCTION MANAGEMENT PROJECTS**



**East Section Construction Engineering and Inspection (CE and I) II Consultant Services, Honolulu Rail Transit Project, Airports Section Utilities Relocation, Honolulu, Hawaii**

SSFM provided construction engineering and inspection (CE&I) services for this Design-Build contract that consisted of the design and construction of 5.2 miles of elevated guideway, four (4) stations and associated facilities between Aloha Stadium and the Middle Street Transit Center. Construction Management work included construction oversight services – performance of environmental monitoring, and construction progress meetings; monitoring, documenting and reporting construction progress.

Estimated Construction Cost: \$450 million



**Water Infrastructure Improvements, University of Hawaii at Hilo, Hilo, Hawaii, Project No. UHH-2010-024**

SSFM provided construction management services for a new drinking water well, control building, pad, pump, and other appurtenances. Improvements included a new access road and 16” waterline from the well to an existing 1.0 MG UH reservoir tank.

Estimated Construction Cost: \$2.4 million



**Upper Kapahi Reservoir Dam Kapaa, Hawaii**

SSFM provided construction inspection services for this reservoir improvement project that included the installation of an embankment dam, blanket, toe drain, rock slope protection and spillway in an existing reservoir. Also include was the installation of outlet works intake, concrete channel, impact basin and catwalk.

Estimated Cost: \$176,724 (fees)



**Mauna Lahilahi Beach Park Rock Revetment Waianae, Hawaii**

SSFM provided construction management for this project consisting of installing a rock revetment along the shoreline, at Mauna Lahilahi Beach Park. Work included removal of the existing shoreline sandbag and rock barrier and creation of a new 350’ wall rock revetment, consisting of two (2) layers of 1.5-ton armor stone, two (2) layers of 300 lb. bedding stone, and a fabric layer to contain the sand and crushed rock fill.

Estimated Construction Cost: \$2 million

## CONSTRUCTION MANAGEMENT PROJECTS



### **Citron Street Residential Conversion Honolulu, Hawaii**

SSFM provided construction management services for this 10,300 sq. ft. residential renovation project. Services included project management, review/interpretation of plans and specifications, construction scheduling, quality assurance, construction changes and claims, maintaining records, preparing daily inspector's reports, final completion and inspection, and contractor progress payments.

Estimated Construction Cost: \$5.1 million



### **Roundabout at Maui Lani Parkway and Kamehameha Avenue Kahului, Maui, Hawaii**

SSFM provided construction management services for a new roundabout at the intersection of Maui Lani Parkway and Kamehameha Avenue. The scope of work included removal of obstructions, road pavement work, construction of curb ramps, sidewalk, adjusting manholes, irrigation and water valves, storm drain culvert, culvert headwall, crosswalk pedestrian beacons; pavement striping and markers; replaced street signs and other incidental items.

Estimated Construction Cost: \$2.9 million



### **Hana Highway Improvements, Huelo to Hana, Phase 2C Maui, Hawaii**

SSFM provided construction management services for this project included roadway, roadside, and drainage improvements along Hana Highway, between mile post 8.1 and 21.5, replacing and installing new metal guardrail and end treatments, installing new soil nail retaining walls, repaving of asphalt concrete pavement, replacing and installing new pavement markings, new signing, installing new concrete drainage outlet structure, new grated drain inlets, storm drain manholes, drain pipe/culverts, new concrete rubble masonry wall and other incidental items.

Estimated Construction Cost: \$4.8 million



### **Guam Cultural Repository, Project Management & Construction Management Services, University of Guam, Mangilao, Guam**

SSFM provided Project Management/Construction Administration for the design and construction phases of the Guam Cultural Repository (GCR). The 13,000 SF facility enables the Territory of Guam to address the current artifact storage deficiency and to accession archaeological objects discovered or unearthed during construction activities on Guam.

Estimated Construction Cost: \$10 million

**CONSTRUCTION MANAGEMENT PROJECTS**



**South Ramp Taxiway and Ramp Improvements, State Project No. AH2023-15, Ellison Onizuka Kona International Airport at Keahole, Hawaii**

SSFM provided construction management services for an access road, extension of Taxiway “K”, and construction of General Aviation (GA) facilities on the South Ramp. The site improvements included installing pre-engineered T-hangars, and infrastructure including drainage, water, sewer, power, communications, and security.

Estimated Construction Cost: \$12.9 million



**A.B. Won Pat International Airport, Runway 6L/24R Rehabilitation, Tamuning, Guam**

SSFM provided Project Management and Construction Management services for the rehabilitation of Runway 6L/24R. The project is the Airport’s primary runway, which consist of approximately 9,500+ linear feet of pavement that is composed primarily of PCC or AC material for the surface areas of the runway, and a mixture of various substances which includes the use of granular, compacted coral, asphalt, crushed aggregate and other bituminous pavement material for the base, sub-base, and sub-grade.

Estimated Construction Cost: \$11.2 million



**Na Pua Makani Wind Farm Foundation Installation Project Kahuku, Hawaii**

SSFM provided full-time construction inspector services for the drilling, rebar cage installation and concrete placement of five (5) steel utility pole foundations and eleven (11) wooden utility poles installations. SSFM also worked with the contractor to ensure the compliance to approved plans, specifications and HECO requirements.

Cost: \$33,700 (fees)



**Construction Support Services for Likelike Highway Resurfacing, School Street to Emmeline Place, District of Honolulu, Island of Oahu, Federal-Aid Project No. NH-063-1(023)**

SSFM provided construction management for all required engineering, inspection, surveying, reinforcing requirements for safety and other regulations, and other services required to properly manage and administer the construction. The project included reconstructing weakened pavement areas; cold-planing; resurfacing; replacing concrete curbs, gutters, sidewalks and drainage inlets; upgrading guardrails; adjusting utility boxes and manholes; and installing pavement markings and traffic signs.

Estimated Construction Cost: \$13.2 million

**CONSTRUCTION MANAGEMENT PROJECTS**



**Kwajalein Quality Assurance Representative Level III Services Various Projects, Kwajalein Atoll**

SSFM provided construction management services, including a full-time Quality Assurance Representative (QAR) Level III to support FY16 RDT&E Repair Fire Protection Systems and other various projects at Kwajalein Atoll.

Cost: \$224,420 (fees)



**Construction Management Services for the MCC, Chlorination Facilities, Koloa Well 16A & 16B, Site and Building Improvements, Koloa, Kauai, Hawaii**

SSFM provided construction management and inspection for this project and services included preparation for and performance of pre-construction meetings, owner and contractor meetings. Also reviewed work relating to on-site issues and concerns, coordinated project submittal requests, reviewed contractor payment; and evaluated charge order documents.

Estimated Construction Cost: \$3.7 million



**1902 Young Street Affordable Housing Honolulu, Hawaii**

SSFM provided construction support and construction management services for this project. These services included project management, review/interpretation of plans and specifications, construction scheduling, quality assurance, construction changes and claims, maintaining records, preparing daily inspector's reports, final completion and inspection, and contractor progress.

Estimated Construction Cost: \$5.0 million



**Kaaawa Fire Station Communication Facility Improvements and Tower Replacement, Kaaawa, Hawaii**

SSFM provided construction management services to improvements and updates for the Kaaawa Fire Station along with the communication facility. Work included replacement of the existing 100-foot tri-pod communication tower with a new, four-sided 120-foot self-supporting communications tower. The project also involved renovation of the existing equipment building, new waveguide bridge, replacement and expansion of the existing generator building, fuel tank replacement, and accessory improvements.

Estimated Construction Cost: \$3.2 million

**CONSTRUCTION MANAGEMENT PROJECTS**



**Construction Management Services  
Pavement Rehabilitation at Various South Maui Roads  
Kihei, Maui, Hawaii**

SSFM provided construction management for reconstruction and rehabilitation road work for various South Maui roads. SSFM ensured compliance and documentation with State and Federal regulations. Also provided resolution of utility conflicts enabling the Contractor to minimize delays and resulting delay claims.

Estimated Construction Cost: \$4.9 million



**Waimea Canyon Middle School, Covered Playcourt  
Waimea, Kauai, Hawaii**

SSFM provided construction management services for this new covered playcourt project. Work included preparation for and performance of pre-construction meetings, owner and contractor meetings. Reviewed work relating to on-site issues and concerns, coordinated project submittal requests, monitored/reviewed contractor payment; evaluated/reviewed/prepared charge order documents; and prepared documents required by the DOE Construction Management Section.

Estimated Construction Cost: \$3.1 million



**Construction Management for Waiopai Bridge Repairs  
Kaupo, Maui, Hawaii**

SSFM provided construction management for the replacement of the bridge railings, concrete deck slab, approach metal guardrails, removal of delaminated/spalled concrete, repairing corroded reinforcing bars, and repair with concrete mortar.

Estimated Construction Cost: \$1.15 million



**Construction Management Services for Access Control and  
CCTV System Upgrade, Hilo International Airport, State Project  
No. AH1052-03**

SSFM provided construction management for the installation of an integrated access control and video monitoring system including card readers, cameras, controller hardware, network switches, computer servers, client workstations, underground electrical conduits, raceway, and cables.

Estimated Construction Cost: \$3.8 million

**CONSTRUCTION MANAGEMENT PROJECTS**



**Umatac-Merizo Wastewater Treatment Plant Upgrade  
Umatac, Guam**

SSFM provided Owner's Site Representative and Inspection services for this design-build project which involved the rehabilitation of existing collection lagoon with new aerators, existing pump stations with new pumps, existing overland flow system with new drainage and distribution system, construction of new headworks with drum screens, new 0.3MG equalization tank at overland flow systems, new UV disinfection systems, new conveyances, SCADA, site development and other appurtenances.

Estimated Construction Cost: \$18.5 million



**Waimanalo District Park Structural Improvements to  
Gymnasium, Waimanalo, Hawaii**

SSFM provided full-time construction inspection services, primarily quality assurance, to ensure the work was being completed in general conformance with the construction contract. Work consisted of selective demolition, concrete and reinforcing steel repair and surface preparation, fabrication and installation of structural steel framing, replacement of exterior metal siding, installation of elastomeric joint sealants, application of corrosion mitigating coatings and painting.

Estimated Construction Cost: \$3 million



**University of Hawaii Student Services Building RR Chilled  
Water Plant HVAC Equipment Upgrade Controls and Rebalance  
System, Honolulu, Hawaii**

SSFM provided construction management services for improvements to the existing chilled water plant and HVAC equipment for improved system performance.

Estimated Construction Cost: \$4.5 million



**Hanauma Bay Nature Preserve Rockfall Mitigative Measures  
Phase 3, Honolulu, Hawaii**

SSFM provided construction management services for various construction activities including intensive rock scaling, demolition and removal of GPS identified boulders, installation of rock dowels and welded wire mesh, and spraying of shotcrete to fill hazardous voids in the rock face.

Estimated Construction Cost: \$2.0 million

**CONSTRUCTION MANAGEMENT PROJECTS**



**Interstate Route H-1 Shoulder Work and Portland Cement Concrete Pavement Rehabilitation, Vicinity of Waimalu to Vicinity of Halawa, Districts of Ewa and Honolulu, Hawaii**

SSFM provided construction management services for this design-build projects that included project planning, coordination, plan reviews and submittals facilitated through our CM contract. Construction work included rehabilitation of the existing concrete pavement and approximately 1,425 (12' x 14') jointed precast concrete panels were installed in seven (7) various locations in both directions. Eastbound shoulder widening improvements consisted of demolition of existing concrete shoulders, excavation of cut areas, construction of MSE and cast-in-place retaining walls, construction of a new 24' wide PCC shoulder, highway lighting and safety improvements. Shoulder widening was from the Waimalu Viaduct to the Aiea Pedestrian Overpass, 0.71 miles.

Estimated Construction Cost: \$73.7 million



**Pali Highway Resurfacing, Waokanaka Street to Kamehameha Highway and Pali Highway Lighting Replacement, Vineyard Boulevard to Kamehameha Highway, Districts of Honolulu and Koolauoko, Island of Oahu**

SSFM provided construction management for this project that included reconstruction of weakened pavement, cold planing and resurfacing of five (5) miles of 2-lane highway utilizing asphalt and stone matrix asphalt (SMA). The project included: Construction of 17,426 lineal feet of new concrete median barriers; Electrical upgrades include traffic signal systems, weigh-in-motion systems, new communication conduits and new highway lighting standards (324) over the 7.7 mile project; and, additional emergency work due to a landslide at the Pali Tunnels included slope scaling and debris clean up, erosion control fencing, rockfall impact netting and a tunnel structure extension.

Estimated Construction Cost: \$78.2 million



**Route 30 Emergency Slope Stabilization Honokohau, Maui, Hawaii**

SSFM provided field monitoring of rock scaling and debris cleanup along Route 30 Honoapiilani Highway between milepost 36 and 42. A severe storm was the cause of the damage along this highway.

Estimated Construction Cost: \$457,000

**CONSTRUCTION MANAGEMENT PROJECTS**



**Kapaa High School, Science Facilities Upgrade  
Kapaa, Kauai, Hawaii**

SSFM provided construction management services for the renovation of Science Classrooms in Buildings B (4 classrooms), Building R (2 classrooms) & Building S (3 classrooms). Included demolition and replacement of cabinets, counters and fixtures.

Estimated Construction Cost: \$3.7 million



**Heat Abatement Phase 1A for Kapaa Elementary School & High School, Kapaa, Kauai, Hawaii**

SSFM provided construction management services for 9 Kapaa Elementary School classrooms and fourteen 14 Kapaa High School classrooms with stand-alone air conditioning systems. Each has its own AC unit, battery supply and photovoltaic charging system and is not connected to the school's electrical supply.

Estimated Construction Cost: \$2.3 million



**Kapaa Elementary School, New Library  
Kapaa, Kauai, Hawaii**

SSFM provided construction management services for a new 7,350 sq. feet school library and relocated three portable classrooms. The elementary school and high school are on a shared parcel with fences and doors that separate the campuses. This project allows the elementary school to have their own library.

Estimated Construction Cost: \$4.78 million



**Hana Highway Improvements Phase 2A, Huelo to Hana  
Hana, Maui, Hawaii**

SSFM provided Construction Support Services for this project which included roadway, roadside and drainage improvements along Hana Highway, new metal guardrail and end treatments; soil nail retaining walls, asphalt concrete pavement, new pavement markings; new signage, new concrete gutter, new grated drain inlets, storm drain manholes, drain pipe/culverts and drain outlet structure, cleaning of existing culverts, and removal of existing earth berms.

Estimated Construction Cost: \$2.7 million



**Hamakua Drive Bikeway Improvements  
Honolulu, Hawaii  
Federal Aid Project No STP-6010 001**

SSFM provided construction management services for the eradication of existing striping, restriping of the existing asphalt concrete pavement for vehicular lanes, bicycle lanes, and on-street parking, adjustment of traffic detector loops, and installation of roadway signs on new sign posts and existing sign posts and light poles along Hamakua Drive.

**CONSTRUCTION MANAGEMENT PROJECTS**

Estimated Construction Cost: \$399,999



**Servco Toyota Kauai  
Lihue, Hawaii**

SSFM provided construction management services which included documentation of work being performed, brief reports and photographs, attendance at weekly OAC meetings, NPDES compliance, and observations that the project met the general design intent represented by drawings.

Estimated Construction Cost: \$4.5 million



**Construction Management Services for Baza Gardens  
Wastewater Cross-Island Pumping and Conveyance System  
GWA Project No. S15-008-BND**

SSFM provided construction management services for this three-phased project. The first two phases were won by one contractor and the third phase was awarded to another contractor. GWA required this wastewater conveyance system from the Baza Gardens WWTP, along Route 17 and Route 5, to the new Agat Santa Rita WWTP to address and comply with the 2011 Court Order Compliance Agreement. The reason for the construction phased approach was due to timing of the availability of construction funding.

Estimated Construction Cost: \$30.3 million



**Construction Management Services for Sewer Hydraulic  
Manhole Improvements  
Various Islandwide Locations, Honolulu, Hawaii**

SSFM provided project management and construction management services. This project included upgrading and improving the hydraulics of approximately 40 manholes island wide. The project aimed to improve the performance and condition of some of the worst sewer manholes on O'ahu.

Estimated Construction Cost: \$2.6 million



**Terminal Building Structural Upgrade and Concourse Isolation  
Project, A.B. Won Pat International Airport, Tamuning, Guam**

SSFM provided construction management services for this project that involved the structural upgrade of the terminal building and construction of new passenger isolation corridors at the concourse and main roof levels. The project was undertaken due to Homeland Security, TSA security requirements to prevent the co-mingling of passengers who are TSA-screened and non-TSA screened within the terminal building. The construction of the new passenger isolation corridors on the third floor will prevent such co-mingling and will serve as the permanent solution to complying with the TSA security requirements.

Estimated Construction Cost: \$96.9 million

**CONSTRUCTION MANAGEMENT PROJECTS**



**Pavement Preservation of Street Slurry Seal  
Various Locations, Island of Oahu  
Honolulu, Hawaii**

SSFM provided construction support and construction management services for various roadway improvements around Honolulu, including crack-sealing/slurry sealing work. The affected areas included: Nu'uuanu Valley, Pacific Heights, Pauoa Valley, Salt Lake and Āliamanu.

Estimated Construction Cost: \$3.6 million



**HIG (Hawai'i Institute of Geophysics) Repair Replace Cooling  
Tower, University of Hawaii at Manoa (UHM 09-541-260)  
Honolulu, Hawaii**

SSFM provided construction management services for the cooling tower upgrades at the UH Mānoa Hawai'i Institute of Geophysics. The project consisted of demolition and disposal of existing Cooling Towers #1 and #2, associated piping, supports, electrical power and controls necessary to install new piping, electrical power and controls to operate and maintain the new VFD-driven cooling tower.

Estimated Construction Cost: \$599,860



**Music Building R/R HVAC Equipment and Controls  
University of Hawaii at Manoa (UHM 09-541-260)  
Honolulu, Hawaii**

SSFM provided construction management services for the repairs and renovations to the Mānoa Music Building. The project included replacement of existing HVAC equipment (air handlers, fan coils, air cooled condensing units, ventilation fans etc), and installation of a new DDC system for all new equipment that integrated with the existing system.

Estimated Construction Cost: \$1.7 million



**Kwajalein, Quality Assurance Representative Level III  
Federated States of Micronesia**

SSFM provided a full-time Quality Assurance Representative (QAR) Level III to provide construction inspection for the FY16 RDT&E Repair Fire Protection Systems and other various projects at Kwajalein Atoll.

Cost: \$224,420 (fees)

County of Hawaii  
Housing and Community Development  
STATEMENT OF QUALIFICATIONS  
Fiscal Year 2025-2026

**#6:**  
**Names & Phone Numbers of Up to 5  
Clients**



OH.4) CONSTRUCTION MANAGER /  
INSPECTOR

## Client Information

Name & Title	Agency/Company Address	Telephone No. & Email Address
<b>Mr. Ken Tatsuguchi</b> <i>Head Planning Engineer</i>	State of Hawaii Department of Transportation Highways Division, Planning Branch 869 Punchbowl Street, 5 <sup>th</sup> Floor Honolulu, Hawaii 96813	(808) 587-1830 <a href="mailto:ken.tatsuguchi@hawaii.gov">ken.tatsuguchi@hawaii.gov</a>
<b>Ms. Natasha Soriano</b> Transportation Planner	County of Hawaii, Planning 25 Aupuni Street, Suite 2103 Hilo, HI 96720	(808) 961-8712 <a href="mailto:Natasha.Soriano@hawaiicounty.gov">Natasha.Soriano@hawaiicounty.gov</a>
<b>Mr. Andrew Choy</b> Planning Office Manager	State of Hawaii, Department of Hawaiian Home Lands 91-5420 Kapolei Parkway Kapolei, HI 96707	(808) 620-9279 <a href="mailto:Andrew.H.Choy@hawaii.gov">Andrew.H.Choy@hawaii.gov</a>
<b>Mr. Joseph Earing</b> Section Head, Planning Branch	State of Hawaii Department of Accounting and General Services Division of Public Works Planning Branch 1151 Punchbowl Street, Room 430 Honolulu, Hawaii 96813	(808) 586-0486 <a href="mailto:joseph.m.earring@hawaii.gov">joseph.m.earring@hawaii.gov</a>
<b>Mr. David Yamashita</b> Planner	County of Maui Department of Planning 2200 Main Street, Suite 315 Wailuku, Hawaii 96793	(808) 270-7735 <a href="mailto:David.Yamashita@co.maui.hi.us">David.Yamashita@co.maui.hi.us</a>

*We approach each project candidly and never promise more than we can deliver; we listen to our clients and look out for their best interests; and, we will always be responsive.*

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County of Hawaii  
Housing and Community Development  
STATEMENT OF QUALIFICATIONS  
Fiscal Year 2025-2026

**#7**

## Other Pertinent Information

- Qualifications & Experience
- Performance Awards & Commendation Letters



OH.4) CONSTRUCTION MANAGER /  
INSPECTOR

## CORE COMPETENCIES

SSFM International is a Hawaii-based, minority-owned business founded in 1959, incorporated in the State of Hawaii in 1961, and 100% employee owned. We provide professional services for program development, project management, planning, civil engineering, structural engineering, traffic engineering, and construction management assignments throughout the Pacific Region. In addition to the headquarters office in Honolulu, SSFM has offices on the islands of Hawaii, Maui, and Kauai, as well as in Guam, Okinawa (Japan), and Manila (Republic of the Philippines). SSFM's core competencies include the following:



## GENERAL QUALIFICATIONS

Our practice is far reaching, but we're always reverential to our Hawaiian Island roots. We find ways for our clients to succeed and manage simple to complex projects from concept and planning through design and construction, navigating procedural and logistical hurdles to realize highly effective conclusions.

Our six decades of experience in the Pacific Region means we know the people, the places, the customs and the challenges of bringing projects to life throughout this region. Our people are connected to the local opportunities, issues and challenges. We have a vested interest in sustainability and resiliency for each community.

As we enter our 7th decade, we face a dramatically changing world. The threats to our islands make preserving our environmental riches as imperative of the way we practice. We are committed to incorporating long-term, sustainable, and resilient solutions in all that we do.

Our practice has solidified the foundation of our firm and established the core values that guide our professional and personal behavior. Our values drive how we treat our clients, our communities and above all, each other.

Our corporate sustainability goals include:

- a commitment to reduce the cost of energy, operation, and maintenance
- to efficiently use water resources and other natural resources
- to reduce waste and pollution
- to increase building and component durability
- to use locally available and produced building products
- commitment to the LEED (Leadership in Energy & Environmental Design) standard, as a member of the U.S. Green Building Council

Our state-of-the-art technologies and extensive in-house computer resources enable the SSFM staff to fully plan, manage and execute in order to optimize projects and integrate team effort on any scale and of any complexity. Our commitment to maximizing the use of technology in all aspects of our operations permits us to provide timely, cost-efficient quality work products that meet or exceed applicable regulations and industry standards. With information technology firmly embedded throughout our team delivery business practice, SSFM is recognized for being the program and project management, planning, and engineering consultant of choice for numerous Owners and Clients.

Major strengths which SSFM brings to each project assignment are:

- Mobility and flexibility
- Our aggressive geographic approach
- Our willingness to explore and implement non-traditional project approaches
- A highly-qualified technical staff to meet all Client expectations
- The involvement of principals and senior project managers in a hands-on manner so that project commitments and decisions are made in real time
- Our commitment to meet or beat tight schedules
- A competitive advantage for our Clients due to our and overriding commitment to succeed
- The SSFM attitude of partnering with the entire Project Team in order to successfully deliver project assignments

## **CONSTRUCTION MANAGEMENT QUALIFICATIONS**

SSFM's in-depth technical and management experience with large-scale projects, including architectural/structural (building) and civil engineering projects, gives us the ability to manage myriad complexities during the construction process.



Our core CM Group, responsible for the development of major and minor projects, is comprised of principals, engineers, and technicians who are totally versed in a versatile array of construction issues. This core group provides the leadership capabilities and experiences needed to effectively manage a project. Our management methodology provides an intensely structured participation process that leads to achievement of the client's goals.

The construction management philosophy at SSFM is to serve as the client's representative in **a proactive, no-nonsense, comprehensive manner**. This primary mission is consistently conveyed to all staff members throughout each phase of the project.

- ✓ **PROACTIVE** means that SSFM project personnel continually seek opportunities to improve the quality of construction, anticipate problems before they occur, and recommend realistic solutions in a timely and professional manner.
- ✓ **NO-NONSENSE** means that problems (both potential and real) are openly discussed and addressed in a straight-forward manner.

Parties involved are brought together to jointly seek realistic solutions. These procedures are normally established during partnering sessions and or the pre-construction meeting prior to the onset of construction and are reinforced during the weekly meetings.

- ✓ **COMPREHENSIVE** means that each and every function in the construction management scope of work is supported to the satisfaction of the client. This is accomplished through the assignment of qualified and experienced personnel, and the identification of backup personnel to accommodate planned or unplanned absences without interruption of services.

Construction Management procedures at SSFM are clearly established and documented. These procedures are based on requirements of the federal government, military, state government, and city and county government. The procedures are used by SSFM personnel in everyday practice and are continually updated to accommodate new requirements. Prior to reporting to the project site, meetings will be held with the client's project manager to review specific or unique job requirements, and to establish clear lines of communication to assure that the project is constructed as intended.

We are well-versed with the complex *Primavera* computer scheduling program used by many Contractors. Furthermore, for internal project scheduling purposes, we use *Microsoft Project* extensively.

As part of our professional services, we can provide the following construction management services:

- ✓ Advise the Owner on All Aspects of the Project.
- ✓ Review all pertinent contracts to understand responsibilities to the client and the project.
- ✓ Constructability Reviews of Contract Documents (Plans & Specifications).
- ✓ Management and Evaluation of Construction Bids & Recommendations for Award.
- ✓ Value Engineering Recommendations.
- ✓ Long lead material issues.
- ✓ Complete Construction Support Services, Including Conferences & Meetings.
- ✓ Qualified Personnel to Clarify or Obtain Clarification of Plans and Specifications.
- ✓ Coordinate and Review Contractor's Work Schedules.
- ✓ Construction Contract Cost Control Procedures and Reviews.
- ✓ Construction Progress Inspections.
- ✓ Review and Quality Assurance of Contractor's Construction Quality Control Services.
- ✓ Review Contractor's Tests on Materials and Systems.
- ✓ Materials and Equipment Receiving Documentation.
- ✓ Review and Document Construction Contract Changes.
- ✓ Verification of Certified Payrolls and on-site interviews with contractor's staff and their sub-contractors.
- ✓ Prompt and Appropriate Action on Damage Claims and Complaints.
- ✓ Complete Construction Phase Documentation.

- ✓ Substantial Completion and Final Inspection Services.
- ✓ O&M Manual Development and Facility Start Up Training.

Construction management services by project phases are as follows:

Preconstruction Phase

1. Program Review and Feasibility Analysis
2. Construction Cost Estimates
3. Design Constructability Review and Construction Method Recommendations
4. Progress Cost Estimates and Budget Comparison during the Design Process
5. Project Scheduling
6. Identification of Long Lead Items
7. Selection and Contracting of Professional Services and Testing
8. Contractor Contracting and Coordination Pre-Construction Conference
9. Identify and Enforce Pre-construction Submittals
10. Recommendation to Owner on Temporary Project Facilities
11. Assist Owner in Facilitating environmental permits and procedures including SWPPP.
12. Use of current industry software to track project.
13. Start RFI and Submittal process.

Construction Phase

1. Project Construction Scheduling
2. Identification of Long Lead Items
3. Contractor Management and Coordination
4. Process and Perform Quality Assurance Reviews of Shop Drawings and Contractor Submittals
5. Review and Process Change Proposals
6. Draft, Coordinate, and Process Change Orders and Contract Modifications
7. Construction Progress Meetings
8. Project Construction Schedule Updates
9. Monitor and respond to complaints
10. Monitor approved estimate of Construction Cost and Actual Costs
11. Cash Flow Forecast
12. Cost Accounting on Work Performed
13. Progress Payment Review and Approval
14. Monthly Project Progress comprehensive reports
15. Daily Log
16. BMP monitoring and inspections
17. Certified Payroll verification and on-site interviews.
18. Maintenance of Project Record Set of Contract Documents
19. Participate in "Red Zone" Meetings and Inspections
20. Maintenance of all pertinent project records

Post Construction Phase

1. Final Inspections

2. Contract Close-out
  3. Operations Manual Turnover
  4. Owner Required Training
  5. Warranties and Contact Information
  6. As Built Drawings Coordination and Turnover
  7. Confirmation on Closeout of permits
  8. Final Progress Payment
- 

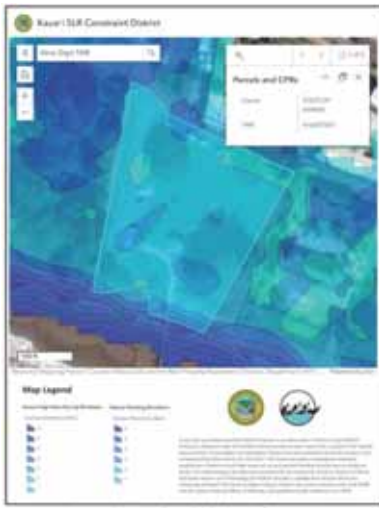
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## Performance Awards and Commendation Letters

SSFM International is an award winning firm, serving a wide variety of clients, and is recognized throughout the State of Hawaii and the Pacific Region for high quality project management, planning, design and engineering. We approach each project candidly and never promise more than we can deliver; we listen to our clients and look out for their best interests; and, we care about our work and believe in our product. **For SSFM, quality is an expectation.**

The following is a listing of awards and recognition that SSFM International has received from local and national organizations:

### PERFORMANCE & RECOGNITION AWARDS



#### County of Kauai Sea Level Rise Constraint District

*2024 American Planning Association, National Award for Resilience and Sustainability.*

*2023 American Planning Association, Hawaii Chapter, Community-Based Planning Award.*

The County of Kauai adopted a new Sea Level Rise (SLR) Constraint District within its Comprehensive Zoning Ordinance to do just that, making it the first county in Hawaii and among the first in the nation to incorporate scientific modeling for climate change induced hazards into land use regulations. The Sea Level Rise Constraint District represents a proactive approach to community resilience that can be used in conjunction with shoreline setback rules and other land use regulations to minimize the threat to public health and safety, promote resilient planning and design, and reduce the expenditure of public monies for costly flood control projects necessitated by accelerating SLR.



#### Department of Hawaiian Home Lands General Plan Update 2020

*2024 American Planning Association, Sustainable Communities Division Awards for Excellence in Sustainability.*

*2023 American Planning Association, Hawaii Chapter, Outstanding Planning Award.*

This comprehensive, long-range plan update involved extensive outreach to Hawaiian Home Lands trust beneficiaries and incorporated many new subjects that had heretofore not been addressed by the DHHL General Plan. This General Plan Update, for the first time, incorporated the most current information on climate change in a technical background white paper that became the basis for climate change-related policies that were integrated throughout the Plan and were mutually reinforcing with policies on land use, infrastructure and other related areas.

**PERFORMANCE & RECOGNITION AWARDS**



**North Shore Coastal Resilience Working Group**

*2023 American Planning Association, Hawaii Chapter, Community Based Planning Award.*

In 2021, Surfrider Foundation and Hawaii Sea Grant partnered with SSFM International to convene the North Shore Community Resilience Working Group (NSCRWG). The NSCRWG was developed to discuss and identify possible solutions and address increased impacts from coastal erosion and flooding within the North Shore planning district, which includes the shoreline from Kaena Point to Velzyland. The NSCRWG represents the first community-driven coastal resilience focused working group in Hawaii. It brought together diverse public and private stakeholders to facilitate meaningful, community driven discussions about climate resilience and the future of coastal management on the North Shore through the blending of technical, regulatory and community perspectives. This effort laid important groundwork for the community to advocate for plans, policies, and solutions to increase coastal resilience and educate others in the community.



**Keaukaha Quick Build  
County of Hawaii Planning Department**

*September 2022, recognized by the American Planning Association, Hawaii Chapter. Community-Based Planning Award.*

The project represented a State/County collaboration in a predominantly native Hawaiian community. The majority of Keaukaha is owned by the State Department of Hawaiian Home Lands, including the schools, roadways, and surrounding residences, which are predominantly Hawaiian Homesteads.

This project sought to promote complete streets principles by transforming the way public rights of way are used for the benefit, health, and enjoyment of all. To achieve this, the continuous walking and biking pathway repurposed space within the existing right of way to provide additional space for pedestrians and bicyclists.

PERFORMANCE & RECOGNITION AWARDS



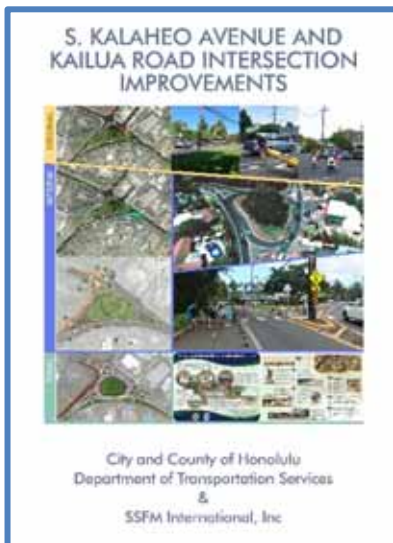
**Vision Zero Action Plan  
County of Hawaii**

*October 2021, recognized by the American Planning Association, Hawaii Chapter. Transportation Planning Award.*

The County of Hawaii's Vision Zero Action Plan identifies a path for the County to achieve its goal of eliminating traffic related fatalities and serious injuries in accordance with Vision Zero, a fundamentally new approach to traffic safety that is being adopted in states and municipalities worldwide.

This Vision Zero Plan is the first to be completed and adopted in the State of Hawaii. The plan was produced through the efforts of a multi-disciplinary Vision Zero Task Force comprised of representatives from the County and State, as well as emergency response, the health industry, and advocacy.

The Task Force used the data analysis to identify priority Vision Zero actions in four categories: Education and Encouragement, Enforcement, Engineering, and Evaluation. The actions in the Plan are organized into short-term, mid-term, and long-term priorities.



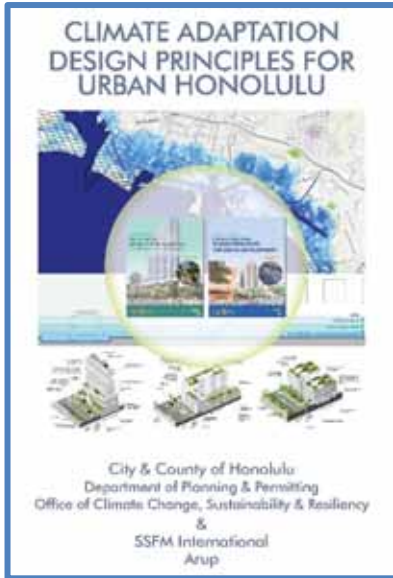
**S. Kalaheo Avenue and Kailua Road Intersection Improvements, Kailua, Hawaii**

*October 2021, recognized by the American Planning Association, Hawaii Chapter. Implementation Award.*

The Kalaheo Avenue and Kailua Road Intersection Improvements project was initiated by the City and County of Honolulu's Department of Transportation Services (City), under contract with SSFM International, with the goal to address operational and safety concerns at the intersection.

A "Lighter, Quicker, Cheaper" interim pilot project was implemented to reconfigure the stop-sign controlled intersection into a non-standard single-lane "triangle-about" roundabout. The success of the interim pilot project improved the community's understanding of how roundabouts work. It also enabled the City to pursue full reconstruction that will result in a more standard modern roundabout that includes geometric, drainage, and lighting enhancements to improve automobile operations while continuing to prioritize multimodal safety/accessibility.

PERFORMANCE & RECOGNITION AWARDS



**Climate Adaptation Design Principles for Urban Honolulu Honolulu, Hawaii**

*October 2021, recognized by the American Planning Association, Hawaii Chapter. Best Practice Award.*

The Climate Adaptation Design Principles project exemplifies the proactive, forward-thinking planning approach needed for municipalities to address the significant challenges posed by climate change. With development of TOD areas along the rail corridor a City priority, DPP TOD Division and OCCSR recognized an urgent need and opportunity to ensure that the impacts of climate change are considered in new development. Guidance was also needed to inform updates to regulations, codes, and policies around built environment resilience, which can take years to implement.

The Background Research and Design Principles documents help outline a path forward for the City while also educating the public and development community about climate adaptation science and best practices. The Design Principles can also be referred to in reviewing discretionary permits for planned developments, thereby having an immediate potential effect as the City moves ahead with regulatory updates. Both documents are available for download at [www.honolulu.gov/tod](http://www.honolulu.gov/tod).



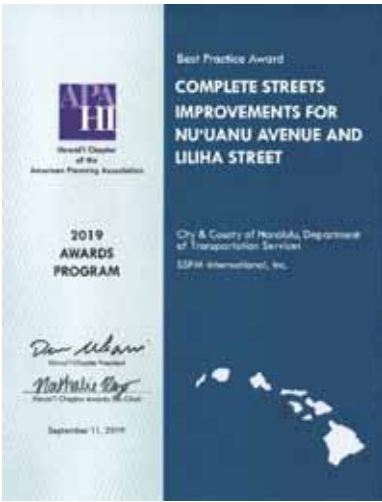
**County of Hawaii, Transit and Multimodal Transportation Plan**

*September 2019, recognized by the American Planning Association, Hawaii Chapter. Transportation Planning Award.*

The County of Hawaii Transit and Multi-Modal Master Plan (Master Plan) presents a set of programs to provide a wider range of transportation options, reduce dependence on the automobile, and reduce the negative effects of transportation on the environment and climate change.

In the first year of implementation, the Master Plan has supported applications for federal grants to purchase buses, state and local efforts for alternative energy for transportation and a wide variety of other efforts. New buses arrive in early 2020 and they will be deployed first on the cross-island route and the Puna hub and spoke, which were top priorities in the Master Plan.

PERFORMANCE & RECOGNITION AWARDS

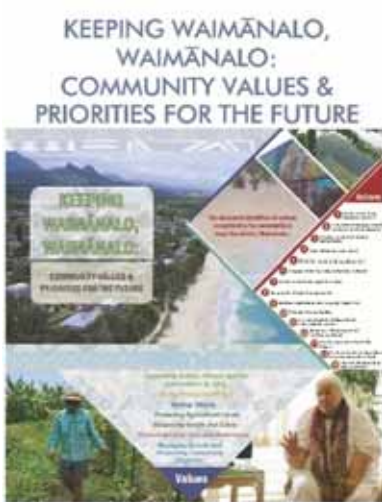


**Complete Streets Improvements for Nuuanu Avenue and Liliha Street, Honolulu, Hawaii**

*September 2019, recognized by the American Planning Association, Hawaii Chapter. Best Practice Award.*

The Complete Streets Improvements for Nuuanu Ave and Liliha St project was undertaken by the City and County of Honolulu Complete Streets Program and a consultant team from SSFM International. The project goal was to identify community-driven context sensitive complete streets solutions to enhance livability, safety, and neighborhood character along Nuuanu Avenue and Liliha Street.

The project team designed a context-sensitive process that combined technical analysis and educational outreach with community input led by a stakeholder advisory group.



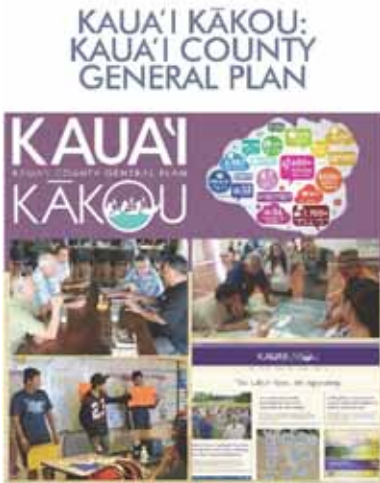
**Waimānalo Community Values and Priorities Waimānalo, Hawaii**

*October 2018, recognized by the American Planning Association, Hawaii Chapter as its 2018 Community-Based Planning Project.*

The scope and objectives of the project were defined in collaboration with a community leaders' working group that included respected community members representing diverse segments of Waimānalo. The following project goals were identified: to preserve and restore the resources within Waimanalo's ahupuaa; help maintain the community's character over time; express the community's kuleana to Waimānalo and each other; mobilize local and outside resources to get projects done and address community priorities; provide guidance for Neighborhood Board and community organization decision-making; communicate local priorities to city and state decision-makers; and, communicate to newcomers and visitors an understanding of the fundamental values of Waimānalo.

The resulting Keeping Waimānalo, Waimānalo: Community Values & Priorities for the Future – Exploratory Document was released in December 2017.

PERFORMANCE & RECOGNITION AWARDS



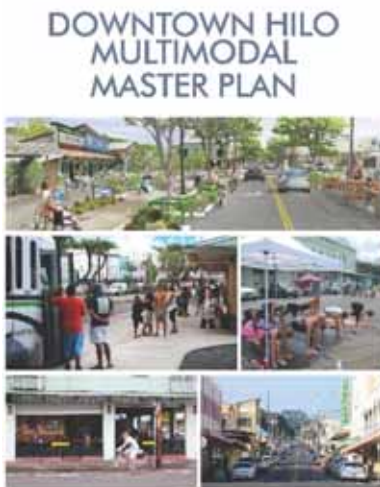
**Update of the Kauai County General Plan  
Island of Kauai, Hawaii**

*October 2018, recognized by the American Planning Association, Hawaii Chapter as its 2018 Outstanding Planning Project.*

*2019, recognized by the American Planning Association (national) with the Daniel K. Burnham Award for a Comprehensive Plan.*

In February of 2018, the update of the Kauai County General Plan was adopted by the Kauai County Council, following a three year planning effort. It was signed into law by Mayor Bernard Carvalho the following month. The plan, entitled Kauai Kākou, was prepared by the Kauai County Planning Department, along with a consultant team led by planners from SSFM International's Strategic Services Group.

The project team deployed an extensive community engagement program that sought widespread participation in developing a new and improved General Plan Framework consisting of a Vision statement, four overarching Goals, nineteen key Policies, 42 Objectives, and 607 Actions. The Objectives and Actions were organized into ten topical areas, or Sectors: The Watershed, Housing, Land Transportation, Critical Infrastructure, Shared Spaces, Economy, Heritage Resources, Energy Sustainability & Climate Change, Public Safety & Hazards Resiliency, and Opportunity & Health for All.



**Downtown Hilo Multimodal Master Plan  
Hilo, Hawaii**

*October 2018, recognized by the American Planning Association, Hawaii Chapter as its 2018 Transportation Planning Project.*

The Downtown Hilo Multimodal Master Plan (DHMMP) was a multi-year planning effort undertaken by the County of Hawaii Planning Department, assisted by lead consultant SSFM International and a team of technical consultants. Hundreds of Hilo residents, organizations, and agencies were participated in the highly inclusive planning process with the collective goal of making Downtown Hilo a more vibrant, walkable and bike friendly community for people of all ages and abilities.

The DHMMP calls for complete streets improvements that elevate Downtown Hilo as a destination and gathering place through improvements that support walkability and increased transportation choices for all modes. To achieve the desired Downtown environment, the DHMMP intentionally shifts the modal priority away from the current vehicle-dominated paradigm, and adopts a new "transportation hierarchy" that prioritizes non-motorized modes (walking and biking), as well as transit, over single occupancy cars.

**PERFORMANCE & RECOGNITION AWARDS**



**Hale Kula Elementary School, Classroom Building  
Wahiawa, Oahu, Hawaii**

*January 2016, the Masonry Institute of Hawaii recognized this project as their 2015 Project of the Year.*

SSFM served as the structural engineer and civil engineer for this project that included a new 8 classroom building, library, administration building, covered play court, covered dining building; custodial center and special education classroom additions; and, reroofing, painting and abatement of 40 existing classrooms. The project added 4 major buildings and numerous renovations and additions to the existing K-5 campus with 969 students.

The Architect-of-Record was Design Partners, Inc.



**Complete Streets Designs Manual  
Island of Oahu, Hawaii**

*On 15 October 2015, this project was recognized by the American Planning Association, Hawaii Chapter, as its Outstanding Transportation Planning 2015 Project.*

*On 10 January 2016, this project was also recognized by the American Council of Engineering Companies, Hawaii. The project received an Engineering Excellence, Honor Award.*

SSFM provided professional planning services for the implementation of the goals and requirements of the City & County of Honolulu's Complete Streets Ordinance.

The Manual identifies cost-effective opportunities to implement complete streets and recommend ways to integrate multimodal traffic engineering improvements into projects that originate outside the scope of Complete Streets.



**Emergency Relocation of Keonepoko Elementary School  
Pahoa, Island of Hawaii**

*June 2015, the Building Industry Association of Hawaii recognized this project with a Merit Award in the Public Works Category.*

SSFM provided emergency management and support services for the construction and relocation of assets from Keonepoko Elementary School due to the Puu Oo Vent lava flow crossing Highway 130 and impacting Pahoa Town. The project included planning, design, and construction management services for construction of a temporary elementary school campus for 450 students at the Keaau High School Athletic Parking Lot.

Estimated construction cost: \$3 million

**PERFORMANCE & RECOGNITION AWARDS**



**2015 Engineering Firm of the Year  
Honolulu, Hawaii**

*On 8 May 2015, NAIOP Hawaii recognized SSFM International as its 2015 Engineering Firm of the Year during an award gala held at the Royal Hawaiian Hotel in Honolulu, Hawaii.*

The Hawaii Chapter of the National Association of Industrial and Office Properties (NAIOP) has served as the state’s leading association for the commercial real estate industry’s decision-makers since 1988. This influential group of developers, owners, investors, asset managers, lenders and other industry professionals plays an active role in legislative representation, professional development and networking at both the local and national levels.

Each year, NAIOP Hawaii’s Kukulu Hale Awards recognize the achievements of those who have made significant contributions to Hawaii’s commercial real estate industry, enriching our community through their projects, professionalism and civic service.



**Crater Rim Drive, Hawaii Volcanoes National Park  
Island of Hawaii  
Contract DTFH68-06-D-00011, Task Order T-09-002**

*On 19 January 2014, this project was awarded a Honor Award for the 2014 Engineering Excellence Awards Competition by the American Council of Engineering Companies of Hawaii.*

SSFM was the Prime Consultant responsible for the rehabilitation of a 2.8 mile segment of this roadway within the Hawaii Volcanoes (HAVO) National Park. Estimated construction cost \$6.4 million.



**Parking Structure for the Joint Traffic Management Center  
and the Alapai Transit Center, Corner of Alapai and King  
Streets, Honolulu, Hawaii**

*JTMC Parking Structure: Award of Excellence 2014, GCA of Hawaii; and; Award of Excellence 2013, Post-tensioning Institute of America*

*Alapa’i Transit Center: Award of Excellence 2014, American Institute of Architects, Honolulu Chapter*

SSFM provided overall program management services, 30% design and construction management for the 411-car Joint Traffic Management Center Parking Structure and program and construction management of the Alapai Transit Center. \$24 million.

PERFORMANCE & RECOGNITION AWARDS



**Evaluation and Update of Hawaii 2006 Ocean Resources Management Plan, Statewide, Hawaii**

*On 19 September 2013, this project was recognized by the American Planning Association, Hawaii Chapter, as its Outstanding Planning 2013 Project.*

SSFM provided professional planning services for the evaluation and update of The Hawaii Ocean Resources Management Plan (ORMP).

The ORMP plan provides a framework for integrated coastal management that aligns the management agency jurisdictions of the federal, state and county level to support the cultural, environmental, and socio-economic needs of the State of Hawaii.



**Asian Tropical Forest Elephant Exhibit, Honolulu Zoo Honolulu, Hawaii**

*In January 2013, this project was awarded the 2013 Engineering Excellence award by the American Council of Engineering Companies of Hawaii.*

SSFM International was the Prime Consultant for the planning and design of this new elephant habitat that was designed as a natural jungle setting to bring the elephants as close as possible to visitors for viewing while maintaining both visitor security and elephant privacy.



**Construction Management Services  
Market Street Improvements, Phase II (Kahawai Street to Mokuhau Road)  
FAP No. ARR-3045(2)  
Wailuku, Maui, Hawaii**

This project was selected by the Hawaii Society of Professional Engineers, Maui Chapter for the 2012 Project of the Year.



**SSFM Honolulu Office  
LEED Gold Certification, Existing Building Operations & Maintenance (EBOM)  
Honolulu, Hawaii**

In January 2012, this project was recognized by the American Council of Engineering Companies of Hawaii (ACECH) for demonstrated environmental leadership in creating a sustainable office through efficient and sustainable practices. This was the 1<sup>st</sup> LEED Gold EBOM Certification in the State of Hawaii. The project also received the 2012 ASHRAE Technology Award, Honorable Mention, in the Category I for Existing Commercial Buildings.

**PERFORMANCE & RECOGNITION AWARDS**



**Ka Haka Ula O Ke'elikolani, College of Hawaiian Language Building, University of Hawaii at Hilo  
Hilo, Hawaii**

In May 2014, this project was recognized by the National Association of Industrial and Office Properties (NAIOP) with the 2014 NAIOP Kukulu Hale Award of Excellence for in the Public / Government Project Category.

In July 2010, this project was recognized by the American Institute of Architects for creativity, originality, power and potential for this 60,000 sf building on the University of Hawaii at Hilo Campus. SSFM is the Prime Consultant of the project and WCIT Architecture is the architect-of-record responsible for the design of the facility.



**Hawaii Water Systems Technical Studies Program  
Statewide Dam Break Analysis, Hawaii  
Contract No. W9128A-05-D-0001 TO 0017**

In May 2010, SSFM received an Award of Excellence from the US Army Corps of Engineers, Honolulu District in recognition of outstanding performance for the dam break analyses of the Aepo and Elua Reservoirs, Kauai, Hawaii. Work products were described as technically correct, complete, prepared in a timely manner, and responsive to the government objectives. The methodologies developed in this study are now standard for the conduct of dam break studies.



**Context Sensitive Solutions (CSS) Process for the Keaau-Pahoa Road Improvement Project, Keaau to Pahoa  
Project No. STP-13-(24)  
Island of Hawaii**

In November 2009, SSFM received an Honor Award from the American Council of Engineering Companies for the management of the context sensitive solutions process for this project. The CSS process promotes highly focused public outreach and continuous community involvement and, applied to this important transportation project, played a pivotal role in moving the community from a position of distrust to a position of "ownership", as residents became true stakeholders in helping ensure the ultimate success of this critical roadway improvements project.



**FY08 MCON P-587, Sub Drive-In Magnetic Silencing Facility (MSF), Beckoning Point  
Pearl Harbor, Hawaii.**

In recognition of exceptional performance, SSFM and joint venture partner, Moffatt & Nichol, were recognized by the Naval Facilities Engineering Command, Pacific, for "...extraordinary professionalism, technical excellence and total commitment to the project that were required to expedite the completion of the final design for the Sub Drive-In MSF. This complicated project design was delivered on time and within budget despite numerous changes in scope with no schedule or budget revisions." This is

**PERFORMANCE & RECOGNITION AWARDS**



an \$87.6 million new submarine facility. Additional awards received include the following:

- 1) American Society of Civil Engineers, Hawaii Section (ASCE-H), 2011 Outstanding Civil Engineering Award in the Building/Structural Systems Project Category.
- 2) American Council of Engineering Companies, Hawaii (ACECH), 2012 Grand Conceptor Engineering Award.
- 3) Project Management Institute, Hawaii, 2011 Project of the Year, 2<sup>nd</sup> Place.
- 4) American Council of Engineering Companies, California (ACEC-California), 2012 Engineering Excellence Honor Award.
- 5) American Council of Engineering Companies (Washington DC), 2012 Engineering Excellence Honor Award (1 of 16 national awards in 2012)



**Pedestrian Accessibility Route Improvements, Honokaa, Hawi, and Kapaau Island of Hawaii**

SSFM received the Award of Merit in the Public Design Category for this project in the 2008 Accessible Design Awards sponsored by the Disability and Communication Access Board (DCAB). SSFM was the Prime Consultant for this project for the State of Hawaii, Department of Transportation, Highways Division.

The purpose of the project was to upgrade the highway through the towns of Honokaa, Hawi and Kapaau to meet the requirements of the Americans with Disabilities Act and provide an accessible route through each of the towns.



**University of Hawaii, John A. Burns School of Medicine Kakaako, Honolulu, Hawaii**

SSFM was the Structural Engineer of record for this \$115 million this new medical complex under a design/assist project delivery method. The facility consists of four buildings: Research Building, Education/Administration Building, Central Plant Building and Ancillary Building. In 2006, SSFM received the Concrete Achievements, 2006 Judges Award for engineering excellence using concrete and concrete products for this project.

**PERFORMANCE & RECOGNITION AWARDS**



**Facilities Project Management And Tracking Database System (FACTRAK)  
Honolulu, Hawaii**

SSFM was the Prime Consultant (overall project manager and designer) that assembled and led a team of sub-consultants who helped program and develop this project reporting system. In 2005, SSFM received an Honor Award from the American Council of Engineering Companies, Hawaii for this innovative information system that allowed the State Department of Education to manage, organize, and track information for their Repair and Maintenance Program (R&M) and Capital Improvement Program (CIP) for the 256 public schools within the State of Hawaii.



**C-17 Support Utilities & Parking Lot, Phase 1 & Phase 2  
Hickam Air Force Base  
Oahu, Hawaii**

SSFM was the Prime Consultant for this project for the US Army Corps of Engineers, Honolulu District. SSFM received an Excellent Performance Evaluation on 22 June 2004 and the 2005 Award of Excellence on 19 April 2005 from the US Army Corps of Engineers, Honolulu District.



**Sewer Outfall Extension at Fort Kamehameha  
Pearl Harbor, Oahu, Hawaii.**

SSFM was the Prime Consultant responsible for the planning and design of this award winning \$20 million project for the Department of the Navy, Pacific Division, Naval Facilities Engineering Command, Pearl Harbor. The project involved planning and design of a 42-inch diameter sewer outfall approximately 2.4 miles long that transverses over a coral reef and descends into the eastern edge of the Pearl Harbor Entrance Channel. Awards received have included the following:



- (1) NAVFAC 2005 Design Award: "Merit Award for Engineering in recognition of an especially high level of excellence in design." Presented by the Department of the Navy, Naval Facilities Engineering Command, Washington Navy Yard DC.
- (2) American Public Works Association (APWA) National 2005 Public Works Project of the Year (Environmental Project Over \$10 million Category).
- (3) APWA Hawaii Chapter 2004 Public Works Project of the Year (Environment Project Category).
- (4) American Society of Civil Engineers (ASCE), Hawaii Chapter 2004 Outstanding Civil Engineering Achievement award.



**PERFORMANCE & RECOGNITION AWARDS**



**Benchmarking U.S. Insular Areas in the Pacific for the Department of Interior  
10 Pacific Island Governments**

SSFM was the Prime Consultant responsible for planning and execution of a baseline benchmarking infrastructure and public facilities on Pacific Islands where funding has been provided by the U.S. Government. 2004 National Finalist for Engineering Excellence Awards competition with the American Council of Engineering Companies and 2003 Excellence Award from the American Council of Engineering Companies – Hawaii.



**Information Technology and Training Facility for the Oceanic Institute  
Makapuu, Oahu, Hawaii**

SSFM was the Prime Consultant responsible for the planning and design of this project. Recipient of the Institutional & Judges Grand Award (2003) from the Associated Builders and Contractors, Inc. (Hawaii Chapter).

**Renovation of Kalihi Valley Homes, Phase 1  
Honolulu, Hawaii**

SSFM was the Structural Engineering and Civil Engineering Subconsultant to Group 70 International, Inc. for this project. Recipient of the Renovation (Public/Non-Profit/Government) of the Year Award (2002) (Kukulu Hale Awards) from the National Association of Industrial and Office Properties.



**Manana Property Development  
Kuala Street and Phase IV Roads Project  
Honolulu, Hawaii**

SSFM was the Construction Manager for this federal aid road improvement project. Recipient of the 2002 Project of the Year for Transportation More Than \$10 Million from the American Public Works Association, Hawaii Chapter.



**Manana Property Development, Manana Bus Maintenance Facility Project  
Honolulu, Hawaii**

SSFM was the Prime Consultant for the Planning for the Manana Bus Maintenance Facility; and, the Structural Engineer for the Manana Bus Maintenance Facility. Recipient of the 2002 Project of the Year for Structures More Than \$10 Million from the American Public Works Association, Hawaii Chapter.

**PERFORMANCE & RECOGNITION AWARDS**



**Queen's Medical Center Emergency Department Relocation  
 Honolulu, Hawaii**

SSFM was the Structural Engineering and Civil Engineering Subconsultant to Architects Hawaii Ltd. for this project. Recipient of the 2001 Renovation of the Year Award for the (Kukulu Hale Awards) from the National Association of Industrial and Office Properties.

**PCE for Military Construction Project P-594, Modernize  
 Bachelor Enlisted Quarters (BEQ), Building 1723  
 Naval Station, Pearl Harbor, Hawaii**

SSFM was the Structural Engineering Subconsultant to Yamasato Fujiwara Higa & Associates, Inc. for this Department of the Navy, Pacific Division, Naval Facilities Engineering Command project that incorporated new structural engineering criteria for progressive collapse and blast design requirements (Anti-Terrorism/Force Protection Program). In 24 October 2000, SSFM received an excellent performance rating for structural engineering services from NAVFAC Pacific.



**Interstate Route H-3 Project  
 Oahu, Hawaii**

2000 Globe Award Competition for Environmental Excellence Award Winner presented to SSFM by the American Road & Transportation Builders Association-Transportation Development Foundation.

**PERFORMANCE & RECOGNITION AWARDS**



**Trellis Towers Condominium  
Lorong 1 Toa Payoh  
Singapore**

National Finalist in the 2000 Engineering Excellence Awards Competition from the American Consulting Engineers Council and Engineering Excellence Honor Award from the Consulting Engineers Council of Hawaii. This project also received the Best Buildable Design Award 2001 (highest ranking) from the Building and Construction Authority (Singapore) in their Construction Quality Assessment System, 2001.



**Sheraton Maui Hotel (Remodeled/Addition Building Award Category)  
Kaanapali, Maui, Hawaii**

SSFM was the Structural Engineer and Special Inspector for this \$90 million hotel project under contract to Wimberly Allison Tong & Goo. Recipient of Hawaiian Cement's 1998 Concrete Achievement Award for Engineering Excellence Using Concrete and Concrete Products.



**Po'o Po'o Bridge Replacement Project  
Federal Aid Project #BR-0900(40)  
Island of Maui**

September 1998 Letter of commendation from the County of Maui, Department of Public works and Waste Management Engineering Division, for an "outstanding job" as construction manager for this federal aid bridge replacement project.



**Addition to Parking Structure, Kapiolani Medical Center at Pali Momi  
Honolulu, Hawaii**

SSFM was the Structural Engineer Consultant to Architects Hawaii Ltd. for this parking structure addition. Recipient of the 1998 Engineering Excellence Award from the Consulting Engineers Council of Hawaii.



**FY97 BRAC Project P-268T Aircraft Apron and FY96 BRAC Project P-269T Modify Aircraft Wash and Rinse Facilities  
Marine Corps Base Hawaii, Kaneohe Bay, Hawaii**

In November 1997, SSFM was presented with a Certificate of Appreciation from the Department of the Navy, Pacific Division, Naval Facilities Engineering Command in recognition of outstanding project management and responsiveness in the preparation of the accelerated design schedule, flexibility and

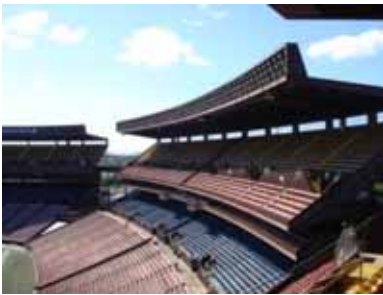
**PERFORMANCE & RECOGNITION AWARDS**

design/engineering services reflecting the highest level of professionalism.



**FY94 MCON Project P-393P, EOD Operations Facility  
Naval Station, Guam**

In November 1997, SSFM was presented with a Certificate of Appreciation from the Department of the Navy, Pacific Division, Naval Facilities Engineering Command in recognition of outstanding design package for complex project provided within budget, ahead of schedule and exceeding customer expectations.



**Corrosion Investigations, Mitigation and Repair Work at the  
Aloha Stadium  
Honolulu, Hawaii**

SSFM was the Prime Consultant for this corrosion mitigation and repair project for the Aloha Stadium. Recipient of the 1996 Engineering Excellence Award from the Consulting Engineers Council.



**U.S. Army Reserve Center Project, Fort Shafter (New Public  
Building Award Category)  
Honolulu, Hawaii**

SSFM was the Structural Engineer for this new Army Reserve Center project under contract to Luersen Lowery Tsushima & Associates. SSFM received Hawaiian Cement's 1994 Concrete Achievement Award for excellence in concrete design and construction for this project.



**Kaneohe Marine Corps Air Station Wastewater Treatment  
Plant Renovation  
Kaneohe, Hawaii**

In February 1992, a Certificate of Appreciation from the Department of the Navy, Pacific Division, Naval Facilities Engineering Command awarded to SSFM's wholly owned subsidiary, Smith Young & Associates, Inc., for "outstanding plans, specifications, cooperation and response provided during Design and Construction" to meet a critical schedule for the wastewater treatment plant project.



**Kings Shops Waikoloa  
Island of Hawaii**

SSFM was the Structural Engineer for this new retail complex under contract to Garduque Architects. In 1992, this project received a Best Retail Merit Award from the National Commercial Builders Council and was featured in the Building Design & Construction (national) magazine.

**PERFORMANCE & RECOGNITION AWARDS**



**Underpinning and Deep Excavation Construction at the Pali Momi Medical Center  
Aiea, Hawaii**

SSFM was the Structural Engineer for the planning and design of the underpinning of the adjacent structures impacted by the deep excavations for this new medical center. In February 1988, SSFM received an Engineering Excellence Award from the Consulting Engineers Council of Hawaii for this project.



**Skilled Nursing Facility and Reference Lab, Kaiser Permanente Medical Center  
Honolulu, Hawaii**

SSFM was the Structural Engineer under contract to Architects Hawaii Ltd. for this new facility located at the Kaiser Moanalua Medical Complex. In February 1986, SSFM received an Engineering Excellence Award from the Consulting Engineers Council of Hawaii for this project.



**Teflon Column Hinges for the Viaduct Structures at Interstate H-1 Keehi Interchange  
Honolulu, Hawaii**

SSFM was the Prime Consultant responsible for the design of the twin viaduct structures from Puuloa Road to Moanalua Stream. The planning and design of the viaduct structures accommodated anticipated future differential settlements of the foundations. In February 1985, SSFM received the Grand Conceptor Award (highest award) from the Consulting Engineers Council of Hawaii for this project.



**Pearl Harbor Interchange, Interstate H-1  
Honolulu, Hawaii**

SSFM and M&E Pacific were joint venture partners in the planning and design of this new interchange which included 6 major highway structures. In February 1979, the JV received an Engineering Excellence Award from the Consulting Engineers Council of Hawaii for this project.



**Main Terminal Additions and Modifications at the Honolulu International Airport  
Honolulu, Hawaii**

SSFM was the Structural Engineer for this major terminal addition and modification project under contract to the Ossipoff-Chang Joint Venture. In February 1977, SSFM received an Engineering Excellence Award from the Consulting Engineers Council of Hawaii for this project.

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Mitchell D. Roth  
Mayor

Lee E. Lord  
Managing Director

West Hawai'i Office  
74-5044 Ane Keohokalohe Hwy  
Kailua-Kona, Hawai'i 96740  
Phone (808) 323-4770  
Fax (808) 327-3563



**County of Hawai'i**  
PLANNING DEPARTMENT

Zendo Kern  
Director

East Hawai'i Office  
101 Puuhii Street, Suite 3  
Hilo, Hawai'i 96720  
Phone (808) 961-8288  
Fax (808) 961-8742

April 22, 2021

Mr. Michael Matsumoto, President & CEO  
SSFM International Inc.  
501 Sumner St., Suite 620  
Honolulu, HI 96817

Aloha Mr. Matsumoto, *Mike*

It is with great pleasure that I write to thank you and the SSFM team for the great work you have done for Hawaii County and in partnership with the County Planning Department. As you know, we have contracted with SSFM on numerous projects and most recently included: Downtown Hilo Multimodal Master Plan - 2018; Complete Streets Manual - 2020; and Vision Zero Action Plan - 2020.

Complete Streets, led by Melissa May of your staff, was a particularly large and complex planning project. Ms. May was an excellent project manager delivering the final product of exactly what we needed, on time and within budget. This project included significant outreach, plus the need to traverse challenging conversations and collaborate with various departments that were not always on the same page.

Vision Zero Action Plan was a grassroots effort started with our community. The project needed further assistance in synthesizing a wide array of data and safety needs across our county. Ms. May and her team were able to synthesize the available data and aid the County and stakeholders in creating an action plan that was minimal. Ms. May identified where SSFM could best support the project and deliver a final action plan that met community needs and was adopted.

We highly recommend SSFM for planning and engineering projects, and we would like to cross on various projects as we and other County agencies plan for the future. Should you have any questions, please contact me directly at 808-961-4770 or [april.surprenant@hawaiicounty.gov](mailto:april.surprenant@hawaiicounty.gov).

Sincerely,

*April J. Surprenant*  
April J. Surprenant  
Planning Manager

[www.planning.hawaiicounty.gov](http://www.planning.hawaiicounty.gov) Hawai'i County is an Equal Opportunity Provider and Employer



200 South High Street  
Wailuku, HI 96783  
[www.mauiipo.org](http://www.mauiipo.org)

January 24, 2022

Michael Y. Packard  
Complete Streets Program Administrator  
SSFM International, Inc.  
501 Sumner Street, Suite 602  
Honolulu, Hawaii 96817

**SUBJECT: Commendation for Papa Avenue Quick Build Street Art Project**

Dear Michael,

Maui Metropolitan Planning Organization (MPO) commends you and the SSFM International team for creating a successful Quick Build project on Papa Avenue in Kahului, Maui. From initial project scoping to design and public engagement, your team delivered a high-quality street art project that improved safety for people walking and biking in the neighborhood.

With the support of State of Hawai'i Department of Health funds, SSFM led the Quick Build project team that included Maui MPO, County of Maui, and Hawaii Public Health Institute's Healthy Eating + Active Living (HEAL) Coalition. Their prior experience developing the Papa Avenue Complete Street Feasibility Study and other Quick Build projects statewide brought sound technical competence to the scoping and design of the street improvements. Curb bulb outs reduced crossing distance for pedestrians, buffered bike lanes improved bicyclist safety, and back in angled parking increased visibility for drivers.

Public engagement was a major component of the project's success. SSFM designed, disseminated and compiled online surveys and organized meetings with Lihikai School representatives. SSFM also coordinated with artist Matthew Agcolicol to ensure that locally relevant themes and imagery were included in the project. The street art was inspired by the area's cultural diversity, plantation history and the Lihikai Surfers.

SSFM organized volunteers from Lihikai School and the surrounding community to help paint the street mural. The school and neighbors loved how the artwork turned out and appreciated being involved in the process. SSFM provided responses to concerns about changes in traffic flows during school pick up and drop off times. They also provided the County and MPO with guidance about evaluating the project with vehicle speeds and bicyclist and pedestrian counts.

Due to the project's success, there is continued interest on Maui for more Quick Build projects and Complete Streets. Mahalo to SSFM for helping carry out this exciting Quick Build project on Maui!

Sincerely,

*Lauren Armstrong*  
Lauren Armstrong, Executive Director

**UNIVERSITY OF HAWAII AT HILO**  
UH Hilo Administration  
Office of the Chancellor

May 5, 2010

Mr. Michael P. Matsumoto, P.E.  
President  
SSFM International, Inc.  
501 Sumner Street, Suite 620  
Honolulu, HI 96817

Dear Mr. Matsumoto:

Re: Ka Haka 'Ula O Ke'elikolani /College of Hawaiian Language Building

We wish to commend SSFM International, Inc. for a project well done and the special effort to assure that this special project was kept on schedule under extreme and challenging circumstances.

A special thanks to Mr. Steve Yee, your project manager and his team that saw this through. Because of these efforts, the University of Hawaii proceeded with the construction of this facility on schedule and budget.


Sincerely yours,



Rose Tseng  
Chancellor

205 W. Kawili Street, Hilo, Hawaii 96720-4091  
Telephone: (808) 974-7444, Fax/Telex: (808) 974-7022, www.uh.hawaii.edu  
An Equal Opportunity/Affirmative Action Institution

Hawaii Electric Light Company, Inc. • PO Box 1027•Hilo, HI 96721-1027



January 26, 2010

Mr. Michael P. Matsumoto, P.E., FACEC  
SSFM International, Inc.  
501 Sumner Street, Suite 620  
Honolulu, Hawaii 96817

Dear Mr. Matsumoto,


Subject: Commendation for Professional Services  
HELCO Pepe'ekeo Substation Grading Plan

Issues with the grading and drainage for our Pepe'ekeo Substation has been an issue we've been planning to get resolved for a number of years.



We commend SSFM International for its responsiveness and quality of design, and are indeed pleased with the completed work.

We look forward to more opportunities to continue our working relationship in the years to come.

Sincerely,

  
Thomas W. Cummins, L.P.L.S.  
Manager, Engineering Department

TWC:bb

	<p><b>SOLID WASTE DIVISION</b> <b>DEPARTMENT OF ENVIRONMENTAL MANAGEMENT</b></p> <p>COUNTY OF HAWAII – 108 RAILROAD AVE. – HILO, HI 96720 HILO (808) 961-8515 WAIMEA (808) 887-3018 KONA (808) 327-3507 Fax: 961-8553 887-3025 327-3506 Website: <a href="http://www.hawaii.zerowaste.org">www.hawaii.zerowaste.org</a></p>	
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Michael P. Matsumoto, PE, FACEC  
SSFM International, Inc.  
501 Sumner Street, Suite 620  
Honolulu, HI 96817

Subject: Commendation for Professional Services  
East Hawaii Regional Sort Station Construction Management

Dear Mr. Matsumoto,

On behalf of the Solid Waste Division of the County of Hawai'i Department of Environmental Management I would like to express my appreciation for the high level of professional Construction Management services provided by Bill DeMent of SSFM International, Inc. The changes involved in the progress and completion of the project were a testament to the level of professionalism. The responsive quality of service and attention to detail were a success. We look forward to further opportunities to work together in the future.

Best Regards,

  
Terin Gloor, PE

Hawai'i County is an equal opportunity provider.

LINDA LINGLE  
GOVERNOR



BRENNON T. MORIOKA  
DIRECTOR

Deputy Directors  
MICHAEL D. FORMBY  
FRANCIS PAUL KEENO  
BRIAN H. SEKIGUCHI  
JIRO A. SUMADA

**STATE OF HAWAII**  
**DEPARTMENT OF TRANSPORTATION**  
**HIGHWAYS DIVISION**

HAWAII DISTRICT  
50 MAKAAALA STREET  
HILO, HAWAII 96720  
TELEPHONE: (808) 933-8865 • FAX: (808) 933-8869

January 25, 2010

IN REPLY REFER TO:

Michael P. Matsumoto, PE, FACEC  
SSFM International, Inc.  
501 Sumner Street, Suite 620  
Honolulu, HI 96817

Dear Mr. Matsumoto:

SUBJECT: Commendation for Professional Services  
Emergency Earthquake Rockfall Repairs  
Federal-Aid Project No. ER-15(19)

This is to express Hawai'i District's appreciation for the professional support received from SSFM International, Inc. on the above-referenced project. The responsive and high quality project management and professional engineering design services provided were essential for on-time delivery of an extremely fast-tracked project.

We look forward to continuing our working relationship in the years to come. Mahalo.

Very truly yours,

  
STANLEY M. YAMURA  
Hawaii District Engineer

LINDA LINGLE  
GOVERNOR



STATE OF HAWAII  
DEPARTMENT OF TRANSPORTATION  
HIGHWAYS DIVISION  
HAWAII DISTRICT  
30 MAKAALA STREET  
H.E.O. HAWAII 96720  
TELEPHONE: (808) 933-8900 • FAX: (808) 933-8989  
April 10, 2007

SARRY FUKUNAGA  
INTERIM DIRECTOR

Deputy Director  
FRANCIS PAUL KEENO  
SHIMENI T. HONOKA  
SHUNJI SAKAGUCHI

IN REPLY REFER TO:

Mr. Michael Matsumoto  
President  
SSFM International, Incorporated  
501 Summer Street, Suite 620  
Honolulu, HI 96817

Dear Mr. Matsumoto:


SUBJECT: PEDESTRIAN ACCESSIBILITY IMPROVEMENTS  
Honokaa, Hawi & Kapaau  
Project No. CMAQ-0100(62)

We would like to thank SSFM International, Incorporated as the prime consultant on the subject project for the State of Hawaii, I


Throughout the design process, there were changes in DC due to accessibility requirements, and public outreach, and SSFM these changes to bring the project to a successful conclusion. As this project within budget and time requirements set by the cons

We especially want to recognize and emphasize that the ADA Coordinator were amazed that a continuous accessibility re accomplished. Photographs of this project are being used by our Training Program.

All of us at Hawaii District are looking forward to the co with SSFM International.

Very truly yours,  
  
STANLEY M. TAMURA  
Hawaii District Engineer

LINDA LINGLE  
GOVERNOR



STATE OF HAWAII  
DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES  
P.O. BOX 119, HONOLULU, HAWAII 96810

RUSS K. SAITO  
COMPTROLLER

(P)1111.7

APR 30 2007

Mr. Corey Matsuoka  
SSFM International  
501 Summer Street, Suite 620  
Honolulu, Hawaii 96817

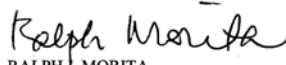
Dear Mr. Matsuoka:

Subject: Letter of Commendation for Leeward Homeless Shelters  
Our Lady of Keaau Site  
DAGS Job No. 12-33-7276

This letter is to acknowledge the high quality of work SSFM International and their subconsultants provided on the subject project, and we are especially grateful of your accommodation of an expedited schedule.

On July 6, 2006, Governor Linda Lingle signed a proclamation declaring a disaster emergency for the homeless individuals and families living on beaches, in public parks and elsewhere along the Leeward coast. This project was in response to this disaster emergency. SSFM International's rapid preparation of the site and infrastructure assessment allowed timely determination of the feasibility of constructing a homeless facility on the site.

Thank you for providing excellent service. We look forward to working with SSFM International on future projects. If you have any questions, please call me at 586-0500 or have your staff call Mr. Lance Maja of the Planning Branch at 586-0483.

Sincerely,  
  
RALPH I. MORITA  
Chief, Planning Branch

LM:vca

Innovate | Adapt | Sustain

**SSFM**  
International

